

Part Three

Te Wahanga Tuatoru

Council Activities

This section describes the activities that Council will undertake and shows how they will contribute to achieving the community outcomes



A guide to the groups of activities

This section explains the Council’s significant activities and how they contribute to the future of the district and community outcomes. Information shows how the Council plans, manages, delivers and funds the activities it is involved in. In October 2011, Council adopted a new output activity structure to better reflect the alignment between the activities undertaken by Council with the four elements of community well-being – social, cultural, environmental and economic.

The new structure was developed with the following objectives in mind:

- To clearly communicate the activities that Council is involved in and how they link and give effect to the role of Local Government in promoting the principles of sustainable development and particularly advancing community well-being
- To enable the development and delivery of agreed service levels and relevant policy direction that enables the community and stakeholders to understand what Council is planning to do and why, how activities will be funded and who will pay
- To provide a platform for the integration and sharing of information between various planning, policy and reporting tools.

Council's Activities are put into three groups according to their contribution to the sustainable development of the well-being areas which are Community and Cultural Sustainability, Environmental Sustainability and Economic Sustainability. The 12 Significant Activities under the three Groups of Activities are shown as follows:

COUNCIL GROUPS OF ACTIVITIES		
Community and Cultural Sustainability	Environmental Sustainability	Economic Sustainability
Leadership	Solid Waste Management	Water Supply
Community Facilities	Stormwater	Land Transport
Community Development	Resource Management	Investments
Economic Development	Wastewater	
Regulation and Safety		

The following information is provided for each Significant Activity and therefore each Group of Activities:

What we do any why

This section gives a brief description of the activity that the Council provides and discusses the reason for providing the particular service.

Contribution to community outcomes

Each activity within the group contributes to specific community outcomes. Look for the fern logo to see which outcomes relate to a particular activity. You can then learn how the activity contributes to the outcomes.

What potential negative effects will the activities have?

It is the Council's job to consider whether there are any significant negative effects (social, economic, environmental or cultural) for each of the activities it is involved in. If there are negative effects then the Council must inform the public through the Ten Year Plan.

Levels of service

This section says what level of service the Council will provide for a particular activity, states how performance will be measured for the activity over time by providing Strategic Goals, Performance Measures and specific performance targets for each significant activity of Council. Collectively these provide and understanding of the levels of service Council intends to provide for each group of Activities.

Key Projects and Programmes

Key projects and programmes of work to be provided over the period of the LTP.

Financial Information

The financial information provided is a set of financial forecasts for each activity over the ten year period 2012 – 2022. For each Activity the following financial information is provided:

- Statement of proposed Capital Expenditure
- Funding Impact Statement.

Community and Cultural Sustainability

Why we provide this group of activities:

The group of activities promotes outcomes that help build a strong and cohesive community within the Ōpōtiki District. Council provides a range of services and facilities to the various communities in the Ōpōtiki District in order to achieve this.

Significant Activities Comprised in this Group:

Leadership, Community Facilities, Community Development, Economic Development, Regulation and Safety



Leadership

What we do and Why:

This Activity includes the preparation of advice, strategies' and policies to inform Council decision making. It includes the development of statutory and non-statutory policies and plans and reports and includes the facilitation of gaining community input to decision making.


Council works to maintain and enhance mutually beneficial relationships with Tangata Whenua so that their views are represented both directly and indirectly through Council forums. Meeting with Tangata Whenua also provides both parties with an opportunity to identify and address issues of mutual concern and encourages involvement in democracy. Council also encourages and partners with Iwi in special projects.

This Significant Activity is important to enable Council to discharge its statutory role as well as ensure that is satisfactorily discharging its governance role by accurately reflecting community needs and desires in decision making processes.

Activities included in this Significant Activity include:

- Representation
- Strategic Planning and Policy Development
- Cultural Liaison
- Monitoring and Reporting

Contribution to Community Outcomes:

Leadership	
Outcomes the Activity Contributes to	Strategic Goals for Activity
 <p>Fair and Efficient Leadership A strong and distinctive community spirit</p>	To ensure effective and fair community representation and support and that policies and plans are integrated and wherever possible reflect the views of the wider community and stakeholders.

Potential Significant Negative Effects:

Significant Negative Effect	Affected Well-being				Sustainable Solution
	Cultural	Social	Economic	Environmental	
It may be possible that at times Council decisions can have a negative effect on the well-being of some individuals or groups within the community.		✓	✓		Council has a role to consider the community at large when making decisions that impact on community well-being and seeks to use the guidance provided by the Local Government Act and its understanding of the Ōpōtiki District Community to weigh up the competing demands of different interest groups.

Levels of Service:

Strategic Goal: To ensure effective and fair community representation and support and that policies and plans are integrated and wherever possible reflect the views of the wider community and stakeholders.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Council will provide representation and leadership at a local, regional and national level.	Council will hold a minimum of 8 meetings throughout the year	Internal database	Achieved - 10 ordinary and 4 extra-ordinary Council Meetings were held throughout the year.	8	8	8	8	8
	Improvement with community satisfaction with Council leadership	Customer satisfaction survey	Achieved - 65% of respondents to the 3 yearly survey rated the Mayor and Councils performance as Very/Fairly Good compared with 62% in the 2008 survey. Completed ahead of schedule.	Due 2011/12	77%	80%	80%	85%
	Decision making in compliance with the Local Government Act 2002.	Council meeting minutes Annual audit by Audit NZ	No successful challenges	Not measured	No successful challenges to Council decision making process	No successful challenges to Council decision making process	No successful challenges to Council decision making process	No successful challenges to Council decision making process
	The Annual Plan is adopted in accordance with the Local Government Act 2002 on or before 30 June each year.	Council resolution – meeting minutes	100%	Not measured	100%	100%	–	100%
	The LTP is adopted in accordance with the Local Government Act 2002 on or before 30 June every three years.	Council resolution – meeting minutes	N/A	Not measured	–	–	100%	100%
	The Annual Report will be published in accordance with the Local Government Act 2002 within four months of the end of each financial year.	Council resolution – meeting minutes	100%	Not measured	100%	100%	100%	100%

Key Projects and Programmes:

Key projects planned for the Leadership Activity over the life of the LTP include:

- The completion of an annual Customer Satisfaction Survey (Communitrak Survey undertaken by National Research Bureau Ltd)
- The undertaking of the Local Government Triennial Elections
- The three yearly review of the Long Term Plan including refreshment of Asset Management Plans and other key planning tools.



Financial Information:

FUNDING IMPACT STATEMENT FOR 2012 TO 2022 FOR LEADERSHIP GROUP OF ACTIVITIES											
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Annual Plan	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>Sources of operating funding</i>											
General rates, uniform annual general charge, rates penalties	981	1,187	1,255	1,286	1,291	1,352	1,393	1,392	1,466	1,500	1,513
Targeted rates (other than targeted rates for water supply)	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees, charges, and targeted rates for water supply	8	9	30	10	10	33	11	11	36	12	12
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	989	1,196	1,285	1,296	1,301	1,385	1,404	1,403	1,502	1,512	1,525
<i>Application of operating funding</i>											
Payments to staff and suppliers	318	341	397	366	371	433	410	403	471	434	440
Finance costs	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads applied	671	855	888	930	930	952	994	1,000	1,031	1,078	1,085
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total application of operating funding (B)	989	1,196	1,285	1,296	1,301	1,385	1,404	1,403	1,502	1,512	1,525
Surplus (deficit) of operating funding (A - B)	-	-	-	-	-	-	-	-	-	-	-
<i>Sources of capital funding</i>											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	-	-	-	-	-	-	-	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	-	-	-	-	-	-	-	-	-	-	-
<i>Application of capital funding</i>											
Capital Expenditure											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve level of service	-	-	-	-	-	-	-	-	-	-	-
- to replace existing assets	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) reserves	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total application of capital funding (D)	-	-	-	-	-	-	-	-	-	-	-
Surplus (deficit) of capital funding (C - D)	-	-	-	-	-	-	-	-	-	-	-
Funding balance ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

Community Facilities


What we do and Why:

This Activity includes the provision of Parks and other recreation/amenity services to the people of the Ōpōtiki District. These services provide lifestyle opportunities to residents and visitors of the Ōpōtiki District. They provide opportunities for recreation, beautification, conservation of the natural environment and public access. Such facilities promote a range of public good outcomes around health and wellbeing which are becoming increasingly desirable to New Zealanders and visitors alike.

Activities included in this Significant Activity include:

- Parks and Recreation (Airport, Cemeteries, Public Toilets, Parks and Reserves, Playgrounds, District Library and Cycle Way)

Contribution to Community Outcomes:

Parks and Recreation		
Outcomes the Activity Contributes to	Strategic Goals for Activity	
	Development and protection of natural environment	The Council will provide quality parks and recreation facilities that meet community expectations for outdoor recreation, a pleasant townscape, protection of the environment and access to the coast.
	A strong and distinctive community spirit	
	History and culture is treasured	Ensure that amenity facilities are maintained to a high standard for the residents and visitors to the Ōpōtiki District.
	Services and facilities meet our needs	Library services that inspire learning and celebration of our culture.

Potential Significant Negative Effects:

Significant Negative Effect	Affected Well-being				Sustainable Solution
	Cultural	Social	Economic	Environmental	
Community expectations for growth in services and facilities may exceed Council's programme.			✓		Consultation to ensure proposals meet community expectations based on accurate assessments of current and future demand for the use of facilities. Council is of the view that it has the capability to provide for increased growth forecast by the planning assumptions that underpin this LTP.
Ongoing maintenance and depreciation may cause increased or unexpected costs.			✓		Accurate forecasting and budgeting to accommodate ongoing costs of ownership.
Providing access to facilities and services to smaller remote communities within the district could be cost prohibitive.		✓			Consider alternatives such as partnerships with other agencies and transport.

Levels of Service

Strategic Goal: The Council will provide quality parks and recreation facilities that meet community expectations for outdoor recreation, a pleasant townscape, protection of the environment and access to the coast.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Planned development of quality parks and recreation facilities.	Management Plans that include facility development plans adopted for principal reserves.	Council resolution – meeting minutes	Not measured	Not measured	Management Plans completed for coastal, sports and neighbourhood reserves.	Management Plans completed for all recreation reserves.	Implementation of reserve Management Plans	Review and implementations of reserve management plans

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
High quality parks and recreation facilities provided and accessible to the community.	% of community satisfied with the quality of recreation facilities in annual surveys.	Customer satisfaction survey	Not measured	Not measured	>75%	>75%	>75%	>80%
	Appropriate response to all service requests within ten working days.	Service request system	Not measured	Not measured	95%	95%	95%	95%
Playgrounds comply with NZSS 5828 (2004).	% of play equipment compliant with NZSS 5828.*	Playground Audit conducted every two years	Not measured	Not measured	>50%	>80%	>90%	>90%

* or subsequent update / replacement of this NZ standard.

Council Activities – Community and Cultural Sustainability – Community Facilities

Strategic Goal: Ensure that amenity facilities are maintained to a high standard for the residents and visitors to the Ōpōtiki District.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Public toilets are clean, safe and operational.	% of community satisfied with the quality of toilet facilities in annual surveys.	Customer satisfaction survey	Not measured	Not measured	>80%	>80%	>80%	>80%
	Valid service requests are responded to within 24hrs.	Service request system	Not measured	Not measured	100%	100%	100%	100%
Cemeteries maintained to a high standard; accurate records maintained and accessible.	90% of community satisfied with the provision of cemetery services and maintenance of grounds.	Customer satisfaction survey	Not measured	Not measured	>90%	>90%	>90%	>90%
	Complaints regarding cemetery records.	Service request system	Not measured	Not measured	< 12 per year	< 12 per year	< 12 per year	< 12 per year

Strategic Goal: Library services that inspire learning and celebration of our culture.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Provision of a comprehensive community library service for the community.	Percentage of the community satisfied with the library facility and service.	Customer satisfaction survey	Not measured	Not measured	>70%	>70%	>70%	>75%
	Number of new issues each year.	Quarterly Library report	Not Achieved - Total issues (55,849) decreased by approximately 12% compared to 63,447 last year.	7,100	1,000	1,000	1,000	1,000

Key Projects and Programmes:

Key projects and programmes planned for the Community Facilities Activity over the life of the LTP include:

- Upgrade recreation facilities at Memorial Park including improved drainage, traffic management and carparking
- Drainage improvements to Princess Street reserve (investigation)
- Develop and enhance coastal walkways, including Mōtū Trails, in partnership with other agencies
- Toilets at Ōhiwa, Waiotahi Drifts and Waiotahi Beach
- Upgrade existing playground facilities
- Investigation in to redevelopment of Library during 2012/13 (estimated cost \$20,000)
- Installation of bike racks services at existing location in Central Business District
- Investigation in to an outdoor Basketball Court at Memorial Park
- Development of Reserve Management Plans for Urban Reserves
- Construction (in partnership with the community) of a new dog pound in 2019.



Financial Information:

FUNDING IMPACT STATEMENT FOR 2012 TO 2022 FOR COMMUNITY FACILITIES GROUP OF ACTIVITIES											
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Annual Plan	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>Sources of operating funding</i>											
General rates, uniform annual general charge, rates penalties	1,336	1,000	996	1,267	1,180	1,120	1,188	1,209	1,308	1,456	1,559
Targeted rates (other than targeted rates for water supply)	-	35	42	44	45	45	46	46	47	48	49
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees, charges, and targeted rates for water supply	270	315	328	339	349	361	372	384	396	410	424
Internal charges and overheads recovered	-	268	294	296	291	283	287	289	297	292	286
Local authorities fuel tax, fines, infringement fees and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	1,606	1,618	1,660	1,946	1,865	1,809	1,893	1,928	2,048	2,206	2,318
<i>Application of operating funding</i>											
Payments to staff and suppliers	1,113	1,191	1,227	1,265	1,305	1,349	1,392	1,435	1,480	1,531	1,583
Finance costs	81	115	150	155	149	134	126	136	139	133	118
Internal charges and overheads applied	207	192	198	212	209	215	230	227	234	251	248
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total application of operating funding (B)	1,401	1,498	1,575	1,632	1,663	1,698	1,748	1,798	1,853	1,915	1,949
Surplus (deficit) of operating funding (A - B)	205	120	85	314	202	111	145	130	195	291	369
<i>Sources of capital funding</i>											
Subsidies and grants for capital expenditure	1,305	-	900	-	-	-	-	200	-	-	-
Development and financial contributions	105	70	72	75	77	80	82	85	88	91	94
Increase (decrease) in debt	1,166	-	300	-	(121)	(237)	(55)	200	-	(121)	(237)
Gross proceeds from sale of assets	16	32	71	63	51	35	60	63	72	56	110
Lump sum contributions	-	-	51	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	2,592	102	1,394	138	7	(122)	87	548	160	26	(33)
<i>Application of capital funding</i>											
Capital Expenditure											
- to meet additional demand	1,736	835	227	251	91	93	96	99	102	106	109
- to improve level of service	1,180	237	1,241	37	33	34	35	36	38	39	40
- to replace existing assets	226	319	334	350	332	344	504	815	380	393	483
Increase (decrease) reserves	(345)	(1,169)	(323)	(186)	(247)	(482)	(403)	(272)	(165)	(221)	(296)
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total application of capital funding (D)	2,797	222	1,479	452	209	(11)	232	678	355	317	336
Surplus (deficit) of capital funding (C - D)	(205)	(120)	(85)	(314)	(202)	(111)	(145)	(130)	(195)	(291)	(369)
Funding balance ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

CAPITAL EXPENDITURE PROJECTS FOR COMMUNITY FACILITIES GROUP OF ACTIVITIES										
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>To meet additional demand</i>										
Public Toilets - Ōhiwa	-	-	69	-	-	-	-	-	-	-
Public Toilets - Waiotahi Drifts	-	-	40	-	-	-	-	-	-	-
Memorial Park pavilion	572	-	-	-	-	-	-	-	-	-
Coastal access	34	18	18	19	19	20	20	21	21	22
Walkways urban/rural	70	31	32	33	34	35	37	38	39	40
Coast Initiatives	87	37	38	39	40	41	42	43	46	47
Waiotahi Drifts playground	-	37	-	-	-	-	-	-	-	-
Waihou Bay playground	-	62	-	-	-	-	-	-	-	-
Cycleway improvements	10	-	-	-	-	-	-	-	-	-
Plant - Gen sets	62	42	54	-	-	-	-	-	-	-
	835	227	251	91	93	96	99	102	106	109
<i>To improve level of service</i>										
Develop Dip Road Cemetery	-	10	5	-	-	-	-	-	-	-
Princess Street reserve drainage	20	-	-	-	-	-	-	-	-	-
Office administration building upgrade	187	-	-	-	-	-	-	-	-	-
Library Building	-	1,200	-	-	-	-	-	-	-	-
Cycleway improvements	30	31	32	33	34	35	36	38	39	40
	237	1,241	37	33	34	35	36	38	39	40
<i>To replace existing assets</i>										
Waiotahi Beach toilets	-	-	-	-	-	107	-	-	-	-
Playground replacements	50	-	-	-	-	-	-	-	-	-
Pound renewal	-	-	-	-	-	-	400	-	-	-
Wharf - structural maintenance	-	-	-	-	58	60	-	-	-	-
Library book stocks	38	39	40	42	43	45	46	48	50	51
Furnishings, fixtures & fittings	27	28	29	30	31	32	33	34	35	36
Computer equipment	51	28	29	30	31	32	33	34	35	36
Software upgrades (intangibles)	10	10	11	11	11	12	12	13	13	13
Vehicles/plant renewals	143	229	241	219	170	216	291	251	260	347
	319	334	350	332	344	504	815	380	393	483
Total capital expenditure	1,391	1,802	638	456	471	635	950	520	538	632

Community Development


What we do and Why:

The Community Development Activity is one where Council, in a number of ways, is involved in helping the community help itself. This activity enables the Council to assist the community to work towards community outcomes that on its own it may not be able to achieve. In many ways similar to the Leadership Activity this is about the Council being connected and partnering with its community and other stakeholders within the community in working towards common objectives.

Functions included in this Significant Activity include:

- Community Support, including Community Grants and Healthy and Active Communities.

Contribution to Community Outcomes:

Community Development		
Outcomes the Activity Contributes to	Strategic Goals for Activity	
	A strong and distinctive community spirit	To help assist the development of an inclusive community that provides a healthy, safe and friendly place to live, work and visit.
	History and culture is treasured	
	Services and facilities meet our needs	

Potential Significant Negative Effects:

Significant Negative Effect	Affected Well-being				Sustainable Solution
	Cultural	Social	Economic	Environmental	
Community expectations around funding community development initiatives may not be met.	✓	✓			Pursuing economic development opportunities that will in time provide capacity for community development aspirations.

Levels of Service:

Strategic Goal: To help assist the development of an inclusive community that provides a healthy, safe and friendly place to live, work and visit.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Provide assistance for community support activities.	Grants for the maintenance of the 22 district Urupa will be distributed by 31 December each year.	Financial records	Achieved - Urupa Grants of \$460 each were made to the 22 Marae Committees on 23 June 2011	22 Grants distributed	100%	100%	100%	100%
	Service level agreements and/or memorandum of understandings for community grants will be reviewed every three years.	Council meeting minutes Electronic document management system	Not measured	Not measured	50%	50%	N/A	100%
Enhance community Safety.	Routine maintenance checks of CCTV cameras and related systems.	Maintenance reports	Not measured	Not measured	Quarterly	Quarterly	Quarterly	Quarterly
	Number of reported outages of CCTV system.	Service request system	Not measured	Not measured	<4 per annum	<4 per annum	<4 per annum	<4 per annum

Key Projects and Programmes:

Key projects and programmes planned for the Community Development Activity over the life of the LTP include:

- Implementation and allocation of the Coast Initiatives Fund. Fund has been increased to \$36,000 per year. A range of projects will be prioritised and tested against established criteria over the life of the LTP. Examples include assisting local Marae at Tōrere and Hāwai. Projects will be prioritised by the Community Board and confirmed by full Council.

Financial Information:

FUNDING IMPACT STATEMENT FOR 2012 TO 2022 FOR COMMUNITY DEVELOPMENT GROUP OF ACTIVITIES											
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Annual Plan	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>Sources of operating funding</i>											
General rates, uniform annual general charge, rates penalties	333	367	341	369	365	378	398	402	415	449	445
Targeted rates (other than targeted rates for water supply)	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	45	-	-	-	-	-	-	-	-	-	-
Fees, charges, and targeted rates for water supply	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	378	367	341	369	365	378	398	402	415	449	445
<i>Application of operating funding</i>											
Payments to staff and suppliers	48	9	-	-	-	-	-	-	-	-	-
Finance costs	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads applied	30	27	28	29	29	30	32	31	32	34	34
Other operating funding applications	300	331	313	340	336	348	366	371	383	415	411
Total application of operating funding (B)	378	367	341	369	365	378	398	402	415	449	445
Surplus (deficit) of operating funding (A - B)	0	0	0	0	0	0	0	0	0	0	0
<i>Sources of capital funding</i>											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	-	-	-	-	-	-	-	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	-	-	-	-	-	-	-	-	-	-	-
<i>Application of capital funding</i>											
Capital Expenditure											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve level of service	-	-	-	-	-	-	-	-	-	-	-
- to replace existing assets	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) reserves	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total application of capital funding (D)	-	-	-	-	-	-	-	-	-	-	-
Surplus (deficit) of capital funding (C - D)	-	-	-	-	-	-	-	-	-	-	-
Funding balance ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

Economic Development

What we do and Why:


This significant activity looks to support the development and growth of the Ōpōtiki District by investigating and promoting business development; promoting the district as a tourism destination; operation of an i-SITE service in Ōpōtiki Township and facilitating new events. Key components of this Significant Activity are the economic growth opportunities associated with Ōpōtiki Harbour Transformation project and the developing Aquaculture Industry which is considered central to our future well-being. Economic Development is seen as an essential element to growing a more thriving and cohesive community as it will:

- Impact positively on the overall social, economic and cultural well-being of the Ōpōtiki Community and the Eastern Bay of Plenty
- Promotes investment, industry and employment in the district
- Enhance recreation opportunities and public access to the coast
- Capitalise on opportunities from the Aquaculture Industry already under development off shore from Ōpōtiki
- Assist in flood mitigation for the Ōpōtiki Township and surrounding area and
- Achieve a long standing community aspiration and in doing so take a significant step forward to realising the community's vision for the area.

Activities included in this Significant Activity include:

- Investigation, promotion and support of new initiatives that contribute growth of the local economy, with a particular focus on tourism and the Ōpōtiki Harbour Transformation Project.

Contribution to Community Outcomes:

Economic Development		
Outcomes the Activity Contributes to		Strategic Goals for Activity
	Development and protection of the natural environment	To create a sustainable economic future by broadening the District's economic and therefore employment base.
	Services and facilities meet our needs	
	Purposeful work and learning opportunities	
	Development supports the community	

Potential Significant Negative Effects:

Significant Negative Effect	Affected Well-being				Sustainable Solution
	Cultural	Social	Economic	Environmental	
Increasing visitor and population numbers may put pressure on infrastructure, environment and other resources, particularly in summer periods.			✓	✓	Council is of the view that it has the capability to provide for increased growth forecast by the planning assumptions that underpin this LTP and that it has made adequate provision for investment in infrastructure to cater for expected demand.
Capital costs associated with Harbour Transformation Project are not sustainable for the Ōpōtiki District alone.			✓		To partner with Central and Regional Government and potentially the private sector to fund the Harbour Transformation Project.



Levels of Service:

Strategic Goal: To create a sustainable economic future by broadening the District’s economic and therefore employment base.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Redevelopment of the Ōpōtiki Harbour Entrance.	Finalise future harbour ownership/maintenance model to support funding agreements.	Council meeting minutes	Not measured	Not measured	Concept developed and agreed - 100%	Structure/entity (if required) established – 100%	-	-
	Flood Modelling Updated with recent data.	Modelling report	Not measured	Not measured	100%	-	-	-
	Geotechnical Investigation complete.	Geo-tech report	Not measured	Not measured	-	100%	-	-
	Development of secure funding agreements with agreed funding partners based on finalised business case and social impact assessment.	Council meeting minutes Agreement document	Not measured	Not measured	Negotiation and development of draft funding agreements	Funding secured - 100%	Investment Decision	-
	Construction of groynes and Harbour Redevelopment.	Tender and contract documents	N/A - More detailed planning has been undertaken in conjunction with Whakatohea Maori Trust Board and based on current plans for the marine farm construction needs to be completed by mid 2018	2012/13 measure	-	-	Construction begins – April 2015	Construction complete – June 2017
	Growth in the number of new rating units.	Rating database	73	Not measured	-	-	-	From 2017 >73/year

Council Activities – Community and Cultural Sustainability – Economic Development

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Investigate and promote investment in a range of economic development opportunities.	Prepare and implement an Economic Development Strategy.	Council meeting minutes Twice yearly monitoring report	Not measured	Not measured	Strategy adopted by Council, published and implemented	Strategy implemented	Strategy implemented	Strategy implemented - reviewed every 5 years
	Maintain a current database of business contacts and communicate regularly with business sector groups.	Database	Not measured	Not measured	Achieved	Achieved	Achieved	Achieved
Promote the district as a tourism destination; support tourism operators and events.	Maintain and evaluate visitor numbers to i-SITE quarterly.	Twice yearly i-SITE report	Not measured	Not measured	Achieved	Achieved	Achieved	Achieved
	Number of facilitated community events per year.	Actual events held	Not measured	Not measured	Two event per year	Two event per year	Two event per year	Two event per year
	Maintain a current database of business operators and regular communication with tourism and events sector groups.	Database	Not measured	Not measured	Database revised quarterly, 4 bulletins posted per annum	Database revised quarterly, 4 bulletins posted per annum	Database revised quarterly, 4 bulletins posted per annum	Database revised quarterly, 4 bulletins posted per annum

Key Projects and Programmes:

Key projects planned for the Economic Development Activity over the life of the LTP include:

- Transformation of Ōpōtiki Harbour Entrance
- Advocacy for the developing Aquaculture Industry
- Preparation and Implementation of an Economic Development Strategy
- Preparation of a Tourism Marketing and Promotion Plan.

Financial Information:

FUNDING IMPACT STATEMENT FOR 2012 TO 2022 FOR ECONOMIC DEVELOPMENT GROUP OF ACTIVITIES											
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Annual Plan	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>Sources of operating funding</i>											
General rates, uniform annual general charge, rates penalties	353	373	365	400	532	719	868	854	772	609	609
Targeted rates (other than targeted rates for water supply)	39	74	74	79	96	121	141	139	130	110	111
Subsidies and grants for operating purposes	185	140	113	72	-	-	-	-	-	-	-
Fees, charges, and targeted rates for water supply	5	37	38	39	40	42	43	544	696	848	1,049
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	582	624	590	590	668	882	1,052	1,537	1,598	1,567	1,769
<i>Application of operating funding</i>											
Payments to staff and suppliers	465	463	410	351	361	372	382	386	397	409	421
Finance costs	-	-	12	52	67	82	164	394	353	302	214
Internal charges and overheads applied	117	161	168	175	175	179	187	188	194	202	203
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total application of operating funding (B)	582	624	590	578	603	633	733	968	944	913	838
Surplus (deficit) of operating funding (A - B)	0	0	0	12	65	249	319	569	654	654	931
<i>Sources of capital funding</i>											
Subsidies and grants for capital expenditure	-	-	577	188	160	25,000	20,000	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	-	-	650	200	200	200	4,200	(580)	(680)	(680)	(1,130)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	-	-	1,227	388	360	25,200	24,200	(580)	(680)	(680)	(1,130)
<i>Application of capital funding</i>											
Capital Expenditure											
- to meet additional demand	-	-	1,239	370	388	25,221	24,228	-	-	-	-
- to improve level of service	-	-	-	-	-	-	-	-	-	-	-
- to replace existing assets	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) reserves	-	-	(12)	30	37	228	291	(11)	(26)	(26)	(199)
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total application of capital funding (D)	-	-	1,227	400	425	25,449	24,519	(11)	(26)	(26)	(199)
Surplus (deficit) of capital funding (C - D)	-	-	-	(12)	(65)	(249)	(319)	(569)	(654)	(654)	(931)
Funding balance ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

CAPITAL EXPENDITURE PROJECTS FOR ECONOMIC DEVELOPMENT GROUP OF ACTIVITIES										
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>To meet additional demand</i>										
Harbour Development										
Geotechnical	-	260	-	-	-	-	-	-	-	-
Tender	-	779	108	-	-	-	-	-	-	-
Pre construction assessment	-	-	56	175	-	-	-	-	-	-
Project management	-	200	206	213	221	228				
Construction	-	-	-	-	25,000	24,000	-	-	-	-
Total capital expenditure	-	1,239	370	388	25,221	24,228	-	-	-	-



Regulation and Safety


What we do and Why:

The Regulation and Safety Significant Activity works towards ensuring a healthy and safe environment for residents and visitors to the Ōpōtiki District. This Significant Activity includes a range of functions that are required of Council by legislation and also the administration of a range of bylaws designed to ensure a health and nuisance free District for residents and visitors alike. Further to the legislative requirements behind many of these services, there is a public expectation that the Council will regulate behaviours in public places in a manner that is in the interest of the community at large. The regulation and Safety Activity is required to assist in maintaining community safety and to enhance community well-being.

Activities included in this Significant Activity include:

- Regulation (Environmental Health, Noise Control, Animal Control, Building Control Services and Liquor Licencing)
- Safety (Emergency Management and Rural Fire).

Contribution to Community Outcomes:

Regulation and Safety		
Outcomes the Activity Contributes to		Strategic Goals for Activity
	Development and protection of the natural environment	To ensure that public health and safety is protected and enhanced through the effective and efficient implementation of legislation (Environment Health, Liquor and Noise Control) and fit for purpose bylaws.
	Services and facilities meet our needs	
	A strong and distinctive community spirit	To protect the interest of public health, safety, infrastructure and ensure the welfare of animals through the delivery of animal (particularly dog) control.
	Development supports the community	<p>To ensure the construction of sustainable buildings to at protect current and future users through the administration and administration of the Building Control Act 2004 and relevant regulations.</p> <p>To ensure that both the Council and the Community are prepared for a Civil Emergency or Rural Fire Event and adequate systems are in place to enable recovery following a civil emergency.</p>

Potential Significant Negative Effects:

Significant Negative Effect	Affected Well-being				Sustainable Solution
	Cultural	Social	Economic	Environmental	
Some could consider that the enforcement nature of the Regulation and Safety Activity infringes on the way of life of residents and ratepayers and the experience that the East Coast has to offer visitors.		✓			Council is required to implement legislation as intended by Central Government and will wherever possible take a fit for purpose approach in doing so. The health and safety of the community at large and the protection of public and private property must take priority over individual needs and desires. Council will also continue to explore opportunities for shared service delivery arrangements with other organisations with a view to ensure that fit for purpose solutions are delivered in the most effective and efficient manner. Wherever possible costs will be recovered from the applicant or the exacerbator.
That the cost associated with monitoring and enforcement is beyond the community's ability to pay.			✓		

Levels of Service:

Strategic Goal: To ensure that public health and safety is protected and enhanced through the effective and efficient implementation of legislation (Environment Health, Liquor and Noise Control) and fit for purpose bylaws.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
The Council will provide and maintain a quality service to meet statutory requirements and community expectations.	Liquor Licence applications are processed in accordance with the Sale of Liquor Act 1989 within 5 working days after receipt of all reports and required.	Internal database	Not measured	Not measured	100%	100%	100%	100%
	Health – Registered premises are inspected a minimum of once per year for compliance with all statutory requirements.	Internal database	Not measured	Not measured	100%	100%	100%	100%

Strategic Goal: To protect the interest of public health, safety, infrastructure and ensure the welfare of animals through the delivery of animal (particularly dog) control.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
The Council will provide and maintain a quality service to meet statutory requirements and community expectations.	An increase in the number of registered dogs in the District.	National Dog Database	1,320	1,515	1,350	1,500	1,600	1700
	All animal control complaints of an aggressive or threatening nature are responded to within 1 hour from receipt of complaint.	Contact Center – Service request system	Not measured	Not measured	100%	100%	100%	100%
	% of Residents satisfied with animal control services.	Customer satisfaction survey	Community survey undertaken in 2011/12 with 60% satisfaction level.	>50%	>60%	>65%	>70%	>75%

Strategic Goal: To ensure the development of sustainable buildings that protect current and future users through the administration of the Building Control Act 2004 and relevant regulations.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
The Council will provide and maintain a quality service to meet statutory requirements and community expectations.	% of time building consents are issued within the statutory timeframes.	Internal database	100%	>96%	100%	100%	100%	100%
	% of Customer satisfaction with level of service (as measured by the annual BCA survey).	Survey form sent out with Bldg consent summarised in Building Control Authority Annual Report	Not measured	Not measured	>75%	>80%	>80%	>80%
	Minimum number of public educational activities to keep the community informed on changes to the Building Act 2004 and compliance documents.	Actual Events	Not measured	Not measured	4	4	4	4

Council Activities – Community and Cultural Sustainability – Regulation and Safety

Strategic Goal: To ensure that both the Council and the Community are prepared for a Civil Emergency or Rural Fire Event.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
The Council will provide an emergency management service that meets statutory requirements and community expectations.	The rural fire plan and the civil defence plan are updated in accordance with legislation and are available for operation on an ongoing basis.	Resolution of Council for fire plan and Bay of Plenty CDEM Group resolution for Civil Defence Plan	100%	100%	100%	100%	100%	100%
	Civil Defence refresher training courses are undertaken by staff on basis of one shift group for the Emergency Operating Centre per annum.	Internal database	Not measured	Not measured	90%	95%	100%	100%
	Rural Fire fighters meet response times provided in contract specification.	Principal Rural Fire Officer database	Not measured	Not measured	100%	100%	100%	100%
	Number of public educational activities undertaken per year to raise awareness of emergency management procedures.	Internal database and financial records	3	2	2	2	2	2

Key Projects and Programmes:

Key projects planned for the Regulation and Safety Significant Activity over the life of the LTP include:

- Provision of warning system for emergency management
- Council will embark on a programme to inspect all swimming pool fences for compliance with the Building Act.

Financial Information:

FUNDING IMPACT STATEMENT FOR 2012 TO 2022 FOR REGULATION AND SAFETY GROUP OF ACTIVITIES											
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Annual Plan	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>Sources of operating funding</i>											
General rates, uniform annual general charge, rates penalties	537	588	612	624	627	631	658	647	675	686	708
Targeted rates (other than targeted rates for water supply)	-	55	57	60	61	62	64	65	67	70	71
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees, charges, and targeted rates for water supply	244	215	222	229	237	245	253	262	270	280	290
Internal charges and overheads recovered	40	48	51	51	53	53	56	55	58	58	61
Local authorities fuel tax, fines, infringement fees and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	821	906	942	964	978	991	1,031	1,029	1,070	1,094	1,130
<i>Application of operating funding</i>											
Payments to staff and suppliers	581	593	606	610	641	653	679	686	719	730	765
Finance costs	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads applied	240	289	304	318	319	323	338	336	348	364	365
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total application of operating funding (B)	821	882	910	928	960	976	1,017	1,022	1,067	1,094	1,130
Surplus (deficit) of operating funding (A - B)	0	24	32	36	18	15	14	7	3	0	0
<i>Sources of capital funding</i>											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	-	-	-	-	-	-	-	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	-	-	-	-	-	-	-	-	-	-	-
<i>Application of capital funding</i>											
Capital Expenditure											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve level of service	-	35	21	21	-	-	-	-	-	-	-
- to replace existing assets	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) reserves	-	(11)	11	15	18	15	14	7	3	-	-
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total application of capital funding (D)	-	24	32	36	18	15	14	7	3	-	-
Surplus (deficit) of capital funding (C - D)	-	(24)	(32)	(36)	(18)	(15)	(14)	(7)	(3)	-	-
Funding balance ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

Council Activities – Community and Cultural Sustainability – Regulation and Safety

CAPITAL EXPENDITURE FOR REGULATION AND SAFETY GROUP OF ACTIVITIES										
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>To improve level of service</i>										
Civil Defence warning systems	35	21	21	-	-	-	-	-	-	-
Total capital expenditure	35	21	21	-	-	-	-	-	-	-



Environmental Sustainability

Why we provide this group of activities:

The Environmental Sustainability Group of Activities works towards those community outcomes that promote environmental well-being. Communities have an impact on our natural environment in many ways. This group of activities work towards mitigating and managing those impacts so that future generations can enjoy our Districts' pristine natural environment.

Significant Activities Comprised in this Group:

Solid Waste Management, Stormwater, Resource Management and Wastewater.



Solid Waste Management

What we do and Why:

This Significant Activity provides for the minimisation, collection, management and disposal of Solid Waste in the Ōpōtiki District. The provision of solid waste services is vital to both environmental and public health.


Activities included in this Significant Activity include:

- Solid Waste and Reyclables Collection (Kerbside Collection)
- Solid Waste Management (Resource Recovery Facilities, Waste Minimisation, Litter Control and the management and monitoring of closed landfills within the District).

Council is responsible under the Waste Minimisation Act 2008 for preparing and implementing a waste management and minimisation plan and for overseeing and promoting effective and efficient waste minimisation and management. The following minimisation and management hierarchy drives Council's philosophical approach to Solid Waste Management and provides context for the Resource Recovery Facilities within the District:

- Reduction
- Reuse
- Recycling
- Recovery
- Treatment
- Disposal

Contribution to Community Outcomes:

Solid Waste Management		
Outcomes the Activity Contributes to		Strategic Goals for Activity
	Development and protection of natural environment	Ensure the environmentally safe collection and disposal of waste. Minimise the creation of waste within the District.
	Development supports the community	
	Services and facilities meets our needs	

Potential Significant Negative Effects:

Significant Negative Effect	Affected Well-being				Sustainable Solution
	Cultural	Social	Economic	Environmental	
Public Health, odour and environmental degradation.		✓		✓	The provision of effective and efficient waste collection and disposal facilities.
High waste volumes can increase the costs of waste management.			✓		A focus on waste minimisation through waste reduction, reuse and recycling.
Because of the cost of disposal of waste some community members may resort to fly tipping.			✓	✓	Ensuring a balance between economic incentives for waste reduction and the cost associated with waste disposal through fees and charges.

Levels of Service

Strategic Goal: Ensure the environmentally safe collection and disposal of waste.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
The kerbside collection of bagged refuse and recyclables where the service is provided is efficient and effective. (Note: service provided in Ōpōtiki township, Hikutaia/Woodlands)	Number of service complaints in any one month regarding the quality of the kerbside refuse/recycling collection service. (Note: service conditions outlined on brochure mailed annually)	Service request system	Not measured	Not measured	<3	<3	<3	<3
The network's recycling facilities are in good condition and 'fit for purpose'.	Number of complaints per month regarding Council's three recycling facilities.	Service request system	Not measured	Not measured	<2	<2	<2	<2
Provision of effective waste service for the community.	Customer satisfaction rating of waste transfer stations good or better.	Customer satisfaction survey	Not measured	Not measured	60%	60%	60%	65%

Council Activities – Environmental Sustainability – Solid Waste Management

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Comply with the Resource Management Act 1991 (RMA) for closed landfill at Woodlands Road.	Percentage compliance with resource consent conditions at closed landfill.	Regional Council return	100%	100%	100%	100%	100%	100%

Strategic Goal: Minimise the creation of waste within the District.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Waste minimisation education reduces household waste and good recycling practices.	Number of public education activities completed.	Internal database and financial records	7 schools in the district taught the zero waste programme and one community waste reduction incentive arranged through Woodlands School subsidised	3	3	3	3	3
Service provided keeps residual waste to minimum quantity.	Residual waste per year is reduced by 10% by 2018 over the 2010 year result (1062 tonnes).	Landfill weight records and financial records	990.4 Tonnes	<1,400 Tonnes	1049 tonnes	1035 tonnes	1022 tonnes	1009-900 tonnes

Key Projects and Programmes:

Key projects planned for the Solid Waste Significant Activity over the life of the LTP include:

- Implementation of the revised Waste Management and Minimisation Plan.

Financial Information:

FUNDING IMPACT STATEMENT FOR 2012 TO 2022 FOR SOLID WASTE MANAGEMENT GROUP OF ACTIVITIES											
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Annual Plan	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>Sources of operating funding</i>											
General rates, uniform annual general charge, rates penalties	3	695	779	754	783	791	859	848	877	908	931
Targeted rates (other than targeted rates for water supply)	921	211	217	225	231	239	248	255	263	274	282
Subsidies and grants for operating purposes	28	26	27	28	29	30	31	32	33	34	35
Fees, charges, and targeted rates for water supply	242	254	262	271	280	290	299	309	319	331	343
Internal charges and overheads recovered	54	56	57	59	61	63	65	68	70	72	75
Local authorities fuel tax, fines, infringement fees and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	1,248	1,242	1,342	1,337	1,384	1,413	1,502	1,512	1,562	1,619	1,666
<i>Application of operating funding</i>											
Payments to staff and suppliers	1,025	1,018	1,050	1,084	1,121	1,160	1,200	1,239	1,280	1,326	1,373
Finance costs	6	5	6	6	6	4	3	3	3	3	1
Internal charges and overheads applied	210	211	218	229	230	237	249	250	257	271	273
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total application of operating funding (B)	1,241	1,234	1,274	1,319	1,357	1,401	1,452	1,492	1,540	1,600	1,647
Surplus (deficit) of operating funding (A - B)	7	8	68	18	27	12	50	20	22	19	19
<i>Sources of capital funding</i>											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(40)	-	-	-	-	(40)	-	-	-	-	(40)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	(40)	-	-	-	-	(40)	-	-	-	-	(40)
<i>Application of capital funding</i>											
Capital Expenditure											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve level of service	-	-	10	11	-	-	-	-	-	-	-
- to replace existing assets	-	11	51	-	20	-	43	-	-	-	-
Increase (decrease) reserves	(33)	(3)	7	7	7	(28)	7	20	22	19	(21)
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total application of capital funding (D)	(33)	8	68	18	27	(28)	50	20	22	19	(21)
Surplus (deficit) of capital funding (C - D)	(7)	(8)	(68)	(18)	(27)	(12)	(50)	(20)	(22)	(19)	(19)
Funding balance ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

Council Activities – Environmental Sustainability – Solid Waste Management

CAPITAL EXPENDITURE PROJECTS FOR SOLID WASTE GROUP OF ACTIVITIES										
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>To improve level of service</i>										
Develop outside bins	-	10	11	-	-	-	-	-	-	-
	-	10	11	-	-	-	-	-	-	-
<i>To replace existing assets</i>										
Painting - Ōpōtiki	11	26	-	-	-	-	-	-	-	-
Painting - Te Kaha	-	-	-	-	-	35	-	-	-	-
Sorting Table - Waihou Bay	-	10	-	-	-	-	-	-	-	-
Sorting Table - Te Kaha	-	15	-	-	-	-	-	-	-	-
Reseal Yard - Te Kaha	-	-	-	20	-	-	-	-	-	-
Reseal Yard - Waihou Bay	-	-	-	-	-	8	-	-	-	-
	11	51	-	20	-	43	-	-	-	-
Total capital expenditure	11	61	11	20	-	43	-	-	-	-



Stormwater

What we do and Why:


This Significant Activity provides for the collection and disposal of stormwater predominantly in the urban environment. Stormwater drainage systems are provided in the Ōpōtiki township and the Waiotahi Drifts subdivision with a view to mitigate surface flooding following rainfall. Council is involved in this activity to fulfil its legal obligations for the control of stormwater systems and to ensure the protection of public health and property.

Activities included in this Significant Activity include:

- Stormwater collection and disposal.

The Local Government Act 2002 empowers Council to be involved in the ownership of stormwater assets and the provision of such services.

Contribution to Community Outcomes:

Stormwater	
Outcomes the Activity Contributes to	Strategic Goals for Activity
	Development and protection of natural environment
	Development supports the community
	Services and facilities meets our needs
	To Protect the environment from the adverse effects of stormwater. To protect public health and property. Facilities and services that meet the expectations of the community for quality of life.

Potential Significant Negative Effects:

Significant Negative Effect	Affected Well-being				Sustainable Solution
	Cultural	Social	Economic	Environmental	
The discharge of pollutants to stormwater reticulation can be harmful to the natural environment.				✓	Mitigate risk through education, monitoring and where necessary enforcement.
Inadequate stormwater systems may lead to the flooding of property and/or surcharge of the wastewater reticulation network both of which represent risk to public health and property.		✓	✓	✓	Reduce the risk by maintaining existing urban drainage systems and undertake catchment modelling to understand future stormwater management needs in line with future development. Ensure buildings have appropriate stormwater design and suitable drainage fittings.

Levels of Service

Strategic Goal: To protect public health and property.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
The urban stormwater activity is managed to protect people and property from the impacts of flooding.	Annual incidence of inundation of habitable buildings in urban areas from big storm events. (>50 year return)	Service request system	Not measured	Not measured	0	0	0	0
	The number of complaints of surface water flooding in urban areas in any event.	Service request system	Not measured	Not measured	<10	<10	<10	<5

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
A reliable service is provided.	Failure of drainage system due to poor condition or lack of maintenance.	Contractor / Service provider report	Not measured	Not measured	0	0	0	0
Service requests and complaints are processed as they come in.	Response times to complete works following requests and complaints for each incidence.	Service request system	7 days	7 days	<7days	<7days	<3days	<3days

Strategic Goal: To protect the environment from the adverse effects of stormwater.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Stormwater water quality will be managed effectively for 365 days of the year.	Response time for investigation and setting up response plans of reported pollution incidents is less than 12 hours for each incidence.	Service request system and internal database	Not measured	Not measured	<12 hours	<12 hours	<12 hours	<12 hours

Strategic Goal: To enable economic development by encouraging growth and development with quality of life benefit.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Overflow stormwater drainage available to all new urban properties where a Council operated stormwater system is provided.	Percentage of new customers within defined urban stormwater drainage areas that can connect to the network.	Planning records	Not measured	Not measured	100%	100%	100%	100%

Key Projects and Programmes:

Key projects planned for the Stormwater Significant Activity over the life of the LTP include:

- 2013/14: Modelling of stormwater systems in Ōpōtiki and development of forward works programme (\$45,975 inflation adjusted). This will enable quicker response times
- 2014/15 – 2015/16: Progress comprehensive stormwater resource consent application to BOPRC.



Financial Information:

FUNDING IMPACT STATEMENT FOR 2012 TO 2022 FOR STORMWATER GROUP OF ACTIVITIES											
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Annual Plan	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>Sources of operating funding</i>											
General rates, uniform annual general charge, rates penalties	138	226	343	258	263	267	263	268	271	267	268
Targeted rates (other than targeted rates for water supply)	-	20	30	22	23	23	23	23	24	23	23
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees, charges, and targeted rates for water supply	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	138	246	373	280	286	290	286	291	295	290	291
<i>Application of operating funding</i>											
Payments to staff and suppliers	72	80	83	85	88	91	94	97	101	104	108
Finance costs	8	16	18	18	18	17	16	16	16	16	15
Internal charges and overheads applied	19	19	20	21	21	21	23	22	23	25	24
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total application of operating funding (B)	99	115	121	124	127	129	133	135	140	145	147
Surplus (deficit) of operating funding (A - B)	39	131	252	156	159	161	153	156	155	145	144
<i>Sources of capital funding</i>											
Subsidies and grants for capital expenditure	-	-	25	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	200	42	-	-	-	(25)	-	-	-	-	(25)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	200	42	25	-	-	(25)	-	-	-	-	(25)
<i>Application of capital funding</i>											
Capital Expenditure											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve level of service	80	233	270	88	138	5	112	6	6	6	6
- to replace existing assets	160	-	-	-	-	-	-	-	-	-	-
Increase (decrease) reserves	(1)	(60)	7	68	21	131	41	150	149	139	113
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total application of capital funding (D)	239	173	277	156	159	136	153	156	155	145	119
Surplus (deficit) of capital funding (C - D)	(39)	(131)	(252)	(156)	(159)	(161)	(153)	(156)	(155)	(145)	(144)
Funding balance ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

CAPITAL EXPENDITURE PROJECTS FOR STORMWATER GROUP OF ACTIVITIES										
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>To improve level of service</i>										
Asset Management	-	51	5	2	2	2	3	3	3	3
Pump Stations	232	125	-	-	-	-	-	-	-	-
Discharge Consents	1	1	8	3	3	3	3	3	3	3
Reticulation -	-	93	75	133	-	107	-	-	-	-
Total capital expenditure	233	270	88	138	5	112	6	6	6	6



Resource Management


What we do and Why:

The purpose of the Resource Management Significant Activity is to provide a framework for managing future growth and land use activities in order that they provide a high quality environment for present and future generations. Council's principal document for the delivery of this significant activity is the District Plan and Council has a statutory responsibility under the Resource Management Act 1991. Under this Significant Activity Council develops appropriate land use controls for the Ōpōtiki District, fosters good working relationships with Tangata Whenua and other stakeholders and monitors and enforces rules and polices.

Activities included in this Significant Activity include:

- District Planning (reviewing and amending the District Plan as appropriate)
- District Plan Implementation (issuing of resource consents for land use and subdivision and monitoring of consents for compliance with conditions).

Contribution to Community Outcomes:

Resource Management		
Outcomes the Activity Contributes to	Strategic Goals for Activity	
	Development and protection of natural environment	To assist the development of a safe and sustainable environment through the administration of the Ōpōtiki District Plan and the Resource Management Act 1991.
	Development supports the community	
	Services and facilities meets our needs	To provide a District Plan that responds to and manages growth and development in terms of environmental sustainability.

Potential Significant Negative Effects:

Significant Negative Effect	Affected Well-being				Sustainable Solution
	Cultural	Social	Economic	Environmental	
The District Plan could be seen as either a barrier to growth or to enabling causing environmental degradation.			✓		Council will ensure that any amendments to the District Plan balance the need for environmental protection and desirable development.
Cost of process could be seen by some as excessive.			✓		Efficient processes while ensuring purpose of Act is met.

Levels of Service

Strategic Goal: To assist the development of a safe and sustainable environment through the administration of the Ōpōtiki District Plan and the Resource Management Act 1991.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
The Council will provide and maintain a quality service to meet statutory requirements.	% of time resource consents are issued within the statutory timeframes.	Internal database	97%	>94%	100%	100%	100%	100%
	Number of successful appeals of Council decisions.	Internal database	100%	Not measured	100%	100%	100%	100%

Strategic Goal: To provide a District Plan that responds to and manages growth and development in terms of environmental sustainability.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Maintain an operative District Plan that is compliant with Legislation.	Commence the scheduled review of the District Plan in accordance with the RMA prior to September 2015.	Project Plan adopted and monitored by Council	Not measured	Not measured	N/A	N/A	100%	100%

Key Projects and Programmes:

Key projects planned for the Resource Management Significant Activity over the life of the LTP include:

- Scheduled District Plan Review.

Financial Information:

FUNDING IMPACT STATEMENT FOR 2012 TO 2022 FOR RESOURCE MANAGEMENT GROUP OF ACTIVITIES											
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Annual Plan	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>Sources of operating funding</i>											
General rates, uniform annual general charge, rates penalties	294	338	364	378	385	374	373	377	394	396	402
Targeted rates (other than targeted rates for water supply)	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees, charges, and targeted rates for water supply	59	40	41	43	44	48	49	51	53	59	61
Internal charges and overheads recovered	135	169	183	191	194	189	185	188	198	200	204
Local authorities fuel tax, fines, infringement fees and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	488	547	588	612	623	611	607	616	645	655	667
<i>Application of operating funding</i>											
Payments to staff and suppliers	312	311	339	353	362	348	336	343	362	362	372
Finance costs	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads applied	176	236	249	259	261	263	271	273	283	293	295
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total application of operating funding (B)	488	547	588	612	623	611	607	616	645	655	667
Surplus (deficit) of operating funding (A - B)	0	0	0	0	0	0	0	0	0	0	0
<i>Sources of capital funding</i>											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	-	-	-	-	-	-	-	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	-	-	-	-	-	-	-	-	-	-	-
<i>Application of capital funding</i>											
Capital Expenditure											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve level of service	-	-	-	-	-	-	-	-	-	-	-
- to replace existing assets	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) reserves	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total application of capital funding (D)	-	-	-	-	-	-	-	-	-	-	-
Surplus (deficit) of capital funding (C - D)	-	-	-	-	-	-	-	-	-	-	-
Funding balance ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

Wastewater

What we do and Why:

This Significant Activity provides for the environmentally safe collection, treatment and disposal of the District's sewage wastes. Council operates two schemes. One serves the township of Ōpōtiki and the Waiotahi Drifts while the other serves a small subdivision at Waihau Bay. Both schemes discharge primary treated effluent to field soakage systems. All other dwellings in the District are serviced by privately owned septic tank systems.


Council is involved in the Wastewater Significant Activity as the collection, treatment and safe disposal of human and commercial/trade wastes are essential for the protection of public health and environmental outcomes in urban areas.

Activities included in this Significant Activity include:

- Reticulation, Treatment and Disposal (Ōpōtiki and Waihau Bay).

The Local Government Act 2002 empowers Council to be involved in the ownership of wastewater assets and the provision of services.

Contribution to Community Outcomes:

Wastewater		
Outcomes the Activity Contributes to		Strategic Goals for Activity
	Development and protection of natural environment	To protect public health and property from sewage overflows.
	Development supports the community	To enable economic growth with quality of life benefit.
	Services and facilities meets our needs	To protect the environment from the adverse effects of wastewater.

Potential Significant Negative Effects:

Significant Negative Effect	Affected Well-being				Sustainable Solution
	Cultural	Social	Economic	Environmental	
Groundwater infiltration could overload the treatment and reticulation systems and limit new connections – a barrier to community growth and development.		✓	✓	✓	Robust wastewater asset management planning and design avoids adverse effects on the environment. Council's dedication to a sustainable reticulation renewal programme will mitigate against groundwater infiltration.

Levels of Service

Strategic Goal: To protect public health and property from sewage overflows.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
A reliable removal and treatment service is provided in areas serviced by Council operated sewerage systems.	Number of notified sewage overflow events for the Ōpōtiki scheme.	Service request system	Not measured	Not measured	<10	<10	<10	<5
	Number of notified sewage overflows for the Waihou Bay scheme.	Service request system	Not measured	Not measured	<2	<2	<2	<2
Service requests and failures are responded to as they come in.	Response time for requests for service do not exceed 4 hours.	Contact Center	Not measured	Not measured	90%	90%	90%	99%

Council Activities – Environmental Sustainability – Wastewater

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Sewage is managed without risk to public health.	Number of sewage overflows into habitable buildings due to faults in the wastewater system.	Service Request System	Not measured	Not measured	0	0	0	0
Service provides social benefits to the whole of the community.	Percentage of connected residents at each Wastewater scheme who are satisfied there are no indicators of environmental pollution from each scheme.	Customer satisfaction survey	Not measured	Not measured	100%	100%	100%	100%

Strategic Goal: To enable economic development by encouraging growth and development with quality of life benefit.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Wastewater connections are available within areas serviced by a Council operated service.	Percentage of ratepayers within each serviced area who can connect to the network.	Planning records	Not measured	Not measured	100%	100%	100%	100%
	Ōpōtiki scheme		Not measured	Not measured	100%	100%	100%	100%
	Waihau Bay scheme		Not measured	Not measured	100%	100%	100%	100%

Strategic Goal: To protect the environment from the adverse effects of wastewater.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
The quality of effluent leaving the treatment plant is of a standard required by consents.	All test results meet consent conditions.	Bay of Plenty Regional Council compliance report Council's monitoring regime	100%	100%	100%	100%	100%	100%
	Water sampling results in the Environment meet consent conditions	Council's monitoring regime	Not measured	Not measured	100%	100%	100%	100%

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Effluent is disposed to land without adversely affecting the quality of the adjacent river, estuary and coast line features.	Number of complaints regarding overflows of effluent outside the land disposal area.	Contact Center	Not measured	Not measured	0	0	0	0

Key Projects and Programmes:

Key projects planned for the Wastewater Significant Activity over the life of the LTP include:

Ōpōtiki Scheme:

- 2012/13 Investigation into life cycle costs of upgrade options for replacement of Ōpōtiki township sewers: (\$88,315 inflation adjusted)
- 2013/14 Investigation into life cycle costs of upgrade options for replacement of Ōpōtiki township sewers: (\$80,550 inflation adjusted)
- 2014/15 New Pumping station and initial reticulation for upgrade of sewers: (\$1,074,000 inflation adjusted)
- 2015/16-2018/19 Replacement programme for Ōpōtiki sewers over four years (\$1,388,750 to \$1,544,195 inflation adjusted)
- 2015/16 Waioeka Road main extension (\$222,200 inflation adjusted)
- 2017/18-2020/21 Factory Road-Otara Road loop over four years (\$245,200 to \$274,226 inflation adjusted)
- 2020/21 Replacement of No 1. Pump station/decommissioning of Imhoff tank (1,139,000 inflation adjusted).

Network Extension for Growth

- 2017/18-2018/19 \$500,000 per year for two years (\$613,000 and \$634,455 inflation adjusted)
- 2019/20-20/21 \$1,000,000 per year for two years (\$1,299,000 and \$1,352,259 inflation adjusted).



Financial Information:

FUNDING IMPACT STATEMENT FOR 2012 TO 2022 FOR WASTEWATER GROUP OF ACTIVITIES											
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Annual Plan	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>Sources of operating funding</i>											
General rates, uniform annual general charge, rates penalties	-	52	53	59	74	89	98	119	134	152	162
Targeted rates (other than targeted rates for water supply)	438	466	481	530	662	799	886	1,072	1,206	1,362	1,454
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees, charges, and targeted rates for water supply	2	4	5	8	12	8	15	49	95	102	21
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	440	522	539	597	748	896	999	1,240	1,435	1,616	1,637
<i>Application of operating funding</i>											
Payments to staff and suppliers	224	239	248	257	275	277	204	211	230	239	249
Finance costs	25	31	33	87	187	286	433	598	710	867	596
Internal charges and overheads applied	60	59	61	66	64	66	72	69	71	78	75
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total application of operating funding (B)	309	329	342	410	526	629	709	878	1,011	1,184	920
Surplus (deficit) of operating funding (A - B)	131	193	197	187	222	267	290	362	424	432	717
<i>Sources of capital funding</i>											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	180	(20)	(80)	950	1,425	1,278	2,200	2,200	1,242	2,375	(153)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	110	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	290	(20)	(80)	950	1,425	1,278	2,200	2,200	1,242	2,375	(153)
<i>Application of capital funding</i>											
Capital Expenditure											
- to meet additional demand	-	-	-	-	222	-	858	888	1,562	1,626	-
- to improve level of service	-	163	81	1,074	-	-	-	-	-	-	-
- to replace existing assets	435	13	-	-	1,389	1,442	1,492	1,544	-	1,139	276
Increase (decrease) reserves	(14)	(3)	36	63	36	103	140	130	104	42	288
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total application of capital funding (D)	421	173	117	1,137	1,647	1,545	2,490	2,562	1,666	2,807	564
Surplus (deficit) of capital funding (C - D)	(131)	(193)	(197)	(187)	(222)	(267)	(290)	(362)	(424)	(432)	(717)
Funding balance ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

CAPITAL EXPENDITURE PROJECTS FOR WASTEWATER GROUP OF ACTIVITIES										
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>To meet additional demand</i>										
Opotiki Reticulation Expansion	-	-	-	-	-	613	634	1,299	1,352	-
Waioeka Road Sewer Reticulation	-	-	-	222	-	245	254	263	274	-
	-	-	-	222	-	858	888	1,562	1,626	-
<i>To improve level of service</i>										
Research & Consultants - Ōpōtiki	88	81	-	-	-	-	-	-	-	-
Pond extension - Ōpōtiki	63	-	-	-	-	-	-	-	-	-
New Pump Stations - Ōpōtiki	-	-	1,074	-	-	-	-	-	-	-
Telemetry - Waihou Bay treatment plant	12	-	-	-	-	-	-	-	-	-
	163	81	1,074	-	-	-	-	-	-	-
<i>To replace existing assets</i>										
Reticulation Renewal - Ōpōtiki	-	-	-	1,389	1,442	1,492	1,544	-	-	276
Replace No:1 Pump Station - Opotiki	-	-	-	-	-	-	-	-	1,139	-
Treatment Plant Switch Board - Waihou Bay	13	-	-	-	-	-	-	-	-	-
	13	-	-	1,389	1,442	1,492	1,544	-	1,139	276
Total capital expenditure	176	81	1,074	1,611	1,442	2,350	2,432	1,562	2,765	276

Economic Sustainability

Why we provide this group of activities:

The Economic Sustainability Group of Activities are those that provide infrastructure that enables the community to grow and prosper. The Ōpōtiki District relies on reliable infrastructure to support business and industry development. By way of example primary industries depend on a reliable transport network to enable them to get produce to market. The developing Aquaculture Industry will need a secure and reliable potable water supply for processing its products.

Significant Activities Comprised in this Group:

Water Supply, Land Transport and Investments



Water Supply

What we do and Why:


The Water Supply Significant Activity provides for the environmentally safe collection, treatment and reticulation of potable water supply to certain parts of the community. A reliable and safe Water Supply is provide to approximately 5,750 of the Ōpōtiki District population in Te Kaha, Ōpōtiki, Hikutaia Waiotahi Drifts and Ōhiwa. Efficient, safe and sustainable water supplies are essential for the social, economic and environmental well-being of the District. Reliable drinking water supports public health outcomes, industry growth and development and community safety by way of providing fire fighting capacity in urban areas.

Activities included in this Significant Activity include:

- Extraction, Treatment and Reticulation of potable water.

The Local Government Act 2002 empowers Council to be involved in the ownership of Water Supply assets and the provision of services.

Contribution to Community Outcomes:

Water Supply		
Outcomes the Activity Contributes to		Strategic Goals for Activity
	Development and protection of natural environment	Safe drinking water in accordance with NZ Drinking Water Standards.
	Development supports the community	Reliable water supplies, minimising supply disruptions through improved maintenance and meeting peak water supply demands.
	Services and facilities meets our needs	Cost effective operation, maintenance of and improvements to water supply systems including treatment facilities, pumping stations, reservoirs and piped reticulation.

Potential Significant Negative Effects:

Significant Negative Effect	Affected Well-being				Sustainable Solution
	Cultural	Social	Economic	Environmental	
Growth could exceed the capacity of the water supply infrastructure.		✓	✓		Robust Water Supply asset management planning and design avoids adverse effects on the environment. The Water Supply Asset Management Plan adequately provides for projected growth, particularly through extended reticulation.
Excessive abstraction of raw water at the point of intake has the potential for negative impact on the environment.				✓	Robust assessment of effects carried out in support of resource consent to take water. Regional Council monitoring of Aquifer.

Levels of Service

Strategic Goal: Safe drinking water in accordance with NZ Drinking Water Standards.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/2022
Pleasant tasting and looking drinking water is provided from Council operated supplies.	Measure of customers who are satisfied with the quality of their drinking water.	Customer satisfaction survey	Not measured	Not measured	80%	85%	85%	90%
	Compliance with NZ Drinking Water Standards 2005 (revised 2008).	Ministry of Health Annual Report	100% - Ōpōtiki, Hikutaia/Woodlands, Ōhiwa 98% - Te kaha	100%	100%	100%	100%	100%
	Public Health Risk Management Plans adopted and implemented.	Ministry of Health compliance letter	Not measured	Not measured	Not available due to new schemes	100%	100%	100%

Strategic Goal: Reliable water supplies, minimising supply disruptions through improved maintenance and meeting peak water supply demands.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Where Council provides a water supply that is reliable.	Measure of customers served by Council supply who are satisfied with the reliability of their water supply services.	Customer satisfaction survey	Not measured	Not measured	80%	80%	80%	90%
Failures and service requests are responded to promptly.	Number of incidents a year where restoration of service exceeds 4 hours.	Service request system	Within 4 hours – 100%	Within 4 hours – 100%	0	0	0	0
Water resources are used efficiently and sustainably.	Average daily water consumption per connection at each scheme area where measured. (Applies at Ōpōtiki and Te Kaha schemes).	Internal databases	Not measured	Not measured	800 litres	800	750	750
Water supply is adequate for fire fighting purposes.	Percentage of serviced properties within each scheme area having an operational fire hydrant within distance specified by Fire Service.	NZ Fire Service Code of Practice and ODC GIS	Not measured	Not measured	80%	80%	85%	95%
	Minimum of six fire hydrants tested and meeting tri-annual compliance test with fire fighting standards.	Service request system	Not measured	Not measured	6	6	6	6

Council Activities – Economic Sustainability – Water Supply

Strategic Goal: Cost effective operation, maintenance of and improvements to water supply systems including treatment facilities, pumping stations, reservoirs and piped reticulation.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2017/18
The services are managed at the lowest possible all of life cycle cost for the required level of service.	Percentage of customers who are satisfied that the water supply cost and service is fair and reasonable.	Customer satisfaction survey	Not measured	Not measured	75%	75%	75%	75%
	Percentage of capital and renewal projects as set out in the LTP implemented on time and within budget so that level of pressure and flow are not affected by decline in service and growth.	Financial reports	Not measured	Not measured	100%	100%	100%	100%

Key Projects and Programmes:

Key projects planned for the Water Supply Significant Activity over the life of the LTP include:

Ōpōtiki Supply

- 2012/13: Replacement main across Waioeka Bridge to serve Hikutaia/ Woodlands: \$60,000
- 2014/15: Replacement main (150 mm diameter) on Dip Rd (2200m) (\$236,280 inflation adjusted)
- 2015/16: New main (150 mm diam) Grant to Woodlands Rd (350m) (\$44,440 inflation adjusted)
- 2015/16: New main (150 mm diameter) Dip to Grant Rd: (1200m) (\$133,320 inflation adjusted)
- 2016/17: Replacement main (300mm diam.) Clarks Cross Rd to Booster pump (2100 m) (\$369,030 inflation adjusted)
- 2016/17: New main (200 mm diam.) Factory Rd-Otara Rd-SH2 Loop (1000m) (\$229,800 inflation adjusted)
- 2017/18: New capital: Hikutaia Booster Pump Station (\$213,120 inflation adjusted).

Financial Information:

FUNDING IMPACT STATEMENT FOR 2012 TO 2022 FOR WATER SUPPLIES GROUP OF ACTIVITIES											
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Annual Plan	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>Sources of operating funding</i>											
General rates, uniform annual general charge, rates penalties	-	50	53	55	56	57	56	57	57	55	54
Targeted rates (other than targeted rates for water supply)	737	714	742	783	797	800	795	800	801	772	768
Subsidies and grants for operating purposes	232	230	-	-	-	-	-	-	-	-	-
Fees, charges, and targeted rates for water supply	247	248	261	272	285	299	312	327	342	360	378
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	1,216	1,242	1,056	1,110	1,138	1,156	1,163	1,184	1,200	1,187	1,200
<i>Application of operating funding</i>											
Payments to staff and suppliers	333	377	395	412	431	452	472	492	516	542	569
Finance costs	208	213	237	250	255	246	244	243	237	207	185
Internal charges and overheads applied	120	116	119	129	125	129	139	135	139	151	147
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total application of operating funding (B)	661	706	751	791	811	827	855	870	892	900	901
Surplus (deficit) of operating funding (A - B)	555	536	305	319	327	329	308	314	308	287	299
<i>Sources of capital funding</i>											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	(245)	(43)	(118)	(3)	(70)	(123)	(3)	(103)	(103)	(546)	(223)
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	10	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	(235)	(43)	(118)	(3)	(70)	(123)	(3)	(103)	(103)	(546)	(223)
<i>Application of capital funding</i>											
Capital Expenditure											
- to meet additional demand	330	321	31	288	178	230	213	-	-	-	-
- to improve level of service	-	-	-	-	17	-	-	-	-	-	-
- to replace existing assets	21	81	19	19	369	-	7	-	-	-	-
Increase (decrease) reserves	(31)	91	137	9	(307)	(24)	85	211	205	(259)	76
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total application of capital funding (D)	320	493	187	316	257	206	305	211	205	(259)	76
Surplus (deficit) of capital funding (C - D)	(555)	(536)	(305)	(319)	(327)	(329)	(308)	(314)	(308)	(287)	(299)
Funding balance ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

CAPITAL EXPENDITURE PROJECTS FOR WATER SUPPLIES GROUP OF ACTIVITIES										
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>To meet additional demand</i>										
Treatment Plants - Ōpōtiki	15	16	-	-	-	-	-	-	-	-
Pressure Monitoring - Ōpōtiki	30	15	-	-	-	-	-	-	-	-
Reticulation - Hikutaia	-	-	236	178	230	213	-	-	-	-
Treatment Plant - Te Kaha	276	-	-	-	-	-	-	-	-	-
Reticulation - Te Kaha	-	-	52	-	-	-	-	-	-	-
	321	31	288	178	230	213	-	-	-	-
<i>To improve level of service</i>										
Treatment - Filter Chlorinator	-	-	-	17	-	-	-	-	-	-
	-	-	-	17	-	-	-	-	-	-
<i>To replace existing assets</i>										
Reticulation - Ōpōtiki	60	-	-	-	-	-	-	-	-	-
Clarks Crossroad to booster	-	-	-	369	-	-	-	-	-	-
WTP Chemical Tanks - Ōpōtiki	18	19	19	-	-	-	-	-	-	-
Reticulation - Te Kaha	3	-	-	-	-	7	-	-	-	-
	81	19	19	369	-	7	-	-	-	-
Total capital expenditure	402	50	307	564	230	220	-	-	-	-



Land Transport

What we do and Why:


Council provides on-going management, development and maintenance of the District Land Transport Network. The Land Transport Network in the Ōpōtiki District enables the safe and efficient movement of people and goods and services that avoids damage to the environment. The Land Transport Network contributes to the social and economic development of the District Community.

An efficient, safe and reliable Land Transport Network is essential for the economic well - being of our District. Roads provide access to properties, the passage of traffic and the transportation of goods and services.

Activities included in this Significant Activity include:

- Subsidised Roothing
- Unsubsidised Roothing.

Contribution to Community Outcomes:

Land Transport		
Outcomes the Activity Contributes to		Strategic Goals for Activity
	Development and protection of natural environment	The transport network supports the economic and lifestyle needs of the District through provision of access to properties, passage of through traffic, and effective transportation of goods and services.
	Development supports the community	
	Services and facilities meets our needs	
	A strong and distinctive community	

Potential Significant Negative Effects:

Significant Negative Effect	Affected Well-being				Sustainable Solution
	Cultural	Social	Economic	Environmental	
Carbon emissions and safety associated with using the transport network.		✓		✓	Alternative fuel and product sources need to be considered. Education and safer road corridors.
Road standards and capacity could result in delays to the transport of good and services and access to emergency services and daily employment.		✓	✓		Responding to damages and repairs in a timely and appropriate manner.
There may be a gap between community expectations for roading and the subsidised funding from government.	✓	✓	✓		Consultation with community about choice between rates finding and level of service. Focussed Advocacy efforts.

Levels of Service

Strategic Goal: The transport network supports the economic and lifestyle needs of the District through provision of access to properties, passage of through traffic, and effective transportation of goods and services.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
The surface of the roading network is maintained in good condition and is 'fit for purpose'.	The number of service complaints in any one month regarding the condition of the roading surface.	Contact Center	Not measured	Not measured	<20	<20	<15	<10
The transportation system is reliable and travel times are predictable.	Percentage of persons who rate the reliability of the District's roading network as good or excellent in the Customer satisfaction survey.	Customer satisfaction survey	Not measured	Not measured	65%	65%	70%	75%

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Road users find the road environment predictable and the road safe to use.	Percentage of persons who as users rate the safety of the District's roads as good or excellent in the Customer satisfaction survey.	Customer satisfaction survey	Not measured	Not measured	70%	70%	75%	75%
Traffic services (street lighting, roadside vegetation, road signs, road markings) are visible and accurate.	Percentage of road users satisfied that traffic services on the network are accurate and visible in the Customer satisfaction survey.	Customer satisfaction survey	Not measured	Not measured	70%	70%	70%	80%
Road Corridor users (pedestrians, joggers, disabled persons etc) are able to use the road corridors in a safe and convenient manner.	The number of users who agree the standard of footpaths is good or excellent in the Customer satisfaction survey.	Customer satisfaction survey	Not measured	Not measured	70%	70%	70%	80%

Key Projects and Programmes:

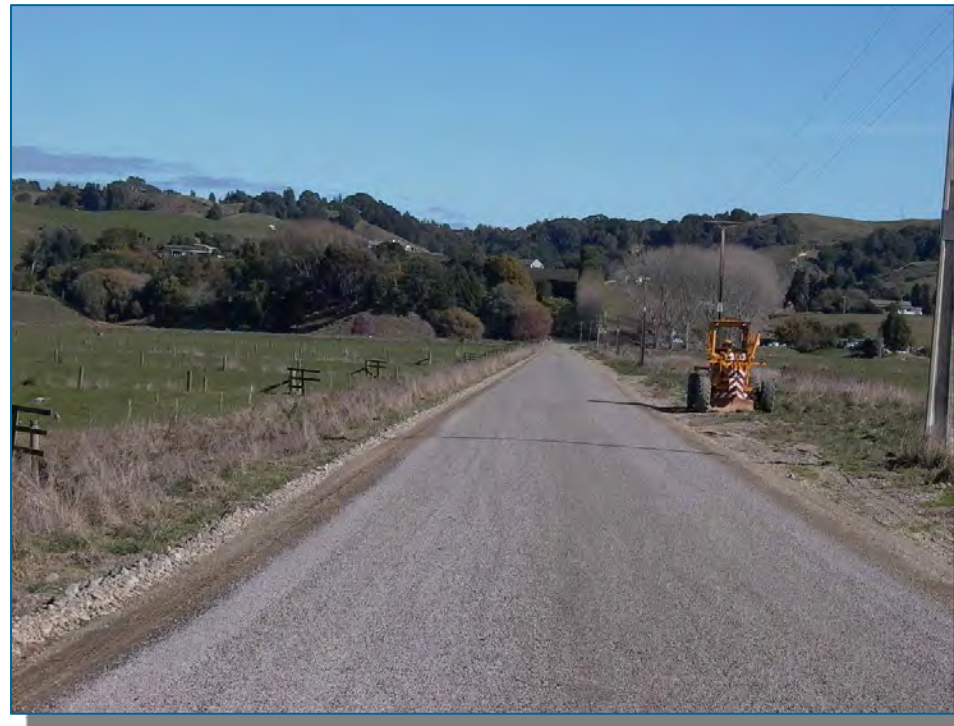
Key projects planned for the Land Transport Significant Activity over the life of the LTP include:

Ōpōtiki streets refurbishment programme:

- 2012/13-2014/15: Grey St (Church-Wharf), Wharf St (Grey-High), Wharf St (High-Princess) (\$132,859 to \$142,322 inflation adjusted)
- 2015/16- 2017/18: High St (Wharf-St John), Potts Ave (King-Elliot), Potts Ave (Elliot-Grey) (\$147,303 to \$157,794 inflation adjusted)
- 2018/19-2021/22: Buchanan St (Ford-Wellington), Payne Ave (Wellington-Duke), Windsor St (Ford-Richard) \$163,317 to \$181,073 inflation adjusted).

Rural Seal Extension Programme:

- 2012/13-2014/15: Gaskills Rd, Wainui Rd, Ngarue (Kemps) Rd (\$593,000 to \$353,860 inflation adjusted)
- 2015/16-2017/18: Browns Rd, Te Waiti Rd, Kutarere Cemetery Rd, (2.2 Km) Mōtū Rd Otara East Rd (\$230,370 to \$243,390 inflation adjusted)
- 2018/19-2021/22: Maungaroa Pa Rd, Dickensen Rd, Stump Rd, (2 Km) Waitohi V Rd, Warringtons Rd (\$246,200 to \$364,000 inflation adjusted).



Financial Information:

FUNDING IMPACT STATEMENT FOR 2012 TO 2022 FOR LAND TRANSPORT GROUP OF ACTIVITIES											
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Annual Plan	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>Sources of operating funding</i>											
General rates, uniform annual general charge, rates penalties	1,738	1,832	1,908	1,962	1,969	1,974	2,017	2,042	2,072	2,146	2,192
Targeted rates (other than targeted rates for water supply)	88	63	88	108	87	67	70	69	75	77	78
Subsidies and grants for operating purposes	868	785	775	759	989	1,019	1,050	1,082	1,116	1,150	1,186
Fees, charges, and targeted rates for water supply	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees and other receipts	70	70	72	75	77	79	82	85	88	91	94
Total operating funding (A)	2,764	2,750	2,843	2,904	3,122	3,139	3,219	3,278	3,351	3,464	3,550
<i>Application of operating funding</i>											
Payments to staff and suppliers	1,858	1,897	1,929	1,962	2,156	2,221	2,289	2,359	2,432	2,507	2,586
Finance costs	23	20	23	23	23	7	-	-	-	-	-
Internal charges and overheads applied	210	211	217	233	228	234	252	247	254	274	268
Other operating funding applications	-	-	-	-	-	-	-	-	-	-	-
Total application of operating funding (B)	2,091	2,128	2,169	2,218	2,407	2,462	2,541	2,606	2,686	2,781	2,854
Surplus (deficit) of operating funding (A - B)	673	622	674	686	715	677	678	672	665	683	696
<i>Sources of capital funding</i>											
Subsidies and grants for capital expenditure	476	483	493	509	511	527	550	568	587	607	623
Development and financial contributions	50	35	36	37	39	40	41	43	44	46	47
Increase (decrease) in debt	(155)	-	-	-	-	(300)	-	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	275	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	371	793	529	546	550	267	591	611	631	653	670
<i>Application of capital funding</i>											
Capital Expenditure											
- to meet additional demand	310	653	62	418	296	316	314	73	322	356	445
- to improve level of service	163	178	176	178	196	201	210	220	227	234	241
- to replace existing assets	739	723	736	750	802	830	864	889	920	953	976
Increase (decrease) reserves	(168)	(139)	229	(114)	(29)	(403)	(119)	101	(173)	(207)	(296)
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total application of capital funding (D)	1,044	1,415	1,203	1,232	1,265	944	1,269	1,283	1,296	1,336	1,366
Surplus (deficit) of capital funding (C - D)	(673)	(622)	(674)	(686)	(715)	(677)	(678)	(672)	(665)	(683)	(696)
Funding balance ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-

CAPITAL EXPENDITURE PROJECTS FOR LAND TRANSPORT GROUP OF ACTIVITIES										
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>To meet additional demand</i>										
Seal Extension	593	-	354	230	248	244	-	246	278	364
Footpaths	30	31	32	33	34	35	36	38	39	41
Urban Kerb & Channel	30	31	32	33	34	35	37	38	39	40
	653	62	418	296	316	314	73	322	356	445
<i>To improve level of service</i>										
Minor Safety Projects	110	106	107	121	118	127	131	135	139	143
Major Drainage control	68	70	71	75	83	83	89	92	95	98
	178	176	178	196	201	210	220	227	234	241
<i>To replace existing assets</i>										
Unsealed Roads	131	133	136	152	158	164	169	175	181	187
Sealed road resurfacing - Rural	266	271	276	284	294	309	314	325	337	348
Sealed road resurfacing - Urban	133	136	138	142	147	152	157	163	168	174
Pavement Rehabilitation - Urban	127	129	131	147	152	158	163	169	175	181
Traffic Service Renewals - Rural	23	23	24	26	27	28	30	30	32	33
Traffic Service Renewals - Urban	23	23	24	27	27	28	30	31	32	24
Associated improvements	20	21	21	24	25	25	26	27	28	29
	723	736	750	802	830	864	889	920	953	976
Total capital expenditure	1,554	974	1,346	1,294	1,347	1,388	1,182	1,469	1,543	1,662

Investments


What we do and Why:

The Investment Activity provides for Council's ownership stake in Council Controlled Organisation namely BOP LASS Ltd (Bay of Plenty Shared Services) and TOI-EDA (Eastern Bay of Plenty Regional Economic Development Agency). Council has an investment stake in these organisations as by doing so it can leverage outcomes that are important to the Ōpōtiki District that it may not be able to achieve on its own. By having an ownership stake in these organisations Council is partnering with other units of Local Government within the Bay of Plenty Region to achieve common objectives.

Activities included in this Significant Activity include:

- BOP LASS Ltd
Established in 2007/08 BOP LASS was created to foster shared services between participating Council's. It provides a vehicle to investigate, procure, develop and deliver shared services where a clear benefit (in terms of quality of service or cost) exists for member local authorities.
- TOI-EDA
Toi-EDA is the Eastern Bay of Plenty regional Economic Development Agency established by the three territorial authorities (Kawerau, Ōpōtiki and Whakatāne) working together with local Iwi. Toi- EDZ has a strong focus on its vision of enhancing the Eastern Bay of Plenty's economic growth and resultant social and economic wealth for its communities.

Contribution to Community Outcomes:

Investments		
Outcomes the Activity Contributes to		Strategic Goals for Activity
	Services and facilities meets our needs	Council investments contribute to the social and economic well-being of the District.
	A strong and distinctive community	
	Fair and efficient leadership	

Potential Significant Negative Effects:

Significant Negative Effect	Affected Well-being				Sustainable Solution
	Cultural	Social	Economic	Environmental	
Other parties with an ownership stake withdraw support.			✓		Council will continue to be an active member of CCO's at both a governance and operational level with a view to ensure they continue to add value to all those with an ownership stake.
CCO's are perceived as a threat to community autonomy.		✓			Council will continue to be an active member of CCO's at both a governance and operational level with a view to ensure they continue to be about advancing common objectives.

Strategic Goal: Council investments contribute to the social and economic well-being of the District.

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
Shared Services.	Investigate and implement shared services.	Boplass performance report	Not measured	Not measured	Initiate at least one shared service each year and no less than two shared services successfully implemented within three years	Initiate at least one shared service each year and no less than two shared services successfully implemented within three years	Initiate at least one shared service each year and no less than two shared services successfully implemented within three years	Initiate at least one shared service each year and no less than two shared services successfully implemented within three years
	Communication.	Boplass performance report	Not measured	Not measured	Communicate with each shareholding Council at appropriate levels with at least one meeting with each Executive Leadership Team	Communicate with each shareholding Council at appropriate levels with at least one meeting with each Executive Leadership Team	Communicate with each shareholding Council at appropriate levels with at least one meeting with each Executive Leadership Team	Communicate with each shareholding Council at appropriate levels with at least one meeting with each Executive Leadership Team

Level of Service	Key Performance Indicator	Data Source	Actual Performance 2010/11	Annual Plan 2011/12	Key Performance Indicators			
					2012/13	2013/14	2014/15	2015/16 – 2021/22
	Financial Sustainability.	Boplass performance report	Not measured	Not measured	Ensure sufficient income is available from activities to sustain a viable company	Ensure sufficient income is available from activities to sustain a viable company	Ensure sufficient income is available from activities to sustain a viable company	Ensure sufficient income is available from activities to sustain a viable company
Toi-EDA.	Implementation of agreed Strategic Direction.	Boplass performance report	Not measured	Not measured	Review and implement Economic Development Plan on an annual basis Implement key actions annually from the Toi-EDA Strategic Plan	Review and implement Economic Development Plan on an annual basis Implement key actions annually from the Toi-EDA Strategic Plan	Review and implement Economic Development Plan on an annual basis Implement key actions annually from the Toi-EDA Strategic Plan	Review and implement Economic Development Plan on an annual basis Implement key actions annually from the Toi-EDA Strategic Plan

Key Projects and Programmes:

Key projects planned for the Investment Activity over the life of the LTP include:

- Ongoing engagement in CCO meetings and work programmes.

Financial Information:

FUNDING IMPACT STATEMENT FOR 2012 TO 2022 FOR INVESTMENTS GROUP OF ACTIVITIES											
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	Annual Plan	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP	LTP
	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's	\$ 000's
<i>Sources of operating funding</i>											
General rates, uniform annual general charge, rates penalties	2	5	5	5	2	1	1	-	-	-	-
Targeted rates (other than targeted rates for water supply)	-	-	-	-	-	-	-	-	-	-	-
Subsidies and grants for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Fees, charges, and targeted rates for water supply	155	165	170	176	182	188	194	199	204	212	217
Internal charges and overheads recovered	-	-	-	-	-	-	-	-	-	-	-
Local authorities fuel tax, fines, infringement fees and other receipts	-	-	-	-	-	-	-	-	-	-	-
Total operating funding (A)	157	170	175	181	184	189	195	199	204	212	217
<i>Application of operating funding</i>											
Payments to staff and suppliers	119	118	121	124	128	131	134	138	141	146	150
Finance costs	-	-	-	-	-	-	-	-	-	-	-
Internal charges and overheads applied	24	34	36	38	37	38	40	40	41	43	43
Other operating funding applications	14	18	18	19	19	20	21	21	22	23	24
Total application of operating funding (B)	157	170	175	181	184	189	195	199	204	212	217
Surplus (deficit) of operating funding (A - B)	-	-	-	-	-	-	-	-	-	-	-
<i>Sources of capital funding</i>											
Subsidies and grants for capital expenditure	-	-	-	-	-	-	-	-	-	-	-
Development and financial contributions	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in debt	-	-	-	-	-	-	-	-	-	-	-
Gross proceeds from sale of assets	-	-	-	-	-	-	-	-	-	-	-
Lump sum contributions	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funding (C)	-	-	-	-	-	-	-	-	-	-	-
<i>Application of capital funding</i>											
Capital Expenditure											
- to meet additional demand	-	-	-	-	-	-	-	-	-	-	-
- to improve level of service	-	-	-	-	-	-	-	-	-	-	-
- to replace existing assets	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) reserves	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) of investments	-	-	-	-	-	-	-	-	-	-	-
Total application of capital funding (D)	-	-	-	-	-	-	-	-	-	-	-
Surplus (deficit) of capital funding (C - D)	-	-	-	-	-	-	-	-	-	-	-
Funding balance ((A - B) + (C - D))	-	-	-	-	-	-	-	-	-	-	-