



Ōpōtiki District Council2022/23 Annual Plan



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A message from the Mayor and the Chief Executive

The last two years have been an unprecedented time for the Ōpōtiki District, both good and bad. The PGF funding, the pandemic, and then the recovery funding has created a perfect storm of pressure on the council and other local agencies.

Over the next 12 months we will see the completion of the Harbour entrance build. It will be incredibly exciting to see what unfolds in the months following the completion a year from now. We need to be ready for an influx of users and our masterplan work is intended to encourage long-term thinking about how to use our harbour and what services we should put where.

We know housing continues to be a challenge in the district and we are working with our iwi/hapu on localised development, with Kāinga Ora on small developments, and with landowners in Hukutaia for larger developments. Collectively we see demand across all housing types and the focus will remain firmly on growing the stock of housing in the district.

Our covid recovery funding is coming to an end and no doubt you will have noticed the huge amount of work we have done on footpaths, Whitikau reserve, Rawinia Rangi Reserve, and Te Tāhuhu o Te Rangi. Our commercial building in the CBD should be complete in the coming year and we seek tenants that will be part of our renewed and vibrant CBD.

Over the past year Council has been delivering five times the usual amount of capital work (infrastructure and buildings). As the money comes to an end you will see our activities return to pre covid levels, as we again return to reliance on rates to fund our activities.

At a more operational level we will continue with improvement work on our three waters, despite the government's intention to place the assets in the ownership of the large "Entity B".

We await the changes that government proposes to standardize waste collection services, and we will update you on this when we understand more. All indications are that the cost of waste management will only increase.

Other changes we expect in the coming 12 months is the replacement of the Resource management Act, with three separate Acts of Parliament. With these reforms will go much of Councils decision making and it will be important to ensure we grow our influencing capability so we can advocate for best district outcomes to the new regional committees proposed.

Lastly, we have an election this year and look forward to seeing some people with long-term thinking and governance capability put their names forward for public office. Previous Councils have laid a fantastic base to really take the district and community forward.



Mayor Lyn Riesterer



CEO Aileen Lawrie

What is the Annual Plan?

The purpose of the Annual Plan (AP) is to:

- Support Council's Long Term Plan (LTP) in providing integrated decision-making and coordination of resources
- Extend the opportunity for the community to participate in Council's decision-making processes relating to costs and funding
- Contribute to Council's accountability to its community
- Detail the annual budget and related funding impacts
- Identify any variances from the funding and financial information in the LTP for the coming year.

While the main purpose of the AP is to provide a basis for setting the following year's budget and rates, it also provides an opportunity to revisit what Council said it was going to do in the LTP for the coming year.

The LTP provides a long term view of Council's plans and actions. The AP looks at the near term (the following year) plans and actions and provides an opportunity to see if the LTP is still relevant or if there is any need to alter what Council said it was going to do.

For that reason, the AP primarily considers exceptions or variances from the LTP rather than bigger issues such as the role of Council, major priorities, or scope and levels of service.



Our cover image was taken at Waiotahe Beach at the end of a beautiful sunset.

Key projects planned for the 2022/23 year

The following key projects (as provided for in the LTP) are planned for the 2022/23 financial year:

Wastewater

The focus over the last several years has been on the repair and renewal of old and poor condition sewer assets within the Ōpōtiki town catchment. This investment has improved the reliability of the system and reduced the impact of storm events and potential overflows. Moving forward we need to now protect our repaired assets by being vigilant about any illegal or inadvertent stormwater connections. We are also continuing to monitor the condition of our assets and will renew or repair assets, such as manholes, as required to ensure the system is operating efficiently.

With the increased economic activity linked to the harbour development, there is increasing pressure on housing. Large housing release areas, such as that proposed in Hukutaia, and infill developments within the town, put pressure on the wastewater system. It is important that the reticulation network and treatment plant have capacity to accommodate the forecast growth. Council are undertaking capacity assessments within the reticulation network and at the treatment plant to determine what upgrades may be required to cater for the growth. Council will be completing wastewater modelling of the network to predict the impact of growth and determine the timing of works.

Council has commenced several treatment plant upgrade projects to increase the performance. This includes de-sludging the ponds and Imhoff tank, upgrading the inlet works and new aerators within the ponds. These will continue to be delivered in 2022/23.

Options assessment associated to a major upgrade is also being investigated. The wastewater discharge consent is due for renewal in 2025 and work has commenced in preparation for this.

Harbour Development

The construction of the harbour is progressing well and is a little ahead of schedule. A completed harbour represents an incredible opportunity – a greenfield port development like this has not been done in New Zealand in a century. The master planning process currently underway lays out the options for development and our financials have some money set aside for harbour services/amenities. The private development is also in progress at the Marine Industrial Zone that was put into the district plan in 2016.

Since the 2012 LTP, Council had worked on the assumption that it would own and partly fund the capital cost of the harbour along with the government and Bay of Plenty Regional Council. In 2020 the government announced that it, along with the contribution from the Bay of Plenty Regional Council, would fully fund the capital cost of the harbour construction. Late last year agreements were signed between Ministry of Business Innovation and Employment, Council and the Bay of Plenty Regional Council, that the government would own and deliver the harbour, and Ōpōtiki District Council would be responsible for the operations post construction. This means that the harbour training wall assets will belong to the government but will be managed locally. The harbour construction is now underway, with a partnership governance group overseeing the build. It is due for completion in mid 2023 and Council

is in discussion with government about the date on which it will take responsibility. Over the coming year an agreement for its operation will be negotiated and the community consulted through the next LTP.

The implications of these decisions is that the construction and failure risks of the development now sit with government, not the local ratepayers. That means ultimate decision making during construction also lies with the government (in consultation with Ōpōtiki District Council and the Whakatōhea Māori Trustboard though). The government has now transferred the contract with HEB Construction to Crown Regional Holdings Limited, a wholly owned asset holding company for investments made through the Provincial Growth Fund.

Water Supply

Investment in the renewal of poor condition water assets has been delivered over the past several years and will continue in 2022/23. This aims to reduce unexpected failures within the network and maintain level of service. Staged renewal of the main trunk main from the Opotiki water treatment plant to the town will be delivered over the next few years.

Investigation into an alternative water source within the Te Kaha catchment has been undertaken. The installation and commissioning of a bore supply to service Te Kaha is planned this year.

We will also continue to monitor the central government's new regulatory framework, which could impact on how we operate our systems.

Stormwater

Council has been looking into the state of the stormwater system in the Opotiki township, including carrying out modelling about the future impacts of Climate change. Studies show that significant impacts can be expected from rainfall alone, within the town. We have also been undertaking CCTV condition assessments and cleaning of our stormwater pipes to better understand their condition and the need for renewal or upgrade.

The Öpötiki Township Stormwater scheme does not work well when we have high rainfall and it will only get worse with climate change. There is a lack of capacity in critical assets - things like pumps and pipes. We plan to improve this by installing bigger pipes and creating stormwater storage areas (ponding basins), so water can drain away from homes and businesses quicker, and subsequently be pumped to the rivers by bigger pump stations. Storage areas will also serve a secondary purpose treatment. As stormwater passes through storage areas, plants purposely cultivated for absorbing contaminants will filter the stormwater before it reaches the river. Litter traps will also be considered and installed in specific locations e.g. alongside pump stations and storage areas to reduce litter entering the river system as well as considering fish friendly pump stations.

In 2021 a 1200mm trunk main was installed in Richard St. This project together with some of the smaller pipe installations will begin to resolve the flooding issue we have in the Tarawa Creek catchment which extends from Church St right back past Goring St to the college fields. In subsequent years we will continue to make improvement by isolating additional smaller pipes that need upgrading, upgrading the Tarawa Creek pump station and by constructing the stormwater basins next to Tarawa Creek and next to Wellington St. We will also be lobbying the Bay of Plenty Regional Council to contribute toward installing a stop bank along the southern side of Duke St to prevent rural overland flow contributing to urban stormwater flooding.

We will also be finalizing a catchment management plan and consolidated resource consent for our urban catchment. This will be a great achievement and will streamline our regulatory framework for stormwater discharge.

Land Transport

Council will continue to seal unsealed roads where a 60% contribution is provided by those requesting the seal extension. A maximum of 2km will be considered for sealing on an annual basis. Council invites applications from those that wish to have their roads sealed and are willing to contribute 60% towards the cost.

The upgrade of Snell Rd will commence, with design and preliminary work underway and physical works expected to commence in 2022/23 and be completed early 2023/24. This project involves construction of a new sealed road to provide access to the new harbour entrance.

We are continuing with the programme of street upgrade projects for the 2021-2024 years of the LTP, which includes St John St, Victoria St, Princess St and Duke St, which involves drainage and pavement improvements.

Rehabilitation of approximately 1200m of Verralls Road will be completed to improve ride quality.

Street lighting upgrade work, which commenced in 2021/22 will also continue. This will bring the town up to the required minimum street lighting standards.

Renewal of footpath and drainage assets, such as culverts and kerb & channels, will be undertaken as needed as per the road maintenance contract.

Completion of bridge and major culvert component replacements as identified and prioritised in the annual structures inspection programme will be implemented under the bridge maintenance contract.

Renewal of traffic service assets (signs, street lights, road marking) on an as needed basis will be implemented under the road maintenance contract.

Solid Waste

Ōpōtiki's solid waste service moved to a zero waste ethos two decades ago now, being one of the first in the country to undertake such a commitment to reducing, reusing and recycling.

Year on year Ōpōtiki has driven its residual waste volumes down well below the national average through the services of the Resource Recovery Centres and commitment of the community to follow the 3 R's.

These days the drive to manage waste smarter is increasing. Where once it was a case of dropping it in a hole, reduction now revolves around education, recycling markets and an array of plant, from sorting belts and bailers, to waste to energy, and composting factories.

To continue to deliver, the solid waste service needs to innovate. There are multi-faceted issues facing solid waste service delivery in Ōpōtiki, nationally, and globally. Plastics once taken by Chinese markets are now going to landfill across the country. In efforts to curb this, central government will be multiplying landfill tariffs over the next few years. The intention is to use this revenue to fund national waste solutions. In the interim however waste authorities are faced with additional costs in place of returns. Drive to change producer practices and consumer habits is currently insufficient to continue reductions. The immediate emphasis is on authorities to educate and innovate.

Costs will inevitably escalate over coming years but there is opportunity to gain value through upgrading our service delivery - replacing cost with investment into operational improvements. In other words, let's spend our money doing the 3 R's better instead of spending it on sending waste to landfill. We are also looking at the installation of a weighbridge to better determine waste volumes and reduce waste generation through education and review of tariff systems. This will also improve efficiency and the customer experience. Other initiatives include a review of green waste management.

The central governments proposed transform recycling plan is currently going through the consultation phase. Council will continue to engage with this process as this reform may have impact on kerbside collection and recycling operations.

Mobile Services

Work on the establishment of Mobile services for the Coast will commence. The purpose of the mobile service is to improve accessibility to a wide range of Council services and opportunities for our coast communities and other parts of our district in harder to reach locations.

This year will see the purchase and fit-out of a van while shaping what the service will include. It is expected the Mobile services will encompass 'traditional' library services such as delivering books, magazines and other resources, providing access to digital training, as well as opportunities for Council officers to interact with our more remote parts of our community either online or by travelling with the van. The aim is to provide a more equitable service for our district.

Social Development

In 2021/22 Council worked with Community, service providers, and central government agencies to support a community response to COVID. This was an example of social development activity in action. This coming year will see Council continue to shape their own social development activity as well as looking at ways a collective community approach can support the addressing of the social challenges our district is facing. This includes looking at issues such as sustainable employment, appropriate housing, education and training opportunities, as well as the wider wellbeing/ora of our communities.

Local Government Reforms

Over the coming year we will be keeping a focus on the major reforms that government are proposing. The draft legislation will come out on the Three Waters reform, proposing to place ownership of all Three Waters assets in four entities nationwide. We will keep you informed as we learn more about what this will mean for communities. Meanwhile our staff have been taking parts in the work being led by DIA to provide information and start planning the separation of these significant activities from Council.

The Resource Management Act is being reformed and will be replaced with three separate Acts – the Natural and Built Environments Act, the Strategic Planning Act and the Climate Change Act. Decision making on plans and spatial plans is proposed to move away from councils to a regional committee. We will keep you informed about these changes as they progress.

Other changes we will be watching are those proposed to civil defence and to waste collection.

Commercial CBD Building

In the coming year we will construct a two storey commercial building in the CBD (known as Lots 9 and 10) and a laneway through to Potts Ave. Additional work will be the refurbishment of the old Hospice shop and the replacement of the veranda in front of the council owned buildings. Building consent has been issued and the build contract has been awarded. Unfortunately land contamination was discovered after demolition of the old buildings occurred and we are awaiting consents from the Regional Council to remediate the site before construction can commence. We hope to have tenants secured for the space upon completion sometime in the coming financial year.

How your Bay of Plenty Regional Council rates are invoiced and paid is changing

This year the rates on your invoice will look more like the figures above because Bay of Plenty Regional Council's rates will not be included in your bill.

We have collected regional council rates on their behalf for so long (more than 30 years), that often people didn't realise they were paying two sets of rates. But from the start of the rating year in July, regional council will collect their own rates, including rates for people living in river scheme areas.

In July you will receive a rates invoice as usual from Ōpōtiki District Council. Bay of Plenty Regional Council will send an invoice separately in September and that will need to be paid by 20 October to the regional council directly. There will only be one invoice each year from regional council, but you may be able to spread out your payments weekly, fortnightly or monthly. You can find out more about regional council rates, how to pay online, receive your invoices by email, set up a direct debit and more at www.boprc.govt.nz/rates.

What's new or changed

This AP covers year two of the 2021-2031 LTP. The 2021-2031 LTP changed council's previous approach of preparing for growth to delivering for growth. The announcement and subsequent signing of a funding agreement between the government, regional Council, Ōpōtiki District Council and Whakatōhea for the build and operation of the Ōpōtiki Harbour, coupled with the investment into aquaculture and kiwifruit in the district dramatically changes the outlook for the future. The latest LTP contains our plans for delivering outcomes for the community enabled by the infrastructure and business opportunities ahead of us.

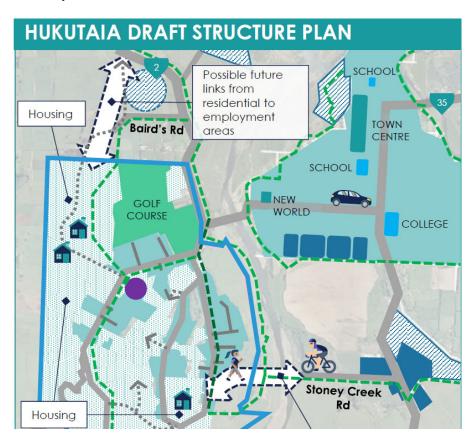
Exceptions to the previously planned work in the LTP are:

Regulatory

The RMA fees and charges were not adjusted when Council consulted on the fees and charges for the 2021-2031 LTP due to a special consultative process being required. The RMA fees have been adjusted to reflect increases in actual costs. The revenue from these will help offset the increases in costs and ensure we still meet the funding split set out in the Revenue and Financing policy.

Wastewater

With the application to the Infrastructure acceleration being unsuccessful our planned work to enable development in Hukutaia has been delayed. Work will continue with interested landowners to provide necessary infrastructure.



An outline summary of how the 50-year plan for Hukutaia could roll out in stages

Leadership

The Remuneration Authority has completed a review of local government representation. This has resulted in an increase in costs associated with elected member remuneration.

Community Facilities

The wharf redevelopment project was planned to start in year 2 of the LTP and be spread over the following three years. Due to work on the master plan starting earlier, this project has been consolidated into a single year.

Support services

Councils ERP system is approaching end of life and requires replacement. This project has been deferred in light of the uncertainty facing Council due to the significant reforms being progressed by Central Government. Council is facing significant increases in Insurance costs due to difficulties in the international insurance market. Options to mitigate these will be explored over the coming year.

Property

The Lots 9 and 10 project has been delayed while contamination is dealt with but should be complete by the end of the financial year. It is fully funded from the remaining PGF money.

Necessary maintenance and renewals, as well as earthquake strengthening have been included.

Solid Waste

The changes in solid waste management within the district and across the country as a whole have increased the costs for providing this service. Council has seen significant increases in disposal levies and transport costs.

Rating Impacts

The overall increase in rate revenue is 6.84% percent, up from a proposed 4.20% percent increase for year two of the LTP.

To minimise pressure on rates, Council is seeking grant funding wherever possible.

Financial Prudence Benchmarks

Annual Plan disclosure statement for period commencing 1 July 2022

The Financial Prudence benchmarks are produced in accordance with the Local Government (Financial Reporting and Prudence) Regulations 2014. Their purpose is to disclose the Council's financial performance in relation to various benchmarks that are also presented by other Councils. The benchmarks in the Annual Plan relate to the financial strategy prepared as part of the 2021-2031 Long Term Plan. In the 2022/23 Annual Plan the general rates affordability benchmark is not expected to be met. The rates affordability benchmark is calculated using the LGCI, the most recent figures we have are from 2020 prior to the significant increases in inflation. If the index is updated to align with the more recent CPI movements the benchmark is met.

Benchmark	Limit	Planned	Met
Rates affordability benchmark			
. Income	\$9.61 m	\$9.79 m	No
. Increases	5.90%	7.83%	No
Debt affordability benchmark			
Net Interest Expense/Operating Revenue	10%	2%	Yes
Net Interest Expense/Rates Revenue	15%	4%	Yes
Net External Debt/Operating Revenue	2	0.76	Yes
Balanced budget	100%	116%	Yes
Essential services benchmark	100%	257%	Yes
Debt servicing benchmark	10%	2%	Yes

The full benchmark analysis, including graphs, for each measure for the ten year plan are included in the 2021-2031 LTP, under the Financial Prudence section.

Council Organisation

Council Values

Integrity and Honesty

We will not compromise our values and will act in a trustworthy manner at all times.

Ngakau- tapatahi me te Pononga

Kaore matou a marie i a matou uaratanga a, ka mahi i roto i te huatanga matatika i nga wa katoa.

Leadership

We will take an active role in issues that affect our community by providing governance, representation, advocacy, guidance and opinion.

Manakuratanga

Ka kakama matou i roto i nga take e pa ana ki to tatou iwi whanui ma te whakahaere tikanga, ma te kanohi, kai tautoko arahitanga me te whakaaro.

Openness and Accountability

We will conduct our affairs in a way that allows the community to see and understand our actions and achievements and we will accept responsibility for them.

Mahorahora me nga Herenga

Ka whakahaeretia a matou mahi i roto i te aria kia kitea ai e te iwi whanui a, kia mohiotia a matou mahinga me nga tutukitanga me te whakaae ano mo aua kawenga.

Fairness and Equity

We will act to ensure that all have equal opportunities and that we will be unbiased in the implementation of policies.

Tokeke me te Ture o te Tika

Ka mahi matou ia hua ai ka orite te whiwhi mea angitu o te katoa me ae ate tokeke i roto i iaga whakatinanatanga o uga kaupapa.

Achievements Orientated

We will gain results in a timely, innovative and economic manner.

Whakatutukitanga Whakawaiatanga

Ka whiwhi hua i roto i te auaha me te ngawaritanga.

Relationships

We will acknowledge the special place of Tangata Whenua in our community and respect the different views and values of our community.

Tikanga Tutohungatanga

Ka manako matou i te wahi motuhake o te Tangata Whenua i roto i te iwi whanui a me te whakarite ano i nga kitenga rereketanga, me nga uaratanga o to tatou iwi whanui.

Satisfying Expectations

We will always look to understand our community's expectations and try to achieve a high level of community satisfaction.

Tumanako Manawareka

Ka ahei tonu matou kia mohio ki nga tumanako o to tatou iwi kainga me te whakamatau kia ae ate tairanga teitei o te whakanatanga o te iwi whanui.

Representation



Mayor Lyn Riesterer

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Ward – Ōpōtiki

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Community Board

Coast Community Board

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Gail Keepa

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Council committees

Risk and Assurance Committee

Member: Cr Steve Nelson Member: Cr Hocart Mayor Riesterer Ex Officio

Interim external member: Philip Jones

Hearings Committee - Regulatory Appeals

Member 1: Cr Howe Member 2: Cr Rāpihana Member 3: Cr Hocart

Committee to elect Chairperson at first meeting

Senior Management Team



Aileen Lawrie **Chief Executive Officer**

The chief executive appoints a range of skilled staff to carry out the activities the council undertakes on behalf of the community. This is the organisational arm of local government. Through the chief executive they implement the decisions of Council, provide advice to Council on managing the activities of the organisation effectively and efficiently, plan and provide accurate reports of the financial and service performance of Council and employ and provide leadership.



Stace Lewer GM Engineering and Services

Consultancy BU, Roading, Sewerage, Solid Waste, Stormwater, Water Supply



Anna Hayward GM Community Services and Development

Social Development, Community Engagement, Relationships Management, Strategic Development, Customer Services, Communications, Events, Facilities, i-SITE Information Centre, Library, Property



Gerard McCormack GM Planning and Regulatory

Airport, Animal Control, Building Control, Bylaw Compliance, Cemetery, Civil Defence Emergency Management, Environmental Health, Liquor Licensing, Noise Control, Parks, Reserves, Resource Management, Planning



Peter Bridgwater GM Finance and Corporate Services

Cash Receipting, Creative New Zealand, Accounts Receivables/Payables, Economic Development, Accounting and Financial Reporting, Governance Support, Insurance, Investments, Payroll, Treasury and Public Debt, Rates, Sports co-ordination, Tourism, Water Billing

Priorities for Council Action

Economic well-being

- Ōpōtiki Harbour development
- Encourage private investment and development to meet housing needs
- Support the aspirations of Māori to develop their land
- Support local and regional business growth and workforce development
- Immediate focus on the district's economic recovery from COVID.

Social well-being

- Provide infrastructure e.g. roads and footpaths, water, stormwater, sewerage, waste management, extension of Ōpōtiki Township wastewater reticulation network
- Advocate with and on behalf of Ōpōtiki communities to central government
- Provide recreation facilities including development of walkways, cycleway, horse trails, sports fields, and playgrounds
- Support initiatives for development in the Coast ward
- Proactive provision of infrastructure
- Provision of a District Plan that meets the district's needs going forward
- Continued expansion of digital connectivity in the district through Evolution Networks
- Community where people feel safe.

Environmental well-being

- Provide and develop infrastructure in an environmentally sustainable way
- Complete the District Plan review and implementation
- Maintain and enhance parks and reserves
- Continued investment in environmentally sustainable coastal infrastructure
- Partner with community groups, iwi and hapū, BOPRC and DOC to undertake environmental restoration projects
- Continue to work with partners to maintain, enhance and grow the Motu Trails cycleway.

Cultural well-being

- Promote and support community events
- Provide sports fields and facilities for community use e.g. pavilions
- Support the outcomes iwi seek from their Treaty Settlements, including any legislated joint governance arrangements, and any orders made under the Marine and Coastal Areas Act
- Support and facilitate programmes to deliver good jobs for local people.

Council Activities

This section explains the Council's significant activities and how they contribute to the district's future. Information is provided about how the Council plans, manages, delivers and funds the activities it is involved in.

Activity Groups



A guide to the groups of activities

Council services have been banded together into groups of activities. An example of this is Stormwater, District Plan, Wastewater; all of these activities come under the group Environmental Sustainability. There are three groups with a total of 12 activities. Each group is introduced and then the activities that make up that group follow.

What we do and why

This section gives a brief description of the activity that the Council provides and discusses the reason for providing the particular service.

Contribution to Community Outcomes

Each activity within the group contributes to specific community outcomes. Look for the icons to see which outcomes relate to a particular activity.

Levels of service

This section specifies what level of service the Council will provide for a particular activity and states how performance will be measured over time by providing Strategic Goals, Performance Measures and specific performance targets. Collectively, these provide an understanding of the levels of service Council intends to provide for groups of activities.

What negative effects will the activities have?

It is the Council's job to consider whether there are any significant negative effects (social, economic, environmental or cultural) for each of the activities it is involved in. For each activity, we list any potential negative effects and how we plan to minimise any effects should they occur.

Key Projects and Programmes

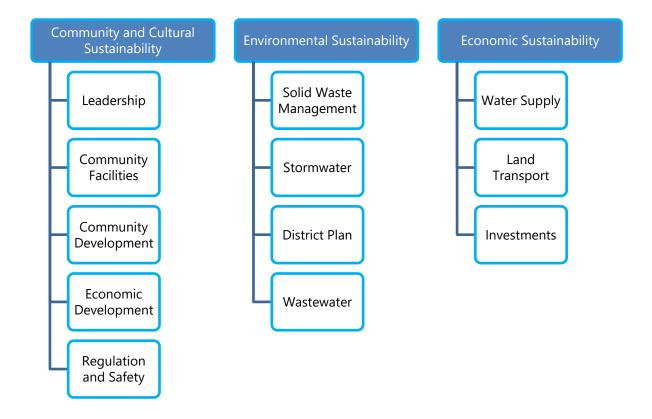
Where applicable the key projects and programmes of work to be provided.

Financial Information

The financial information provided is a set of financial forecasts for the activity. The following is provided:

- Statement of proposed capital expenditure
- Funding Impact Statement.

Council groups of activities



Community and Cultural Sustainability

Why we provide this group of activities:

The group of activities promotes outcomes that help build a strong and cohesive community within the Ōpōtiki District. Council provides a range of services and facilities to our various communities in order to achieve this.

Significant activities in this group:

Leadership, Community Facilities, Community Development, Economic Development, Regulation and Safety.

Leadership

What we do and why

This activity includes the preparation of advice, strategies and policies to inform Council decision making. It includes the development of statutory and non-statutory policies, plans and reports, and the facilitation of community input to decision making.

Council works to maintain and enhance mutually beneficial relationships with Iwi and Hapū so that their views are represented both directly and indirectly through Council forums. Engaging with Iwi and Hapū provides parties with an opportunity to identify and address issues of mutual concern and encourages involvement in democracy. Council also encourages and partners with Iwi and Hapū in special projects.

This significant activity is important to enable Council to discharge its statutory role as well as ensure that it is satisfactorily discharging is governance role by accurately reflecting community needs and desires in decision making processes.

This significant activity includes

Representation, Strategic Planning and Policy Development, Cultural Liaison, Monitoring and Reporting.

Contribut	ion to Community Outcomes	How this activity contributes
**	Fair and efficient leadership	To ensure effective and fair community representation and support, and that policies and plans are integrated and wherever possible reflect the views of the
	A strong and effective community spirit	wider community and stakeholders.

What potential negative effects this activity may have

Affected well- being/s	Significant negative effect	Sustainable solution
Social	It may be possible that at	Council has a role to consider the community
Economic	times Council decisions can have a negative effect on the well-being of some individuals or groups within the community.	at large when making decisions that impact on community well-being and seeks to use the guidance provided by the Local Government Act 2002 and its understanding of the Ōpōtiki District community to weigh up the competing demands of different interest groups.

Levels of service

Outcome or priority for action	Measure of success	Expected Achievement 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
Council will provide leadership that is	Community satisfaction with Council leadership.	83%	71%	44%	75%
visionary, community focused, efficient and inclusive.	Level of community satisfaction with the opportunities to participate in decision making.	58%	60%	34%	60%

Funding Impact Statement for 2022/23 for Leadership

	LTP 2021/2022	LTP 2022/2023	Annual Plan 2022/2023
	\$000's	\$000's	\$000's
Sources of Operating Funding			
General rates, uniform annual general charges, rates penalties	1,299	1,329	1,355
Targeted rates	-	-	-
Subsidies and grants for operating purposes	-	-	-
Fees and charges	-	-	-
Internal charges and overheads recovered	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-
Total Operating Funding (A)	1,299	1,329	1,355
Applications of Operating Funding			
Payments to staff and suppliers	995	1,023	1,023
Finance costs	-	-	-
Internal charges and overheads applied	304	306	332
Other operating funding applications	-	-	-
Total applications of operating funding (B)	1,299	1,329	1,355
Surplus (deficit) of operating funding (A-B)	-	-	-
Sources of capital funding			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	-	-	-
increase (decrease) in debt	-	-	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Total sources of capital funding (C)	-	-	-
Applications of capital funding			
Capital expenditure			
- to meet additional demand	_	-	_
- to improve the level of service	-	-	-
- to replace existing assets	-	-	-
Increase (decrease) in reserves	-	-	-
Increase (decrease) of investments	_	-	_
Total applications of capital funding (D)	-	-	-
Surplus (deficit) of capital funding (C-D)	-	-	-
Funding Balance ((A-B)+(C-D))	-	-	-

Community Facilities

What we do and why

This activity includes the provision of parks and other recreation/amenity services to the people of the Ōpōtiki District. These services provide lifestyle opportunities to residents and visitors. They provide opportunities for recreation, beautification, conservation of the natural environment, and public access. Such facilities promote a range of public good outcomes around health and wellbeing which are becoming increasingly desirable to New Zealanders and visitors alike.

This significant activity includes

Parks and Recreation (Airport, Cemeteries, Public Toilets, Parks and Reserves, Playgrounds, District Library and Cycle Way).

Contribu	ution to Community Outcomes	How this activity contributes
**	Development and protection of the natural environment	The Council will provide quality parks and recreation facilities that meet community expectations for outdoor recreation, a pleasant
	A strong and effective community sprit	townscape, protection of the environment and access to the coast.
	History and culture is treasured	Ensure that amenity facilities are maintained to a high standard for the residents and visitors to the
O°	Services and facilities meet our needs	Ōpōtiki District.
		Library services that inspire learning and celebration of our culture.

What potential negative effects this activity may have

Affected well- being/s	Significant negative effect	Sustainable solution
Social Economic	Community expectations for growth in services and facilities may exceed Council's programme.	Consultation to ensure proposals meet community expectations based on accurate assessments of current and future demand for the use of facilities. Council is of the view
	Ongoing maintenance and depreciation may cause increased or unexpected costs.	that it has the capability to provide for increased growth forecast by the planning assumptions that underpin the 2021-2031 LTP.
	Providing access to facilities and services to smaller remote communities within the district could be cost prohibitive.	Accurate forecasting and budgeting to accommodate ongoing costs of ownership.
		Consider alternatives such as partnerships with other agencies and transport.

Level of service

Outcome or priority for action	Measure of success	Expected Achievement 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
Provide recreation facilities including development of walkways, cycleway, horse trails, sports fields, and playgrounds.	% of community satisfied with the provision of recreation facilities in annual surveys.	74%	80%	73%	75%
Playgrounds comply with NZS 5828 (2015).	% of play equipment compliant with NZS 5828 or relevant standard. N.B The NZS 5828 standard is intended to promote and encourage the provision and use of playgrounds that are well designed, well-constructed, well maintained, innovative and challenging.	91%	85%	91%	85%

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
Provide facilities for community use.	% of customer satisfaction with cleanliness and quality of toilet facilities.	New measure	60%	38%	60%
Provide facilities and services that meet current and future needs, and are accessible to all.	% of community satisfied with maintenance and tidiness of cemeteries.	71%	70%	77%	75%
	% of the community satisfied with the library facility and service.	68%	85%	69%	85%
	Number of library facilitated programmes per year.	34	8	>8	8

Key projects and programmes

	LTP 2023	Forecast D	ifference	Comments
Growth				
Coastal Reserves Tourism Infrastructure	514	514	-	
Motu Cycleway Extension - Opo to Whk	2,056	2,056	-	
Marine Precint and Wharf Redevelopment	103	5,140	(5,037) Brought f	orward from year 3
Growth Total	2,673	7,710	(5,037)	
LOS				
Cemetery Upgrades and Enhancement	26	26	-	
Mobile Library Services on the Coast - Option 2 Van	154	154	-	
Skatepark Reserve Upgrade	5	5	-	
LOS Total	185	185	-	
Renewal				
Parks & Reserves - Planned Renewals	51	51	-	
Cycleway renewals	31	31	-	
Cemetery Renewals	10	10	-	
Airport Renewals	2	2	-	
Earthquake Strengthening	-	103	(103) Required	maintenance / Renewals
Property renewals	-	180	(180) Required	maintenance / Renewals
Renewal Total	95	377	(283)	
Grand Total	2,952	8,272	(5,320)	

Funding Impact Statement for 2022/23 for Community Facilities

Targeted rates 104 115 Subsidies and grants for operating purposes 19 19 Fees and charges 466 484 Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts Total Operating Funding (A) 2,826 3,171 Applications of Operating Funding Payments to staff and suppliers 1,695 1,991 Finance costs 61 73 Internal charges and overheads applied 675 679 Other operating funding applications Total applications of operating funding (B) 2,431 2,743 Surplus (deficit) of operating funding (A-B) 395 428 Sources of capital funding Subsidies and grants for capital expenditure 11,410 2,282 Development and financial contributions increase (decrease) in debt 6 272 Gross proceeds from sale of assets Lump sum contributions	
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General rates, uniform annual general charges, rates penalties Targeted rates 104 115 Subsidies and grants for operating purposes 19 19 Fees and charges 466 484 Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts Total Operating Funding (A) Applications of Operating Funding Payments to staff and suppliers Finance costs 1,695 1,991 Finance costs 61 73 Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (A-B) Surplus (deficit) of operating funding Subsidies and grants for capital expenditure Development and financial contributions increase (decrease) in debt 6 272 Gross proceeds from sale of assets Lump sum contributions	102 19 484 - 68 3,201 1,992 172 726 -
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Subsidies and grants for operating purposes 19 19 Fees and charges 466 484 Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts Total Operating Funding (A) 2,826 3,171 Applications of Operating Funding Payments to staff and suppliers 1,695 1,991 Finance costs 61 73 Internal charges and overheads applied 675 679 Other operating funding applications Total applications of operating funding (B) 2,431 2,743 Surplus (deficit) of operating funding (A-B) 395 428 Sources of capital funding Subsidies and grants for capital expenditure 11,410 2,282 Development and financial contributions increase (decrease) in debt 6 272 Gross proceeds from sale of assets Lump sum contributions	484 - 68 3,201 1,992 172 726 -
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Applications of Operating Funding Payments to staff and suppliers 1,695 1,991 Finance costs 61 73 Internal charges and overheads applied 675 679 Other operating funding applications Total applications of operating funding (B) 2,431 2,743 Surplus (deficit) of operating funding (A-B) 395 428 Sources of capital funding Subsidies and grants for capital expenditure 11,410 2,282 Development and financial contributions increase (decrease) in debt 6 272 Gross proceeds from sale of assets Lump sum contributions	1,992 172 726 -
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Subsidies and grants for capital expenditure 11,410 2,282 Development and financial contributions	
Development and financial contributions increase (decrease) in debt 6 272 Gross proceeds from sale of assets	
increase (decrease) in debt 6 272 Gross proceeds from sale of assets Lump sum contributions	2,282
Gross proceeds from sale of assets Lump sum contributions	-
Lump sum contributions	5,708
	-
Total sources of capital funding (C) 11,416 2,554	
	7,990
Applications of capital funding	
Capital expenditure	
- to meet additional demand 1,500 2,673	7,710
- to improve the level of service 5,250 185	185
- to replace existing assets 5,032 95	377
Increase (decrease) in reserves 29 29	29
Increase (decrease) of investments	
Total applications of capital funding (D) 11,811 2,982	8,301
Surplus (deficit) of capital funding (C-D) (395) (428)	(311)
Funding Balance ((A-B)+(C-D))	

Community Development

What we do and why

The Community Development activity is one where Council, in a number of ways, is involved in helping the community help itself. This activity enables the Council to assist the community to work towards community outcomes that on its own it may not be able to achieve. In many ways similar to the Leadership Activity, this is about the Council being connected and partnering with its community and other stakeholders within the community in working towards common objectives.

This significant activity includes

Community Support, including Community Grants and Healthy and Active Communities.

Contribu	ution to Community Outcomes	How this activity contributes	
2	A strong and effective community sprit	To help assist the development of an inclusive community that provides a healthy, safe and friendly place to live, work and visit.	
	History and culture is treasured		
O°	Services and facilities meet our needs		

What potential negative effects this activity may have

Affected well- being/s	Significant negative effect	Sustainable solution
Social	Community expectations	Pursuing economic development
Cultural	around funding community development initiatives may	opportunities that will in time provide capacity for community development
	not be met.	aspirations.

Levels of service

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
The things that make Ōpōtiki unique and worth caring about are understood and supported.	Grants for the maintenance of the 22 district Urupa will be distributed by 31 December each year.	100%	100%	Not achieved. Grants not paid by 31 December but have been paid in within the 2021/22 year.	100%
Support iwi and hapū to exercise kaitiakitanga taking appropriate account of the principles of the Treaty of Waitangi.	Number of engagement initiatives with Tangata Whenua.	New measure	3 per year	>3	3 per year
Support and encourage positive community activities where people work and play together.	Provide community grants.	New measure	3	>3	3
Consider the creation of safer communities through the services and infrastructure we provide.	Continual expansion to CCTV camera system in town.	1	2	>2	2

Funding Impact Statement for 2022/23 for Community Development

	LTP 2021/2022	LTP 2022/2023	Annual Plan 2022/2023
	\$000's	\$000's	\$000's
Sources of Operating Funding			
General rates, uniform annual general charges, rates penalties	317	344	346
Targeted rates	-	-	-
Subsidies and grants for operating purposes	2	2	2
Fees and charges	-	-	-
Internal charges and overheads recovered	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	5	5	5
Total Operating Funding (A)	324	351	353
Applications of Operating Funding			
Payments to staff and suppliers	267	295	295
Finance costs	1	1	1
Internal charges and overheads applied	51	50	52
Other operating funding applications	-	-	-
Total applications of operating funding (B)	319	346	348
Surplus (deficit) of operating funding (A-B)	5	5	5
Sources of capital funding			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	-	-	-
increase (decrease) in debt	-	-	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	_	-	-
Total sources of capital funding (C)	-	-	-
Applications of capital funding			
Capital expenditure			
- to meet additional demand	-	-	-
- to improve the level of service	-	-	-
- to replace existing assets	-	-	-
Increase (decrease) in reserves	5	5	5
Increase (decrease) of investments		-	
Total applications of capital funding (D)	5	5	5
Surplus (deficit) of capital funding (C-D)	(5)	(5)	(5)
Funding Balance ((A-B)+(C-D))	<u> </u>	-	-

Economic Development

What we do and why

This significant activity looks to support the development and growth of the Ōpōtiki District by investigating and promoting business development; promoting the district as a tourism destination; operation of the i-SITE service in Ōpōtiki Township; and facilitating new events. Key components of this significant activity are the economic growth opportunities associated with Opotiki Harbour Development Project – Te Ara Moana a Toi and the developing aquaculture industry which is considered central to our future well-being. Economic Development is seen as an essential element to growing a more thriving and cohesive community as it will:

- Impact positively on the overall social, economic and cultural well-being of the Opotiki Community and the Eastern Bay of Plenty
- Promotes investment, industry and employment in the district
- Enhance recreation opportunities and public access to the coast
- Capitalise on opportunities from the aquaculture industry already under development offshore from Ōpōtiki
- Assist in flood mitigation for the Ōpōtiki Township and surrounding area
- Achieve a long-standing community aspiration and in doing so take a significant step forward to realising the community's vision for the area.

This significant activity includes

Investigation, promotion and support of new initiatives that contribute growth of the local economy, with a particular focus on tourism and the Ōpōtiki Harbour Development Project – Te Ara Moana a Toi.

Contrib	oution to Community Outcomes	How this activity contributes
	Development and protection of the natural environment	To create a sustainable economic future by broadening the District's economic and therefore employment base.
000	Services and facilities meet our needs	
	Purposeful work and learning opportunities	
	Development supports the community	

What potential negative effects this activity may have

Affected v being/s	vell-	Significant negative effect	Sustainable solution
Economic		Increasing visitor and	Council is of the view that it has the
Environmental		population numbers may put	capability to provide for increased growth
		pressure on infrastructure,	forecast by the planning assumptions that
		environment and other	underpin the 2021-2031 LTP and that it
		resources, particularly in	has made adequate provision for
		summer periods.	investment in infrastructure to cater for
			expected demand with the assumption of
		Capital costs associated with	external funding being obtained.
		Ōpōtiki Harbour	
		Transformation Project are	To partner with Central and Regional
		not sustainable for the	Government and potentially the private
		Ōpōtiki District alone.	sector to fund the Harbour Transformation
			Project.

Levels of service

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
Development that enables industry growth and meaningful employment for the community.	Communicate regularly with the community on Ōpōtiki Harbour Development project progress.	New measure	3 public communication s per year	>3 public communications	3 public communications per year
Enable people to derive pride and purpose from a variety of work and learning opportunities / Support local and regional business growth and workforce development .	Council supports work and learning opportunities.	New measure	4 council or community actions / programmes supported	4 council or community actions / programmes supported	4 council or community actions / programmes supported
Support the aspirations of Māori to develop their land.	Development Remissions applied.	New measure	5 development remissions applied to Māori Titled land blocks	>5	5 development remissions applied to Māori Titled land blocks

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
Promote and support community events / Support opportunities for artistic and cultural expression.	Facilitate community events.	8 events	5 events	>5 events	5 events
Promote tourism and develop infrastructure to grow the visitor economy.	Communicate regularly with tourism contacts.	>4 bulletins posted	4 bulletins posted	>4 bulletins posted	4 bulletins posted
Develop and maintain a vibrant town centre as an enjoyable meeting place for all people.	Town centre development plan created and implemented.	New measure	Adoption of a Plan	Town centre development plan created and implemented	Action the Plan

Key projects and programmes

	LTP	Forecast	Difference	Comments
	2023	2023		
LOS				
Event Storage Shed	51	51	-	
Event Equipment	10	10	-	
LOS Total	61	61	-	
Grand Total	61	61	-	

Funding Impact Statement for 2022/23 for Economic Development

Cources of Operating Funding 2021/2022 2022/2023 5000's 500		LTP	LTP	Annual Plan
Sources of Operating Funding 505 516 537 Targeted rates 89 91 95 Subsidies and grants for operating purposes 60 62 62 Fees and charges 35 36 36 Internal charges and overheads recovered - - - Local authorities fuel tax, fines, infringement fees, and other receipts 722 739 764 Applications of Operating Funding (A) 722 739 764 Applications of Operating Funding (A) 80 6 9 10 Applications of Operating Funding (B) 880 60 9 10 Internal charges and overheads applied 281 286 309 Other operating funding applications - - - Total applications of operating funding (B) 880 905 930 Surplus (deficit) of operating funding (A-B) (158) (166) (166) Subsidies and grants for capital funding Subsidies and grants for capital fun		2021/2022	2022/2023	2022/2023
Semeral rates, uniform annual general charges, rates penalties 80 91 95 Targeted rates 80 91 95 Subsidies and grants for operating purposes 60 62 62 Fees, and charges 35 36 36 Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts Total Operating Funding (A) 722 739 764 Applications of Operating Funding (Payments to staff and suppliers 593 610 611 Finance costs 6 9 10 Internal charges and overheads applied 281 286 309 Other operating funding applications Total applications of operating funding (B) 880 905 930 Surplus (deficit) of operating funding (A-B) (158) (166) (166) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions increase (decrease) in debt 168 228 228 Gross proceeds from sale of assets - - Lump sum contributions - - Total sources of capital funding (C) 168 228 228 Applications of capital funding (C) 168 228 228 Applications of capital funding (C) - - to improve the level of service 10 62 62 to replace existing assets - - to improve the level of service 10 62 62 to replace existing assets - - to meet additional demand - - to improve the level of service 10 62 62 to replace existing assets - to improve the level of service 10 62 62 to replace existing assets - to improve the level of service 10 62 62 to replace existing assets - to improve the level of service 10 62 62 to replace existing assets - to improve the level of service 10 62 62 to replace existing assets - to improve the level of service 10 62 62 to replace existing assets - to improve the level of service - to improve the level of		\$000's	\$000's	\$000's
Targeted rates	Sources of Operating Funding			
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Fees and charges 35 36 36 16 16 16 16 16 16	Targeted rates	89	91	95
Internal charges and overheads recovered	Subsidies and grants for operating purposes	60	62	62
Cocal authorities fuel tax, fines, infringement fees, and other receipts Total Operating Funding (A) Total Operating Funding (A) Total Operating Funding (A) Total Operating Funding	Fees and charges	35	36	36
Page	Internal charges and overheads recovered	-	-	-
Name		33	34	34
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Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (C) Surplus (deficit) of capital funding (C-D) 158 166 166	Total applications of operating funding (b)	880	303	330
Subsidies and grants for capital expenditure Development and financial contributions increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) Applications of capital funding Capital expenditure to meet additional demand to improve the level of service to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (C) Surplus (deficit) of capital funding (C-D) 158 166 166 166	Surplus (deficit) of operating funding (A-B)	(158)	(166)	(166)
Development and financial contributions increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (C) Surplus (deficit) of capital funding (C-D) 168 228 228 228 228 228 228 228	Sources of capital funding			
increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand	Subsidies and grants for capital expenditure	-	-	-
Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service 10 62 62 - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) 158 166 166	Development and financial contributions	-	-	-
Lump sum contributions Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand	increase (decrease) in debt	168	228	228
Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) 168 228 228 228 Surplus (demail funding funding (C) 100 62 62 62	Gross proceeds from sale of assets	-	-	-
Applications of capital funding Capital expenditure - to meet additional demand to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) 158 166 166	Lump sum contributions	-	-	-
Capital expenditure - to meet additional demand	Total sources of capital funding (C)	168	228	228
- to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) 10 10 10 10 10 10 10 10 10 1	Applications of capital funding			
- to improve the level of service 10 62 62 - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) 10 62 62 Surplus (deficit) of capital funding (C-D) 158 166 166	Capital expenditure			
- to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) 158 166 166	- to meet additional demand	-	-	-
Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) 158 166 166	- to improve the level of service	10	62	62
Increase (decrease) of investments Total applications of capital funding (D) 10 62 62 Surplus (deficit) of capital funding (C-D) 158 166 166	- to replace existing assets	-	-	-
Total applications of capital funding (D) 10 62 62 Surplus (deficit) of capital funding (C-D) 158 166 166	Increase (decrease) in reserves	-	-	-
Surplus (deficit) of capital funding (C-D) 158 166 166	Increase (decrease) of investments	-	-	-
	Total applications of capital funding (D)	10	62	62
Funding Balance ((A-B)+(C-D))	Surplus (deficit) of capital funding (C-D)	158	166	166
	Funding Balance ((A-B)+(C-D))			

Regulation and Safety

What we do and why

This Significant Activity works towards ensuring a healthy and safe environment for residents and visitors to the Ōpōtiki District. It includes a range of functions that are required of Council by legislation and also the administration of a range of bylaws designed to ensure a health and nuisance free District for residents and visitors alike. Further to the legislative requirements behind many of these services, there is a public expectation that the Council will regulate behaviours in public places in a manner that is in the community's best interest. The Regulation and Safety Activity is required to assist in maintaining community safety and to enhance community well-being.

This significant activity includes

- Regulation (Environmental Health, Noise Control, Animal Control, Building Control Services and Liquor Licencing)
- Safety (Emergency Management and Rural Fire)
- District Plan Implementation (issuing of resource consents for land use and subdivision and monitoring of consents for compliance with conditions).

Contrib	oution to Community Outcomes	How this activity contributes	
	Development and protection of the natural environment	To ensure that public health and safety is protected and enhanced through the effective and efficient implementation of legislation	
000	Services and facilities meet our needs	(Environment Health, Liquor and Noise Control) and fit for purpose bylaws.	
2	A strong and effective community spirit	To protect the interest of public health, safety, infrastructure and ensure the welfare of animals through the delivery of animal (particularly dog) control.	
	Development supports the community	To ensure the construction of sustainable buildings and to protect current and future users through the administration of the Building Control Act 2004 and relevant regulations.	
		To ensure that the Council and the Community are prepared for a civil emergency or rural fire event and adequate systems are in place to enable recovery following a civil emergency.	

What potential negative effects this activity may have

Affected well- being/s	Significant negative effect	Sustainable solution
Social Economic	Some could consider that the enforcement nature of the activity infringes on the way of life of residents and ratepayers and the experience that the East Coast has to offer visitors. That the cost associated with monitoring and enforcement is beyond the community's ability to pay.	Council is required to implement legislation as intended by Central Government and will wherever possible take a fit for purpose approach in doing so. The health and safety of the community at large and the protection of public and private property must take priority over individual needs and desires. Council will also continue to explore opportunities for shared service delivery arrangements with other organisations with a view to ensure that fit for purpose solutions are delivered in the most effective and efficient manner. Wherever possible, costs will be recovered from the applicant or the exacerbator.

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
Provide services that meet current and future needs, and are accessible to all.	All statutory timeframes met for processing liquor licences, building consents, food premises checks and resource consents.	New measure. Previous individual results were: Liquor Licences 89% Food premises 98% Building consents 84% Resource Consents 100%	100%	Not achieved	100%

	% of customer satisfaction with building control team (where customer has interacted with them in the last year).	Previously not measurable. This measure has now been included in our customer satisfaction survey so yearly results will be available from 2021-22 year.	70%	19%	70%
Community where people feel safe.	Number of patrols undertaken in the Ōpōtiki urban area by Animal Control team.	New measure	2 per day	2 or more per day	2 per day
	All animal control complaints of an aggressive or threatening nature are responded to within 2 hours from receipt of complaint.	48%	80%	63%	80%
Support the provision of emergency management services.	% of roles identified and staffed for 24 hours operation of the Emergency Coordination Centre.	85%	85%	85%	85%
	Minimum number of council delivered initiatives to promote community resilience and safety.	4 initiatives delivered	4 initiatives delivered	4 initiatives delivered	4 initiatives delivered

Funding Impact Statement for 2022/23 for Regulation and Safety

	LTP	LTP	Annual Plan
	2021/2022	2022/2023	2022/2023
	\$000's	\$000's	\$000's
Sources of Operating Funding			
General rates, uniform annual general charges, rates penalties	628	603	650
Targeted rates	95	95	103
Subsidies and grants for operating purposes	-	-	-
Fees and charges	841	868	868
Internal charges and overheads recovered	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	67	69	69
Total Operating Funding (A)	1,631	1,635	1,690
Applications of Operating Funding			
Payments to staff and suppliers	1,196	1,194	1,194
Finance costs	-	-	-
Internal charges and overheads applied	434	440	495
Other operating funding applications	-	-	-
Total applications of operating funding (B)	1,630	1,634	1,689
Surplus (deficit) of operating funding (A-B)	1	1	1
Sources of capital funding			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	-	-	-
increase (decrease) in debt	(1)	(1)	(1)
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Total sources of capital funding (C)	(1)	(1)	(1)
Applications of capital funding			
Capital expenditure			
- to meet additional demand	-	-	-
- to improve the level of service	-	-	-
- to replace existing assets	-	-	-
Increase (decrease) in reserves	-	-	-
Increase (decrease) of investments	-	-	-
Total applications of capital funding (D)	-	-	-
Surplus (deficit) of capital funding (C-D)	(1)	(1)	(1)
Funding Balance ((A-B)+(C-D))		-	-

Environmental Sustainability

Why we provide this group of activities:

The group of activities works towards those community outcomes that promote well-being. Communities have an impact on our natural environment in many ways. This group of activities work towards mitigating and managing those impacts so that future generations can enjoy our districts' pristine natural environment.

Significant activities in this group:

Solid Waste Management, Stormwater, District Plan and Wastewater.

Solid Waste Management

What we do and why

This Significant Activity provides for the minimisation, collection, management and disposal of solid waste in the Ōpōtiki District. The provision of solid waste services is vital to both environmental and public health.

Council is responsible under the Waste Minimisation Act 2008 for preparing and implementing a waste management and minimisation plan and for overseeing and promoting effective and efficient waste minimisation and management. The following minimisation and management hierarchy drives Council's philosophical approach to Solid Waste Management and provides context for the Resource Recovery Facilities within the District:

- Reduction
- Reuse
- Recycling
- Recovery
- Treatment
- Disposal

This significant activity includes

- Solid Waste and Recyclables Collection (Kerbside Collection)
- Solid Waste Management (Resource Recovery Facilities, Waste Minimisation, Litter Control and the management and monitoring of closed landfills within the District).

Contribution to Community Outcomes	How this activity contributes		
Development and protection of the natural environment	Ensure the environmentally safe collection and disposal of waste.		
Services and facilities meet our needs	Minimise the creation of waste within the District.		
Development supports the community			

What potential negative effects this activity may have

Affected well- being/s	Significant negative effect	Sustainable solution
Social Economic Environmental	Public health, odour and environmental degradation.	The provision of effective and efficient waste collection and disposal facilities.
Livionnental	High waste volumes can increase the costs of waste management.	A focus on waste minimisation through waste reduction, reuse and recycling.
	Because of the cost of waste disposal, some community members may resort to fly tipping.	Ensuring a balance between economic incentives for waste reduction and the cost associated with waste disposal through fees and charges.

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
Provide facilities and services that meet current and future needs, and are accessible to all.	Number of justified complaints received about kerbside refuse and recycling collection service. (Note: service conditions outlined on brochure delivered annually)	14	<20	<20	<20

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
	Customer satisfaction rating of waste transfer stations good or better.	89%	>80%	63%	>80%
	Percentage of actions identified in the Waste Management and Minimisation Plan for the year that have been completed. This identifies the total annual actions required. Actions are required within specification and budget.	New measure	70%	70%	70%

Key projects and programmes

	LTP 2023	Forecast 2023	Difference Comments
Renewal			
Waihau Bay RRC renewals	15	15	-
Te Kaha RRC renewals	26	26	-
Ōpōtiki RRC renewals	36	36	-
Renewal Total	77	77	-
Grand Total	77	77	-

Funding Impact Statement for 2022/23 for Solid Waste Management

	LTP 2021/2022 \$000's	LTP 2022/2023 \$000's	Annual Plan 2022/2023 \$000's
Sources of Operating Funding	•	,	•
General rates, uniform annual general charges, rates penalties	1,245	1,232	1,262
Targeted rates	514	515	517
Subsidies and grants for operating purposes	-	-	-
Fees and charges	272	280	280
Internal charges and overheads recovered	-	-	-
Local authorities fuel tax, fines, infringement fees, and other	-	-	-
receipts			
Total Operating Funding (A)	2,031	2,027	2,059
Applications of Operating Funding			
Payments to staff and suppliers	1,591	1,579	1,579
Finance costs	4	5	6
Internal charges and overheads applied	413	413	444
Other operating funding applications	-	-	-
Total applications of operating funding (B)	2,008	1,997	2,029
Surplus (deficit) of operating funding (A-B)	23	30	30
Sources of capital funding			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	-	-	-
increase (decrease) in debt	165	47	47
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Total sources of capital funding (C)	165	47	47
Applications of capital funding			
Capital expenditure			
- to meet additional demand	8	-	-
- to improve the level of service	60	-	-
- to replace existing assets	120	77	77
Increase (decrease) in reserves	-	-	-
Increase (decrease) of investments	-	-	-
Total applications of capital funding (D)	188	77	77
Surplus (deficit) of capital funding (C-D)	(23)	(30)	(30)
Funding Balance ((A-B)+(C-D))		-	

Stormwater

What we do and why

This Significant Activity provides for the collection and disposal of stormwater predominantly in the urban environment. Stormwater drainage systems are provided in the Ōpōtiki township and the Waiotahi Drifts subdivision with a view to mitigate surface flooding following rainfall. Council is involved in this activity to fulfil its legal obligations for the control of stormwater systems and to ensure the protection of public health and property.

The Local Government Act 2002 empowers Council to be involved in the ownership of stormwater assets and the provision of such services.

This significant activity includes

Stormwater collection and disposal.

Contrib	oution to Community Outcomes	How this activity contributes
	Development and protection of the natural environment	To protect the environment from the adverse effects of stormwater.
000	Services and facilities meet our needs	To protect public health and property. Facilities and services that meet the
	Development supports the community	expectations of the community for quality of life.

What potential negative effects this activity may have

Affected well-	Significant negative effect	Sustainable solution
being/s		
Social	The discharge of pollutants	Mitigate risk through education,
Economic	to stormwater reticulation	monitoring and where necessary
Environmental	can be harmful to the	enforcement. Reduce the risk by
	natural environment.	developing stormwater treatment systems
	Inadequate stormwater	
	systems may lead to the	Reduce the risk by maintaining and
	flooding of property and/or	developing existing urban drainage
	surcharge of the wastewater	systems and undertake catchment
	reticulation network both of	modelling to understand future stormwater
	which represent risk to	management needs in line with future
	public health and property.	development.
		Ensure buildings have appropriate
		stormwater design and suitable drainage
		fittings.

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
The urban stormwater activity is managed to protect people and property from the impacts of flooding.	The number of flooding events that occur in the District. N.B. The Department of Internal Affairs describes a flooding event as an overflow of stormwater from a territorial authority's stormwater system that enters a habitable floor.	0	0	0	0
	For each flooding event, the number of habitable floors affected (expressed per 1000 properties connected to Council's stormwater system).	0/1000 connections	0/1000 connections	0/1000 connections	0/1000 connections
Service requests and complaints are processed as they come in.	Median response time to attend a flooding event, from notification to personnel on site.	0	<4 hrs	0	<4 hrs

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
	Number of complaints received about the performance of the stormwater system per 1000 connections to the Council's stormwater system.	<6/1000 connections	<10/1000 connections	<10/1000 connections	<10/1000 connections
Stormwater water quality will be managed effectively for 365 days of the year.	Compliance with Council's resource consents for discharge from its stormwater system, measured by the number of:				
	a) abatement notices	0	0	0	0
	b) infringement notices	0	0	0	0
	c) enforcement orders	0	0	0	0
	d) convictions	0	0	0	0

Key projects and programmes

	LTP 2023	Forecast Difference Comm 2023	
Growth			
Hukutaia Growth - Option 1	21	21	-
Growth Total	21	21	-
LOS			
Comprehensive Discharge Resource Consent	58	58	-
Duke St Stop Bank	52	52	-
Memorial Park Pump Station	31	31	-
New Richard St Gravity Main	243	243	-
Second Pump at Tarawa Creek	392	392	-
Wellington/Brabant St Pump Station	207	207	-
Wellington/Union St Storage Basin	284	284	-
Stormwater - King Street Culvert	52	52	-
LOS Total	1,317	1,317	-
Renewal			
Stormwater - Reticulation Replacments	36	36	-
Renewal Total	36	36	-
Grand Total	1,374	1,374	-

Funding Impact Statement for 2022/23 for Stormwater

	LTP 2021/2022	LTP 2022/2023	Annual Plan 2022/2023
	\$000's	\$000's	\$000's
Sources of Operating Funding			
General rates, uniform annual general charges, rates penalties	576	624	637
Targeted rates	144	156	159
Subsidies and grants for operating purposes	-	-	-
Fees and charges	-	=	-
Internal charges and overheads recovered	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-
Total Operating Funding (A)	720	780	796
Applications of Operating Funding			
Payments to staff and suppliers	247	256	256
Finance costs	57	78	86
Internal charges and overheads applied	109	107	115
Other operating funding applications		=	-
Total applications of operating funding (B)	413	441	457
Surplus (deficit) of operating funding (A-B)	307	339	339
Sources of capital funding			
Subsidies and grants for capital expenditure	1,319	21	21
Development and financial contributions	-	-	-
increase (decrease) in debt	2,058	1,014	1,014
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Total sources of capital funding (C)	3,377	1,035	1,035
Applications of capital funding			
Capital expenditure			
- to meet additional demand	-	21	21
- to improve the level of service	3,649	1,317	1,317
- to replace existing assets	35	36	36
Increase (decrease) in reserves	-	-	-
Increase (decrease) of investments		-	-
Total applications of capital funding (D)	3,684	1,374	1,374
Surplus (deficit) of capital funding (C-D)	(307)	(339)	(339)
Funding Balance ((A-B)+(C-D))	-	-	-

District Plan

What we do and why

The purpose of the District Plan significant activity is to provide a framework for managing future growth and land use activities to provide a high quality environment for present and future generations. Council's principal document for the delivery of this significant activity is the District Plan and Council has a statutory responsibility under the Resource Management Act 1991 (RMA). Under this significant activity, Council develops appropriate land use controls for the Öpōtiki District, fosters good working relationships with Tangata Whenua and other stakeholders, and monitors and enforces rules and policies.

This significant activity includes

District Planning (reviewing and amending the District Plan as appropriate).

Contribution to Community Outcomes	How this activity contributes	
Development and protection of the natural environment	To assist the development of a safe and sustainable environment through the administration of the Ōpōtiki District Plan and	
Services and facilities meet our needs	the Resource Management Act 1991. To provide a District Plan that responds to an	
Development supports the community	manages growth and development in terms of environmental sustainability.	

What potential negative effects this activity may have

Affected well- being/s	Significant negative effect	Sustainable solution
Economic	The District Plan could be seen as either a barrier to growth or as enabling environmental degradation.	Ensure that any amendments to the District Plan balance the need for environmental protection and desirable development.
	Cost of process could be seen by some as excessive.	Efficient processes while ensuring purpose of the RMA is met.

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
Provision of a District Plan that meets the district's needs going forward.	Review District Plan in accordance with the RMA as required.	New measure	100%	100%	100%
Community where people feel safe.	Percentage of existing bylaws that are reviewed within legislative timeframes to ensure they remain relevant.	New measure	100%	100%	100%

Funding Impact Statement for 2022/23 for District Plan

	LTP 2021/2022 \$000's	LTP 2022/2023 \$000's	Annual Plan 2022/2023 \$000's
Sources of Operating Funding			
General rates, uniform annual general charges, rates penalties	338	345	360
Targeted rates	-	-	-
Subsidies and grants for operating purposes	-	-	-
Fees and charges	-	-	-
Internal charges and overheads recovered	-	-	-
Local authorities fuel tax, fines, infringement fees, and other	1	1	1
receipts Total Operating Funding (A)	339	346	361
Applications of Operating Funding			
Payments to staff and suppliers	238	244	244
Finance costs	-	-	-
Internal charges and overheads applied	100	101	116
Other operating funding applications	-	-	-
Total applications of operating funding (B)	338	345	360
Surplus (deficit) of operating funding (A-B)	1	1	1
Sources of capital funding			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	-	-	-
increase (decrease) in debt	-	-	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Total sources of capital funding (C)	-	-	-
Applications of capital funding			
Capital expenditure			
- to meet additional demand	-	-	-
- to improve the level of service	-	-	-
- to replace existing assets	-	-	-
Increase (decrease) in reserves	1	1	1
Increase (decrease) of investments	-	-	-
Total applications of capital funding (D)	1	1	1
Surplus (deficit) of capital funding (C-D)	(1)	(1)	(1)
Funding Balance ((A-B)+(C-D))	-	-	-

Wastewater

What we do and why

This Significant Activity provides for the environmentally safe collection, treatment and disposal of the District's sewage wastes. Council operates two schemes. One serves the township of Ōpōtiki and the Waiotahi Drifts while the other serves a small subdivision at Waihau Bay. Both schemes discharge primary treated effluent to field soakage systems. All other dwellings in the District are serviced by privately owned septic tank systems.

Council is involved in the Wastewater Significant Activity as the collection, treatment and safe disposal of human and commercial/trade wastes are essential for the protection of public health and environmental outcomes in urban areas.

The Local Government Act 2002 empowers Council to be involved in the ownership of wastewater assets and the provision of services.

This significant activity includes

Reticulation, Treatment and Disposal (Ōpōtiki and Waihau Bay).

Contribu	tion to Community Outcomes	How this activity contributes
	Development and protection of the natural environment	To protect public health and property from sewage overflows.
CO	Services and facilities meet our needs	To enable economic growth with quality of life benefit.
	Development supports the community	To protect the environment from the adverse effects of wastewater.

What potential negative effects this activity may have

Affected well-being/s	Significant negative effect	Sustainable solution
Social Economic Environmental	Groundwater infiltration & stormwater inflow could overload the treatment and reticulation systems. Limit new connections, creating a barrier to community growth and development And causing adverse effects on the environment and public health	Robust wastewater asset management planning and design avoids adverse effects on the environment. Council's dedication to a sustainable reticulation renewal programme will mitigate groundwater infiltration and stormwater inflow.

Outcome or	Measure of	Achieved	Targets	Expected	Targets
priority for	success	2020/21	2021/22	achievement	2022/2023
action	Success	2020,21	2021,22	2021/22	2022, 2023
A reliable	The total			2021/22	
removal	number of				
and	complaints				
treatment	received by				
service is	Council about				
provided in	any of the				
areas	following:				
serviced by	a) sewerage	<2/1000	<5/1000	<5/1000	<5/1000
Council	odour	connections	connections	connections	connections
operated	b) sewerage	<3/1000	<5/1000	<5/1000	<5/1000
sewerage	system faults	connections	connections	connections	connections
systems.	c) sewerage	3/1000	<5/1000	<5/1000	<5/1000
	system	connections	connections	connections	connections
	blockages				
	d) Council's	0/1000	<2/1000	<2/1000	<2/1000
	response to	connections	connections	connections	connections
	issues with its				
	sewerage				
	system				
	expressed per 1	000 connections	to Council's sew	erage system.	
	Median	7 minutes	<4 hours	<2 days	<4 hours
	response time			-	
	to attend to				
	sewerage				
	overflows				
	resulting from				
	a blockage or				
	other fault in				
	the Council's				
	sewerage				
	system.				
	Median	3 hours and	<2 days	<2 days	<2 days
	response time	32 minutes			
	to resolve a				
	sewerage				
	overflow				
	resulting from				
	a blockage or				
	other fault in				
	the Council's				
	sewerage				
	system.				

Sewage is managed without risk to public health. Number of sewage voerflows into habitable buildings due to faults in the wastewater system. The number of dry weather overflows from Council's sewerage system expressed per 1000 sewerage connections to that sewerage system treatment leaving the treatment required by consents. The quality of effluent leaving the treatment required by consents. Output Outp	Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
of dry weather overflows from Council's sewerage system expressed per 1000 sewerage connections to that sewerage system. The quality of effluent leaving the treatment plant is of a standard required by consents. The quired by consents. The quality of effluent leaving the treatment plant is of a standard required by consents. The quality of effluent leaving the treatment plant is of a standard required by consents. The quality of effluent leaving the treatment plant is of a standard required by consents for discharge from its sewage system, measured by the number of a) abatement notices b) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	managed without risk to public	sewage overflows into habitable buildings due to faults in the wastewater	0	0	0	0
of effluent leaving the treatment consents for discharge from its sewage system, measured by the number of a) abatement notices c) enforcement orders		The number of dry weather overflows from Council's sewerage system expressed per 1000 sewerage connections to that sewerage				
notices b) 0 0 0 0 0 infringement notices c) 0 0 0 0 0 0 enforcement orders	of effluent leaving the treatment plant is of a standard required by	with Council's resource consents for discharge from its sewage system, measured by				
infringement notices c) 0 0 0 0 0 enforcement orders		· ·	0	0	0	0
enforcement orders		infringement	0	0	0	0
		enforcement	0	0	0	0
d) convictions 0 0 0		d) convictions	0	0	0	0

Key projects and programmes

	LTP 2023	Forecast 2023	Difference Comments
Growth			
Secondary treatment upgrade	464	464	-
Hukutaia Growth - Option 2 Revised and funded	310	310	-
Growth Total	774	774	-
Renewal			
Wastewater Reticulation Renewals Ōpōtiki	62	62	-
Wastewater Reticulation Renewals Waihau Bay	5	5	-
Wastewater Treatment Renewals Ōpōtiki	41	41	-
WWTP Consent	26	26	-
Wastewater Treatment Plant Inlet works	1,297	1,297	-
Wastewater Treatment Renewals Waihau Bay	1	1	-
Renewal Total	1,433	1,433	-
Grand Total	2,207	2,207	-

Funding impact statement for 2022/23 for Wastewater

	LTP 2021/2022	LTP 2022/2023	Annual Plan 2022/2023
	\$000's	\$000's	\$000's
Sources of Operating Funding			
General rates, uniform annual general charges, rates penalties	347	351	354
Targeted rates	810	818	826
Subsidies and grants for operating purposes	110	-	-
Fees and charges	20	21	21
Internal charges and overheads recovered	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-
Total Operating Funding (A)	1,287	1,190	1,201
Applications of Operating Funding			
Payments to staff and suppliers	642	563	561
Finance costs	106	136	150
Internal charges and overheads applied	210	208	224
Other operating funding applications	-	-	
Total applications of operating funding (B)	958	907	935
Surplus (deficit) of operating funding (A-B)	329	283	266
Sources of capital funding			
Subsidies and grants for capital expenditure	631	829	829
Development and financial contributions	-	-	-
increase (decrease) in debt	1,241	1,095	1,112
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	
Total sources of capital funding (C)	1,872	1,924	1,941
Applications of capital funding			
Capital expenditure			
- to meet additional demand	720	774	774
- to improve the level of service	220	-	-
- to replace existing assets	1,261	1,433	1,433
Increase (decrease) in reserves	-	-	-
Increase (decrease) of investments		-	-
Total applications of capital funding (D)	2,201	2,207	2,207
Surplus (deficit) of capital funding (C-D)	(329)	(283)	(266)
Funding Balance ((A-B)+(C-D))	-	-	-

Economic Sustainability

Why we provide this group of activities:

The group of activities are those that provide infrastructure that enables the community to grow and prosper. The Opotiki District relies on reliable infrastructure to support business and industry development. Primary industries, for example, depend on a reliable transport network to enable them to get produce to market. The developing aquaculture industry will need a secure and reliable potable water supply for processing its products.

Significant activities in this Group:

Water Supply, Land Transport and Investments.

Water Supply

What we do and why

The Water Supply Significant Activity provides for the environmentally safe collection, treatment and reticulation of potable water supply to certain parts of the community. A reliable and safe water supply is provide to approximately 5,750 of the Ōpōtiki District population in Te Kaha, Ōpōtiki, Hukutaia Waiotahi Drifts and Ōhiwa. Efficient, safe and sustainable water supplies are essential for the social, economic and environmental well-being of the District. Reliable drinking water supports public health outcomes, industry growth and development and community safety by way of providing firefighting capacity in urban areas.

The Local Government Act 2002 empowers Council to be involved in the ownership of wastewater assets and the provision of services.

This significant activity includes

Extraction, Treatment and Reticulation of potable water.

Contrib	oution to Community Outcomes	How this activity contributes
	Development and protection of the natural environment	Safe drinking water in accordance with NZ Drinking Water Standards.
000	Services and facilities meet our needs	Reliable water supplies, minimising supply disruptions through improved maintenance and meeting peak water supply demands.
	Development supports the community	Cost effective operation, maintenance of and improvements to water supply systems including treatment facilities, pumping stations, reservoirs and piped reticulation.

What potential negative effects this activity may have:

Affected well-being/s	Significant negative effect	Sustainable solution
Social Economic Environmental	Growth could exceed the capacity of the water supply infrastructure.	Robust water supply asset management planning and design avoids adverse effects on the environment. The Water Supply Asset Management Plan adequately
	Excessive abstraction of raw water at the point of intake has the potential for negative	provides for projected growth, particularly through extended reticulation.
	impact on the environment.	Robust assessment of effects carried out in support of resource consent to take water. Regional Council monitoring of aquifer.

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
Council will provide safe drinking water that is pleasant tasting and	The total number of complaints received by Council about any of the following:				
looking from	Drinking water clarity	<2/1000 connections	<5/1000 connections	<5/1000 connections	<5/1000 connections
Council operated	Drinking water taste	<1/1000 connections	<5/1000 connections	<5/1000 connections	<5/1000 connections
supplies.	Drinking water odour	0/1000 connections	<5/1000 connections	<5/1000 connections	<5/1000 connections
	Drinking water pressure or flow	<1/1000 connections	<5/1000 connections	<5/1000 connections	<5/1000 connections
	Continuity of supply	<2/1000 connections	<5/1000 connections	0/1000 connections	<5/1000 connections
	Council's response to any of these issues	0/1000 connections	<3/1000 connections	0/1000 connections	<3/1000 connections
	expressed per 100	00 connections t	o Council's netv	vorked reticulation	on system.

Key Performance Indicator						
The extent to which Council's drinking water supply complies with: Part 4 of the drinking	Location	Criteria	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/23
water standards (bacteria	Ōpōtiki	Bacterial	100%	100%	Non-complaint	100%
compliance criteria); and	Ōpōtiki	Protozoal	100%	100%	100%	100%
Part 5 of the drinking	Te Kaha	Bacterial	100%	100%	Non-compliant	100%
water standards	Te Kaha	Protozoal	Non-compliant	100%	Non-complaint	100%
(protozoal compliance	Ōhiwa	Bacterial	100%	100%	Non-compliant	100%
criteria).	Ohiwa	Protozoal	Awaiting verification	100%	Non-compliant	100%

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
Failures and service requests are responded to promptly.	Fault response times: a) Median response time to attend urgent call-outs	3 minutes	<4 hours	<4 hours	<4 hours
	b) Median response time to resolve urgent call-outs	1 day, 1 hour and 41 minutes	<1 days	<1 day	<1 days
	c) Median response time to attend non- urgent call-outs	7 minutes	<1 day	<1 day	<1 day
	d) Median response time to resolve non-urgent call-outs	<20 hrs	<4 days	<4 days	<4 days
Water resources are used efficiently and	Average consumption of drinking water per day per resident.	Ōpōtiki - 386L Te Kaha – 386L Ohiwa – 235L	<400L	<400L	<400L
sustainably.	Percentage of real water loss from networked reticulation system.	2.50% 10.60% 2.4%	Ōpōtiki <20% Te Kaha <20%	Ōpōtiki <20% Te Kaha <20%	Ōpōtiki <20% Te Kaha <20%

Key projects and programmes

	LTP 2023	Forecast 2023	Difference Comments
LOS			
Pressure monitoring equipment & Ricado	41	41	-
Ōpōtiki Water - Condition & Performance Assessment	5	5	-
Te Kaha Water - Treatment Plant Relocation	867	867	-
LOS Total	913	913	-
Renewal			
Ōhiwa Water - Treatment Renewals	2	2	-
Öpötiki Water - Treatment Plant Renewals	21	21	-
Ōpōtiki Water - Treatment Renewals	52	52	-
Ōpōtiki Water - Reticulation Renewals	62	62	-
Hukutaia Reticulation Replacement and Upgrade	31	31	-
Otara Booster Station Renewals and Pumps	41	41	-
Te Kaha Water - Reticulation Renewals	21	21	-
Te Kaha Water - Treatment Renewals	19	19	-
Renewal Total	247	247	-
Grand Total	1,160	1,160	-

Funding Impact Statement for 2022/23 Water Supplies

Sources of Operating Funding \$000's \$000's \$000's General rates, uniform annual general charges, rates penalties 1.71 1.47 1.46 Targeted rates 1.214 1.392 1.376 Subsidies and grants for operating purposes 1.10 - - Fees and charges 4 4 4 Internal charges and overheads recovered - - - Local authorities fuel tax, fines, infringement fees, and other receipts - - - Total Operating Funding (A) 1,445 1,543 1,524 Applications of Operating Funding Punding (A) 794 705 704 Finance costs 60 76 85 Internal charges and overheads applied 248 244 258 Other operating funding applications - - - Total applications of operating funding (A-B) 1,102 1,025 1,047 Surplus (deficit) of operating funding (A-B) 343 518 477 Surplus (deficit) of operating funding (A-B) 29 642 <		LTP	LTP	Annual Plan
Sources of Operating Funding General rates, uniform annual general charges, rates penalties 117 147		2021/2022	2022/2023	2022/2023
General rates, uniform annual general charges, rates penalties 1,214 1,392 1,376 Subsidies and grants for operating purposes 110	Courses of One making Funding	\$000°s	\$000°s	\$000°s
Targeted rates		117	1 4 7	144
Subsidies and grants for operating purposes 110 - Fees and charges 4 4 4 4 4 1 4 1 4 1 4 1 4 1 4 1 4 1 4				
Fees and charges	_		1,392	1,376
Internal charges and overheads recovered Local authorities fuel tax, fines, infringement fees, and other receipts Total Operating Funding (A) Applications of Operating Funding Payments to staff and suppliers Finance costs 60 76 85 Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B) Total applications of operating funding (B) Surplus (deficit) of operating funding (A-B) Surplus (deficit) of operating funding (A-B) Subsidies and grants for capital expenditure Development and financial contributions increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding Applications of capital funding Capital expenditure to meet additional demand to improve the level of service 10 capital expenditure to replace existing assets Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) (343) (518) (477)			-	-
Local authorities fuel tax, fines, infringement fees, and other receipts Total Operating Funding (A) Applications of Operating Funding Payments to staff and suppliers Payments to staff and supplies to safe and supplied to safe and	-	4	4	4
receipts Total Operating Funding (A) Applications of Operating Funding Payments to staff and suppliers Payments to staff and suppliers Power of Comments Power of Comme		-	-	-
Applications of Operating Funding Payments to staff and suppliers Finance costs Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (A-B) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) Surplus (deficit) of capital funding (C-D) (343) (518) (477)		-	-	-
Payments to staff and suppliers 794 705 704 Finance costs 60 76 85 Internal charges and overheads applied 248 244 258 Other operating funding applications Total applications of operating funding (B) 1,102 1,025 1,047 Surplus (deficit) of operating funding (A-B) 343 518 477 Sources of capital funding Subsidies and grants for capital expenditure 603 Evelopment and financial contributions Increase (decrease) in debt 290 642 683 Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) 893 642 683 Applications of capital funding Capital expenditure - to meet additional demand to meet additional demand to improve the level of service 530 913 913 - to replace existing assets 706 247 247 Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) 1,236 1,160 1,160 Surplus (deficit) of capital funding (C-D) (343) (518) (477)	•	1,445	1,543	1,524
Finance costs Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (A-B) Surplus (deficit) of operating funding (A-B) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to meet additional demand - to improve the level of service Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) (343) (518) (477)	Applications of Operating Funding			
Internal charges and overheads applied Other operating funding applications Total applications of operating funding (B) Surplus (deficit) of operating funding (A-B) 343 518 477 Applications of capital funding Subsidies and grants for capital expenditure Development and financial contributions increase (decrease) in debt 290 642 683 Gross proceeds from sale of assets 20 20 20 20 20 21 20 21 21 22 22 23 24 24 24 24 25 24 24 24 25 24 24 25 24 24 25 24 24 25 24 24 25 24 24 25 24 24 24 25 24 24 24 25 24 24 24 25 24 24 24 25 24 24 24 25 24 24 24 25 24 24 24 25 24 24 24 25 24 24 24 25 24 24 24 25 24 24 24 25 24 24 24 24 24 24 24 24 24 24 24 24 24	Payments to staff and suppliers	794	705	704
Other operating funding applicationsTotal applications of operating funding (B)1,1021,0251,047Surplus (deficit) of operating funding (A-B)343518477Sources of capital fundingSubsidies and grants for capital expenditure603Development and financial contributionsincrease (decrease) in debt290642683Gross proceeds from sale of assetsLump sum contributionsTotal sources of capital funding893642683Applications of capital fundingCapital expenditure to meet additional demand to improve the level of service530913913- to replace existing assets706247247Increase (decrease) in reservesIncrease (decrease) of investmentsTotal applications of capital funding (D)1,2361,1601,160Surplus (deficit) of capital funding (C-D)(343)(518)(477)	Finance costs	60	76	85
Total applications of operating funding (B) 1,102 1,025 1,047 Surplus (deficit) of operating funding (A-B) 343 518 477 Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions increase (decrease) in debt 290 642 683 Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) 893 642 683 Applications of capital funding Capital expenditure - to meet additional demand to improve the level of service - to improve the level of service - to replace existing assets Increase (decrease) in reserves Total applications of capital funding (D) 1,236 1,160 Surplus (deficit) of capital funding (C-D) (343) (518) (477)	Internal charges and overheads applied	248	244	258
Surplus (deficit) of operating funding (A-B) Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (C) Surplus (deficit) of capital funding (C-D) (343) (518) (477)	Other operating funding applications	-	-	-
Sources of capital funding Subsidies and grants for capital expenditure Development and financial contributions increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) Applications of capital funding Capital expenditure to meet additional demand to improve the level of service Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) (343) (518) (477)	Total applications of operating funding (B)	1,102	1,025	1,047
Subsidies and grants for capital expenditure Development and financial contributions increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) Applications of capital funding Capital expenditure to meet additional demand to improve the level of service Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) (343) (518) (477)	Surplus (deficit) of operating funding (A-B)	343	518	477
Development and financial contributions increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) (343) (518) (477)	Sources of capital funding			
increase (decrease) in debt Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) Applications of capital funding Capital expenditure to meet additional demand to improve the level of service Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) 642 683 642 683 642 683 642 683 642 683	Subsidies and grants for capital expenditure	603	-	-
Gross proceeds from sale of assets Lump sum contributions Total sources of capital funding (C) 893 642 683 Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) (343) (518) (477)	Development and financial contributions	-	-	-
Lump sum contributions Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand - to improve the level of service - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D)	increase (decrease) in debt	290	642	683
Total sources of capital funding (C) Applications of capital funding Capital expenditure - to meet additional demand	Gross proceeds from sale of assets	-	-	-
Applications of capital funding Capital expenditure - to meet additional demand	Lump sum contributions	-	-	-
Capital expenditure - to meet additional demand - to improve the level of service - to improve the level of service - to replace existing assets - Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) Compared to meet additional demand - Total applications of capital funding (D) - Total applications of capital funding (C-D) Compared to meet additional compared to meet additional demand - Total applications of capital funding (D) Compared to meet additional co	Total sources of capital funding (C)	893	642	683
- to meet additional demand - to improve the level of service - to replace existing assets - to replace existing assets - to replace existing assets Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) - Total applications of capital funding (C-D) - (343) - to replace existing assets	Applications of capital funding			
- to improve the level of service 530 913 913 - to replace existing assets 706 247 247 Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) 1,236 1,160 1,160 Surplus (deficit) of capital funding (C-D) (343) (518) (477)	Capital expenditure			
- to replace existing assets 706 247 247 Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) 1,236 1,160 1,160 Surplus (deficit) of capital funding (C-D) (343) (518) (477)	- to meet additional demand	-	-	-
Increase (decrease) in reserves Increase (decrease) of investments Total applications of capital funding (D) Surplus (deficit) of capital funding (C-D) (343) (518) (477)	- to improve the level of service	530	913	913
Increase (decrease) of investments Total applications of capital funding (D) 1,236 1,160 1,160 Surplus (deficit) of capital funding (C-D) (343) (518) (477)	- to replace existing assets	706	247	247
Total applications of capital funding (D) 1,236 1,160 1,160 Surplus (deficit) of capital funding (C-D) (343) (518) (477)	Increase (decrease) in reserves	-	-	-
Surplus (deficit) of capital funding (C-D) (343) (518) (477)	Increase (decrease) of investments		-	-
	Total applications of capital funding (D)	1,236	1,160	1,160
Funding Balance ((A-B)+(C-D))	Surplus (deficit) of capital funding (C-D)	(343)	(518)	(477)
	Funding Balance ((A-B)+(C-D))	<u>-</u>	-	-

Land Transport

What we do and why

Council provides on-going management, development and maintenance of the District's Land Transport Network. The Land Transport Network in the Öpōtiki District enables the safe and efficient movement of people and goods and services that avoids damage to the environment. The Land Transport Network contributes to the social and economic development of the District Community.

An efficient, safe and reliable Land Transport Network is essential for the economic well-being of our District. Roads provide access to properties, the passage of traffic and the transportation of goods and services.

This significant activity includes

Subsidised Roading, Unsubsidised Roading.

Contrib	oution to Community Outcomes	How this activity contributes
	Development and protection of the natural environment	The transport network supports the economic and lifestyle needs of the District through provision of access to properties, passage of
00	Services and facilities meet our needs	through traffic, and effective transportation of goods and services.
	Development supports the community	
	A strong and effective community spirit	

What potential negative effects this activity may have

Affected well-being/s	Significant negative effect	Sustainable solution
Cultural Social Economic Environmental	Carbon emissions and safety associated with using the transport network.	Alternative fuel and product sources need to be considered. Education and safer road corridors.
	Road standards and capacity could result in delays to the transport of good and services and access to	Responding to damages and repairs in a timely and appropriate manner. Consultation with community about choice
	emergency services and daily employment.	between rates funding and level of service. Focussed advocacy efforts.
	There may be a gap between community expectations for	
	roading and the subsidised funding from government.	

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
The surface of the roading network is maintained in good condition and is fit for purpose.	Percentage of requests relating to roads and footpaths that are responded to within timeframes set in Long Term Plan:				
	- Urgent requests within 1 day	100%	95%	89%	95%
	- Non- urgent requests within 4 days	87%	90%	83%	90%
	Percentage of sealed road network resurfaced.	>8%	>5%	>5%	>5%
Ensure roads and transport networks are appropriate to requirements and district	Percentage of persons who as users rate the safety of the District's roads as good or excellent.	71%	>80%	41%	>80%
growth needs.	The average quality of a ride on a sealed local road network, measured by the smooth travel exposure.	98%	91-95% - measured every other year	91-95%	N//A

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
	Change from previous year in number of fatalities and serious injury crashes on Council maintained roads.	Increase of 1 from prior year Consists of: Serious crash = 3 Fatal crash = 1	Target for reducing the number of serious injuries and fatalities = no increase and a general declining trend	No increase	Target for reducing the number of serious injuries and fatalities = no increase and a general declining trend
	The number of users who agree the standard of footpaths is good or excellent.	78%	>70%	63%	>70%
	Percentage of footpaths in Ōpōtiki district that fall within the level of service or service standard for the condition of footpaths as set in plans.	N/A	90% of qualifying footpath faults scheduled for repair	90% of qualifying footpath faults scheduled for repair	90% of qualifying footpath faults scheduled for repair

Key projects and programmes

	LTP 2023	Forecast 2023	Difference Comments
LOS			
Minor Improvements - Low Cost Low Risk	573	573	-
Seal extensions	206	206	-
Harbour Access Road	289	289	-
LOS Total	1,068	1,068	-
Renewal			
Drainage renewals	117	117	-
Emergency Reinstatement	89	89	-
Sealed road resurfacing	509	509	-
Council site access roads	15	15	-
CBD Kerb & Channel	33	33	-
Unsealed Road Metalling	171	171	-
Sealed Pavement Rehabilitation	296	296	-
Structures Components Replacement	50	50	-
Traffic Services Renewal	45	45	-
Footpath renewals	34	34	-
Renewal Total	1,359	1,359	-
Grand Total	2,427	2,427	-

Funding Impact Statement for 2022/23 for Land Transport

	LTP	LTP	Annual Plan
	2021/2022	2022/2023	2022/2023
Sources of Operating Funding	\$000's	\$000's	\$000's
Sources of Operating Funding General rates, uniform annual general charges, rates penalties	1,930	1,896	1 010
Targeted rates	1,950	1,090	1,918
Subsidies and grants for operating purposes	1,847	- 1,945	- 1,945
Fees and charges	1,047	1,545	1,943
Internal charges and overheads recovered	_	_	_
Local authorities fuel tax, fines, infringement fees, and other	84	87	87
receipts	04	07	07
Total Operating Funding (A)	3,861	3,928	3,950
Applications of Operating Funding			
Payments to staff and suppliers	2,779	2,910	2,911
Finance costs	19	28	30
Internal charges and overheads applied	673	671	690
Other operating funding applications	-	-	-
Total applications of operating funding (B)	3,471	3,609	3,631
Surplus (deficit) of operating funding (A-B)	390	319	319
Sources of capital funding			
Subsidies and grants for capital expenditure	1,651	1,629	1,629
Development and financial contributions	-	-	-
increase (decrease) in debt	212	483	483
Gross proceeds from sale of assets	-	-	-
Lump sum contributions		-	-
Total sources of capital funding (C)	1,863	2,112	2,112
Applications of capital funding			
Capital expenditure			
- to meet additional demand	-	-	-
- to improve the level of service	946	1,068	1,068
- to replace existing assets	1,303	1,359	1,359
Increase (decrease) in reserves	4	4	4
Increase (decrease) of investments		-	-
Total applications of capital funding (D)	2,253	2,431	2,431
Surplus (deficit) of capital funding (C-D)	(390)	(319)	(319)
Funding Balance ((A-B)+(C-D))	-	-	-

Investments

What we do and why:

The Investment Activity provides for Council's ownership stake in Council Controlled Organisation namely BOP LASS Ltd (Bay of Plenty Shared Services) and TOI-EDA (Eastern Bay of Plenty Regional Economic Development Agency). Council has an investment stake in these organisations as by doing so it can leverage outcomes that are important to the Ōpōtiki District that it may not be able to achieve on its own. By having an ownership stake in these organisations Council is partnering with other units of Local Government within the Bay of Plenty Region to achieve common objectives.

This significant activity includes:

- **BOP LASS Ltd**
 - Established in 2007/08 BOP LASS was created to foster shared services between participating Council's. It provides a vehicle to investigate, procure, develop and deliver shared services where a clear benefit (in terms of quality of service or cost) exists for member local authorities.
- TOI-EDA

Toi-EDA is the Eastern Bay of Plenty regional Economic Development Agency established by the three territorial authorities (Kawerau, Ōpōtiki and Whakatāne) working together with local Iwi. Toi- EDA has a strong focus on its vision of enhancing the Eastern Bay of Plenty's economic growth and resultant social and economic wealth for its communities.

Contribution to Community Outcomes	How this activity contributes
Services and facilities meet	our needs Council's investments contribute to the social and economic well-being of the district.
A strong and distinctive conspirit	mmunity
Fair and efficient leadership	

What potential negative effects this activity may have:

Affected well- being/s	Significant negative effect	Sustainable solution	
Social	Other parties with an	Council will continue to be an active	
Economic	ownership stake withdraw support. CCOs are perceived as a	member of CCOs at a governance and operational level to ensure they continue to add value to all those with an ownership stake.	
	threat to community	Stake.	
	autonomy.	Council will continue to be an active member of CCOs at a governance and	
		operational level to ensure they continue to	
		be about advancing common objectives.	

Outcome or priority for action	Measure of success	Achieved 2020/21	Targets 2021/22	Expected achievement 2021/22	Targets 2022/2023
Help agencies and organisations identify our specific needs.	Investigate new joint procurement initiatives for goods and service for BOPLASS councils.	7	Minimum of 4	>4	Minimum of 4
Support local and regional business growth and workforce development / Immediate focus on the district's economic recovery from COVID	Develop and implement a strategy and annual work plan that supports and develops key sectors in the Eastern Bay economy to grow employment and wealth.	100%	90%	100%	90%

Funding Impact Statement for 2022/23 for Investments

	LTP 2021/2022 \$000's	LTP 2022/2023 \$000's	Annual Plan 2022/2023 \$000's
Sources of Operating Funding			
General rates, uniform annual general charges, rates penalties	54	55	55
Targeted rates	-	-	-
Subsidies and grants for operating purposes	-	-	-
Fees and charges	-	-	-
Internal charges and overheads recovered	-	-	-
Local authorities fuel tax, fines, infringement fees, and other receipts	-	-	-
Total Operating Funding (A)	54	55	55
Applications of Operating Funding			
Payments to staff and suppliers	42	43	43
Finance costs	-	-	-
Internal charges and overheads applied	12	12	12
Other operating funding applications		-	-
Total applications of operating funding (B)	54	55	55
Surplus (deficit) of operating funding (A-B)	-	-	-
Sources of capital funding			
Subsidies and grants for capital expenditure	-	-	-
Development and financial contributions	-	-	-
increase (decrease) in debt	-	-	-
Gross proceeds from sale of assets	-	-	-
Lump sum contributions		-	-
Total sources of capital funding (C)	-	-	-
Applications of capital funding			
Capital expenditure			
- to meet additional demand	-	-	-
- to improve the level of service	-	-	-
- to replace existing assets	-	-	-
Increase (decrease) in reserves	-	-	-
Increase (decrease) of investments		-	
Total applications of capital funding (D)	-	-	-
Surplus (deficit) of capital funding (C-D)	-	-	-
5 - 4" - 2-1 //2 21-/2 21)			
Funding Balance ((A-B)+(C-D))		-	

Financial Information

This section outlines how Council will finance its activities.

Forecast Financial Statements

Introductions

Prospective Statement of Comprehensive Income

This statement discloses the net surplus or deficit and the components of the net surplus (deficit), arising from activities or events during the year that are significant for the assessment of past and future financial performance.

Prospective Statement of Financial Position

Information about the economic resources controlled by Council and its capacity to modify those resources is useful in assessing Council's ability to generate cash and/or provide services in the future. Information about the financing structure is useful in assessing future borrowing needs and how future surpluses and cash flows may be distributed among those with an interest in the Council. The information is also useful in assessing how successful the Council is likely to be in raising additional finance.

Prospective Statement of Changes in Equity

This financial statement contributes to the objectives of general purpose financial reporting by combining information about net surplus (deficit) with other aspects of the Council's financial performance in order to give a degree of measure of comprehensive income.

Prospective Statement of Cash Flows

This statement reflects Council's cash receipts and cash payments during the year and provides useful information about Council's activities in generating cash through operations to:

- repay debt; or
- re-invest to maintain or expand operating capacity.

It also provides useful information about the cash flows generated from Council's investing and financing activities, both debt and equity.

Prospective Statement of Borrowing

Provides the public debt level and measures it against Council's policy levels.

Prospective Capital Expenditure Programme

This statement summarises Council's capital expenditure by significant activity.

Statement of Accounting Policies

Provides details of policies adhered to in the preparation of financial statements.

Cautionary Note: Prospective financial information is based on assumptions about the future and thus relate to events and actions that have not yet occurred and may not occur. While evidence may be available to support assumptions on which the prospective financial information is based, such evidence is itself generally future orientated and therefore, speculative in nature. Therefore, the actual results achieved for the period of the AP are likely to vary from this document, and the variations may be material.

The prospective financial statements comply with FRS.42: Prospective Financial Statements

Disclosures

In some instances capital expenditure projects have been carried forward from year one of the 2021-2031 LTP. These projects have been restated in the 2022/23 Annual Plan to ensure they remain in the work programme. Restating the projects in this manner does not result in any funding impact i.e. there is no additional call on rate, loan of any other funding as a result of the carry forward(s).

Prospective Statement of Comprehensive Income

	LTP LTP		Annual Plan
	2021/2022	2022/2023	2022/2023
Revenue			
General rates and UAGC	9,076	9,567	9,786
Targeted Rates	2,212	-,	27.22
Targeted rates for water supply	1,214	1,392	1,376
Other targeted rates	1,756	1,791	1,803
Subsidies and grants	17,761	6,788	6,788
Fees and Charges	1,622	1,672	1,672
Other Revenue	372	464	464
Finance revenue	46	47	47
Total operating revenue	31,847	21,721	21,936
Expenditure			
Depreciation and amortisation expense	3,562	3,793	3,793
Personnel costs	5,077	5,440	5,641
Finance costs	314	406	539
Other expenses	8,802	8,875	8,931
Total operating expenditure	17,755	18,514	18,904
Operating surplus (deficit)	14,092	3,207	3,032
Other comprehensive revenue and expense			
Gain on revaluation of property, plant and equipment	-	8,759	8,759
Total other comprehensive revenue and expense	-	8,759	8,759
Total comprehensive revenue and expense	14,092	11,966	11,791

Prospective Statement of Changes in Equity

	LTP 2021/2022	LTP 2022/2023	Annual Plan 2022/2023
Equity balance at 1 July	245,870	259,962	258,432
Comprehensive income for year	14,092	11,966	11,791
Equity Balance 30 June	259,962	271,928	270,223
Components of Equity Retained Earnings at 1 July	146,443	160,375	158,796
Transfers to/(from) Retained Earnings	(160)	(49)	-
Net Surplus/(Deficit)	14,092	3,207	3,032
Retained earnings 30 June	160,375	163,533	161,828
Asset Revaluation Reserves at 1 July	98,037	98,037	98,037
Revaluation Gains	_	8,759	8,759
Revaluation Reserves 30 June	98,037	106,796	106,796
Council Created Reserves at 1 July	1,390	1,550	1,599
Transfers to / (from) reserves	160	49	-
Council created Reserves 30 June	1,550	1,599	1,599
Equity at 30 June	259,962	271,928	270,223

Prospective Statement of Financial Position

	LTP	LTP LTP	
	2021/2022	2021/2022 2022/2023	
ASSETS			
Current Assets			
Cash and cash equivalents	5,926	5,460	5,508
Debtors and other receivables	3,198	3,363	3,374
Prepayments	227	236	236
Available for sale assets	53	53	53
Total Current Assets	9,404	9,112	9,171
Non-Current Assets			
Plant, property and equipment	263,675	280,433	285,766
Intangible assets	85	85	85
Investment Property	2,700	2,776	2,776
Other financial assets			
Investment in Associates	266	266	266
Total Non-Current Assets	266,726	283,560	288,893
TOTAL ASSETS	276,130	292,672	298,064
LIABILITIES			
Current Liabilities			
Creditors and other Payables	5,037	5,259	5,321
Employee entitlements	342	342	342
Total Current Liabilities	5,379	5,601	5,663
Non-Current Liabilities			
Provisions	79	79	79
Borrowings	10,710	15,063	22,101
Total Non-Current Liabilities	10,789	15,142	22,180
TOTAL LIABILITIES	16,168	20,743	27,843
EQUITY			
Retained Earnings	160,375	163,533	161,828
Asset Revaluation Reserves	98,037	106,796	106,796
Council Created Reserves	1,550	1,599	1,599
TOTAL EQUITY	259,962	271,928	270,223

Prospective Statement of Cash Flows

	LTP	LTP	Annual Plan
Cash flows from operating activities	2021/2022	2022/2023	2022/2023
Receipts from rates revenue	11,875	12,576	12,789
•	,	,	•
Receipts from other revenue	19,755	8,848	8,848
Interest received	46	47	47
Payments to suppliers and employees	(13,539)	(14,093)	(14,292)
Interest paid	(314)	(406)	(539)
Net Cashflow from Operating Activity	17,823	6,972	6,853
Cash flow from investing activities			
Receipts from sale of property, plant and equipment	-	-	-
Receipts from sale of investments	-	-	-
Acquisition of investments	-	-	-
Purchases of property, plant and equipment	(21,865)	(11,791)	(17,224)
	-	-	-
Net Cashflow from Investing Activity	(21,865)	(11,791)	(17,224)
Cash flow from financing activities			
Proceeds from borrowings	2,210	4,352	9,961
Repayment of borrowings	-	-	-
Net Cashflow from Financing Activity	2,210	4,352	9,961
Net Increase (Decrease) in Cash & Cash Equivalents	(1,832)	(467)	(410)
Add Opening Cash bought forward	7,758	5,926	5,918
Closing Cash & Cash Equivalents	5,926	5,459	5,508

Prospective Capital Expenditure Programme

	Increases in Levels of		
Capital Expenditure by Activity	Service	Growth	Renewal
Community Development	-	-	-
Community Facilities	185	7,710	377
Economic Development	62	-	-
Land Transport	1,068	-	1,359
Regulation & Safety	-	-	-
Solid Waste Management	-	-	77
Stormwater	1,317	21	36
Support Services	51	1,028	561
Wastewater	-	774	1,433
Water Supplies	913	-	247
_	3,597	9,533	4,090

Prospective Statement of Internal Borrowing

	Opening	Additional		Closing	
	Balance	Funds	Funds	Balance	Interest
Activity	01/07/2022	Borrowed	Repaid	30/06/2023	Paid
Support	1,254	1,640	(440)	2,455	-
Wastewater	10,086	1,378	(266)	11,199	150
Stormwater	5,419	1,353	(339)	6,433	86
Solid Waste	383	77	-	430	6
Water Supplies	5,669	1,160	(477)	6,352	85
Land Transport	1,810	798	(315)	2,294	30
Regulation & Safety	18	-	(1)	17	1
Economic Development	543	61	-	771	9
Community Facilities	7,294	5,810	(102)	13,002	172
Community Development	58	-	-	58	1
	32,535	12,277	(1,939)	43,010	538

Council Reserve Funds

Council Created Reserves	Activities to which the reserve relates	Purpose	Opening calance 01/07/2022	to	Transfer from Reserve	Closing calance 30/06/2023
Cash in Lieu of Reserves	Economic Development	For general purpose funding	32	7 10) -	337
Road Upgrading	Land Transport	For upgrading of roading	13	7 4		141
Carpark Contribution	Land Transport	For the upgrade of carparks			-	-
CBD Development	Property	For the development of town CBD	43	0 14		443
		For development of recreational				
Development Contribution	Parks and Reserves	facilities	47	4 15	; -	489
Elections	Leadership	For funding triennial elections			-	-
Library Development	Library	For the Library Development Project				-
Coast Community Board	Community Development	For funding CCB projects	15	5 5	; -	160
Whakaari Taonga Management	Planning	For the development of reserves			-	-
Destination Playground	Playgrounds	For development of playgrounds		3 1	_	4
General Purpose (Electricity Proceeds)	Economic Development	For general purpose funding	2	5 -		25
			1,55	1 48	} -	1,599

Asset Revaluation Reserves	Opening Balance 01/07/2022	to	Transfer from Reserve	Closing Balance 30/06/2023
Operational Assets				
Land	-	-	-	-
Buildings	951	-	-	951
Site Improvements	46	-	-	46
Infrastructural Assets				
Roading	52,734	8,759	-	61,493
Water Systems	19,588	-	-	19,588
Sewerage Systems	6,829	-	-	6,829
Stormwater Systems	14,356	-	-	14,356
Cycleways	446	-	-	446
Restricted Assets				
Land	2,365	-	-	2,365
Buildings	336	-	-	336
Site Improvements	385	-	-	385
	98,037	8,759	-	106,796

Accounting Policies

Statement of accounting policies for the 2022/23 Annual Plan

REPORTING ENTITY

Ōpōtiki District Council (the Council) is a territorial local authority established under the Local Government Act 2002 (LGA) and is domiciled and operates in New Zealand. The relevant legislation governing the Council's operations include the LGA and the Local Government (Rating) Act 2002.

The Council provides local infrastructure, local public services, and performs regulatory functions to the community. The Council does not operate to make a financial return.

The Council has designated itself as a public benefit entity (PBE) for the purpose of complying with generally accepted accounting practice.

The prospective financial statements of the Council are for the year from 1 July 2022 to 30 June 2023.

BASIS OF PREPARATION

The prospective financial statements have been prepared on the going concern basis, and the accounting policies have been applied consistently throughout the period.

Statement of compliance

The prospective financial statements of the Council have been prepared in accordance with the requirements of the LGA and the Local Government (Financial Reporting and Prudence) Regulations 2014 (LG(FRP)R), which include the requirement to comply with generally accepted accounting practice in New Zealand (NZ GAAP).

These prospective financial statements have been prepared in accordance with the reduced disclosure of a Tier 2 PBE accounting entity. The Council qualifies for the Tier 2 exemptions as it does not have debt or equity instruments that are traded in a public market nor hold assets in a fiduciary capacity for a broad group of outsiders; and has total expenses between \$2 million and \$30 million. These prospective financial statements comply with PBE Standards.

The statements comply with PBE FRS 42 Prospective Financial Statements and other applicable Financial Reporting Standards as appropriate for public benefit entities. The prospective financial statements use opening balances from period ending 30 June 2022; estimates have been restated accordingly if required. The prospective financial statements are prepared using the historical cost basis, except for asset and liabilities, which are recorded at fair value. These are detailed in the specific policies below.

Presentation currency and rounding

The prospective financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$'000). The functional currency of Council is New Zealand dollars. Some rounding variances may occur in the prospective financial statements due to the use of decimal places in the underlying financial data.

Standards issued and not yet effective, and not early adopted

There are currently no standards that have been issued which are not yet effective.

SIGNIFICANT ACCOUNTING POLICIES

Revenue

Revenue is measured at the fair value.

The specific accounting policies for significant revenue items are explained below:

Exchange Transactions

Exchange transactions are transactions where Council receives assets or services, or has liabilities extinguished, and directly gives approximately equal value to another entity in exchange.

Specific accounting policies for major categories of exchange revenue transactions are listed below.

Interest and dividends

Interest income is recognised using the effective interest method.

Dividends are recognised when the right to receive payment has been established. When dividends are declared from pre-acquisition surpluses, the dividend is deducted from the cost of the investment.

Sale of goods

Revenue from the Sales of goods is recognised when a product is sold to the customer.

Provision of Commercially based Services

Revenue derived through the provision of services to third parties in a commercial manner is recognised in proportion to the stage of completion at balance date.

Other gains and losses

Other gains and losses includes fair value gains and losses on financial instruments at fair value through surplus or deficit, unrealised fair value gains and losses on the revaluation of investment properties and realised gains and losses on the sale of PPE held at cost.

Non-Exchange Transactions

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, Council either receives value from or gives value to another entity without directly giving or receiving approximately equal value in exchange, or where the value given or received is not able to be accurately measured.

An inflow of resources from a non-exchange transaction, whether this be an asset or revenue, is only recognised if a liability is not also recognised for that particular asset or revenue.

A liability is only recognised to the extent that the present obligations have not been satisfied. A liability in respect of a transferred asset is recognised only when the transferred asset is subject to a condition,

such as a condition for the asset to be consumed as specified and/or that future economic benefits or service potential must be returned to the owner.

Specific accounting policies for major categories of non-exchange revenue transactions are listed below.

Rates revenue

The following policies for rates have been applied:-

- General rates, targeted rates (excluding water-by-meter) and uniform annual general charges are recognised at the start of the financial year to which the rates resolution relates. They are recognised at the amounts due. The Council considers the effect of payment by instalments is not sufficient to require discounting of rates receivables and subsequent recognition of interest revenue
- Rates arising from late payment penalties are recognised as revenue when rates become overdue
- Revenue from water-by-meter rates is recognised on an accrual basis based on usage. Unbilled usage, as a result of unread meters at year end, is accrued on an average usage basis
- Rates remissions are recognised as a reduction of rates revenue when the Council has received an application that satisfies its rates remission policy. Rates collected on behalf of Bay of Plenty Regional Council (BOPRC) are not recognised in the prospective financial statements as the Council is acting as agent for BOPRC.

New Zealand Transport Agency Roading Subsidies

The Council receives funding assistance from New Zealand Transport Agency, which subsidises part of the costs of maintenance and capital expenditure on the local roading infrastructure. The subsidies are recognised as revenue upon entitlement, as conditions pertaining to eligible expenditure have been fulfilled.

Other Grants Received

Other grants are recognised as revenue when they become receivable unless there is an obligation in substance to return the funds if conditions of the grant are not met. If there is an obligation, the grants are initially recorded as grants received in advance and recognised as revenue when conditions of the grant are satisfied.

Building and Resource Consent Revenue

Fees and charges for building and resource consent services are recognised on a percentage completion basis with reference to the recoverable costs incurred at balance date.

Infringement Fees and Fines

Infringement Fees and Fines mostly relate to fees and fines for use of library books. The fair value is determined based on the probability of collecting fines, which is estimated by considering the collection history of fines over the preceding 2-year period.

Donated and Bequeathed Financial Assets

Donated and Bequeathed Financial Assets are recognised as revenue unless there are substantive use or return conditions. A liability is recorded if there are substantive use or return conditions and the liability released to revenue as the conditions are met (e.g. as the funds are spent for the nominated purpose).

Direct charges

Rendering of services at a price that is not approximately equal to the value of the service provided by the Council or Group is considered a non-exchange transaction. This includes rendering of services where the price does not allow the Council to fully recover the cost of providing the service (such as resource consents, building consents, water connections, dog licencing, etc.), and where the shortfall is subsidised by income from other activities, such as rates. Generally there are no conditions attached to such revenue.

Revenue from such services is recognised when the Council or Group issues the invoice or bill for the service. Revenue is recognised at the amount of the invoice or bill, which is the fair value of the cash received or receivable for the service. Revenue is recognised by reference to the stage of completion of the service to the extent that the Council or Group has an obligation to refund the cash received from the service (or to the extent that the customer has the right to withhold payment from the Council or Group for the service) if the service is not completed.

Borrowing Costs

Borrowing Costs are recognised as an expense in the period in which they are incurred.

Grant Expenditure

Non-discretionary grants are those grants that are awarded if the grant application meets the specified criteria and are recognised as expenditure when an application that meets the specified criteria for the grant has been received.

Discretionary grants are those grants where the Council has no obligation to award on receipt of the grant application and are recognised as expenditure when a successful applicant has been notified of the Council's decision.

Leases

Finance leases

A finance lease is a lease that transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred.

At the commencement of the lease term, the Council recognises finance leases as assets and liabilities in the statement of financial position at the lower of the fair value of the leased item or the present value of the minimum lease payments.

The finance charge is charged to the surplus or deficit over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability.

The amount recognised as an asset is depreciated over its useful life. If there is no certainty as to whether the Council will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term of its useful life.

Operating Leases

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset. Lease payments under an operating lease are recognised as an expense on a straight line basis over the lease term.

Lease incentives received are recognised in the surplus or deficit as a reduction of rental expense over the lease term.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

Receivables

Receivables are recorded at their face value, less an allowance for expected credit losses.

The Council applies the simplified expected credit loss model of recognising lifetime expected credit loss for receivables. The expected credit loss is calculated based on historic credit losses on both rates debtors and sundry debtors, adjusted for forward looking factors.

Other Financial Assets

Financial assets are initially recognised at fair value plus transaction costs unless they are carried at fair value through surplus or deficit in which case the transaction costs are recognised in the surplus or deficit.

Purchases and sales of financial assets are recognised on trade-date, the date on which the Council commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Council has transferred substantially all the risks and rewards of ownership.

Financial assets are classified into the following categories for the purpose of measurement:

- fair value through surplus or deficit;
- amortised cost;
- fair value through other comprehensive revenue and expense

The classification of a financial asset depends on its cash flow characteristics and the Council's management model for managing them

Financial assets at fair value through surplus or deficit.

Financial assets at fair value through surplus or deficit include financial assets held for trading. A financial asset is classified in this category if they do not meet the criteria to be measured at amortised cost or fair value through other comprehensive revenue and expense.

After initial recognition, financial assets in this category are measured at their fair values with gains or losses on recognised in the surplus or deficit.

Currently, the Council does not hold any financial assets in this category.

Amortised Cost

Financial Assets are classified and subsequently measured at amortised cost if it gives rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal outstanding and is held within a management model whose objective is to collect the contractual cash flows of the asset.

Financial assets classified at amortised cost are subsequently measured at amortised cost using the effective interest method, less any expected credit losses.

Loans to community organisations made by the Council at nil, or below-market interest rate are initially recognised at the present value of their expected future cash flows, discounted at the current market rate of return for a similar financial instrument. The loans are subsequently measured at amortised cost using the effective interest method. The difference between the face value and the present value of expected cash flows of the loan is recognised in the surplus or deficit as a grant expense.

The loans are subsequently measured at amortised cost using the effective interest method, less any expected credit losses.

Fair value through other comprehensive revenue and expense

Financial assets at fair value through other comprehensive revenue and expense are those that give rise to cash flows that are SPPI and are held within a management model whose objective is achieved by both collecting contractual cashflows and selling financial assets, or are equity investments not held for trading and are designated into the category at initial recognition.

The Council includes in this category:

- Investments that the Council intends to hold long-term but which may be realised before maturity;
- Shareholdings that the Council holds for strategic purposes.

These investments are measured at their fair value, with gains and losses recognised in other comprehensive revenue and expense, there is no assessment for impairment when fair value falls below the cost of the investment.

On de-recognition the cumulative gain or loss previously recognised in other comprehensive revenue and expense is transferred to accumulated funds within equity.

Inventory

Inventories are held for distribution or for use in the provision of goods and services. The measurement of inventories depends on whether the inventories are held for commercial or non-commercial (distribution at no charge or for a nominal charge) distribution or use. Inventories are measured as follows:

Commercial: measured at the lower of cost and net realisable value.

Non-commercial: measured at cost, adjusted for any loss of service potential.

Cost is allocated using the first-in-first-out (FIFO) method, which assumes the inventories that were purchased first are distributed or used first.

Inventories acquired through non-exchange transactions are measured at fair value at the date of acquisition. Any write-down from the cost to net realisable value or for the loss of service potential is recognised in the surplus or deficit in the year of the write-down.

When land held for development and future resale is transferred from investment property/property, plant, and equipment to inventory, the fair value of the land at the date of the transfer is its deemed cost.

Costs directly attributable to the developed land are capitalised to inventory, with the exception of infrastructural asset costs which are capitalised to property, plant, and equipment.

Property, Plant and Equipment

Property, plant and equipment consists of:

Operational assets — These include land, buildings, plant, machinery and vehicles, fixtures, fittings and equipment and library collections.

Restricted assets — Restricted assets land and buildings owned by the Council which provide a benefit or service to the community and cannot be disposed of because of legal or other restrictions.

Infrastructure assets — Infrastructure assets are the fixed utility systems owned by the Council. Each asset class includes all items that are required for the network to function, for example, sewer reticulation includes reticulation piping and sewer pump stations.

Land (operational and restricted) is measured at fair value, and buildings and infrastructural assets are measured at fair value less accumulated depreciation. All other asset classes are measured at cost less accumulated depreciation and impairment losses.

Revaluation

Land, buildings (operational and restricted) and infrastructural assets (except land under roads) are revalued with sufficient regularity to ensure their carry amount does not differ materially from fair value.

Revaluation movements are accounted for on a class of asset basis.

The net revaluation results are credited or debited to other comprehensive revenue and expense and are accumulated to an asset revaluation reserve in equity for that class of asset. Where this results in a debit balance in the asset revaluation reserve, this balance is not recognised in other comprehensive revenue and expense but is recognised in the surplus or deficit. Any subsequent increase on revaluation that reverses a previous decrease in value recognised in the surplus or deficit will be recognised first in the surplus or deficit up to the value of the amount previously expensed, and then recognised in other comprehensive revenue and expense.

Additions

The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits or service potential associated with the item will flow to the Council and the cost of the item can be measured reliably.

Work in progress is recognised at cost less impairment and is not depreciated.

In most instances, an item of property, plant and equipment is initially recognised at its cost. Where an asset is acquired through a non-exchange transaction, it is recognised at fair value as at the date of acquisition.

Costs incurred subsequent to initial acquisition are capitalised only when it is probable that the future economic benefits or service potential associated with this item will flow to the Council and the cost of the item can be measured reliably.

The costs of day-to-day servicing of property, plant, and equipment are recognised in the surplus or deficit as they are incurred.

Disposals

Gains and losses on disposals are determined by comparing the disposal proceeds with the carrying amount of the asset. Gains and losses on disposals are reported net in the surplus or deficit. When revalued assets are sold, the amounts included in asset revaluation reserves in respect of those assets are transferred to accumulated funds.

Depreciation

Depreciation is provided on a straight-line basis on all property, plant and equipment other than land, at rates that will write off the cost (or valuation) of the assets to their estimated residual values over their useful lives. The useful lives and associated depreciation rates of major classes of assets have been estimated as follows:

Buildings

- Structure 15 to 75 years (1.33% 6.67%)
- Roof 2 to 40 years (2.5% 50%)
- Services 5 to 45 years (2.22% 20.00%)
- Internal fit out 5 to 30 years (3.33% 20.00%)

Site Improvements 3 to 80 years (1.25% - 33%)

Plant and machinery 5 to 10 years (10% - 20%)

Fixed plant @refuse recovery centre 30 years (3.33%)

Motor vehicles 5 years (20%)

Fixtures, fittings and equipment 3 to 10 years (10% - 33%)

Library collections - not depreciated

Roading network

- Formation not depreciated
- Sub base not depreciated
- Basecourse (unsealed) 8 years (12.5%)
- Basecourse (sealed) 120 years (0.83%)
- Top surface 10 to 63 years (1.59% 10.0%)
- Bridges 100 years (1.0%)
- Cycleways 50 to 80 years (1.25% 2%)

Kerb and footpaths 20 to 80 years (1.25% - 5.0%)

Reticulation 5 to 100 years (1% - 20.0%)

Traffic facilities (roading components) 10 to 30 years (3.33% - 10.0%)

Culverts (roading components) 60 years (1.66%)

Pumps 10 to 20 years (5.0% - 10.0%)

Meters, valves and connections 15 to 50 years (2% - 6.66%)

River protection works 100 years (1.0%)

Open drains associated with the roading infrastructure are not depreciated. The annual maintenance programme set out in the asset management plan will ensure the specific level of service is maintained.

The residual value and useful life of an asset is reviewed, and adjusted if applicable, at each financial year

Intangible assets

Software acquisition and development

Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software.

Costs that are directly associated with the development of software for internal use by the Council, are recognised as an intangible asset. Direct cost will include the software development, employee costs and appropriate portion of relevant overheads.

Staff training costs are recognised in the surplus or deficit when incurred.

Costs associated with maintaining computer software are recognised as an expense when incurred.

Costs associated with development and maintenance of the Council's website is recognised as an expense when incurred.

Easements

Easements are recognised at cost, being the costs directly attributable to bringing the asset to its intended use.

Easements have an indefinite useful life and are not amortised, but are instead tested for impairment annually.

Amortisation

The carrying value of an intangible asset with a finite life is amortised on a straight-line basis over its useful life. Amortisation begins when the asset is available for use and ceases at the date that the asset is derecognised. The amortisation charge for each period is recognised in the surplus or deficit.

The useful lives and associated amortisation rates of major classes of intangible assets have been estimated as follows:

Computer software 3 to 7 years (14% - 33%).

Impairment of property, plant and equipment and intangible assets

Intangible assets that have an indefinite useful life, or not yet available for use, and goodwill are not subject to amortisation and are tested annually for impairment.

Property, plant and equipment and intangible assets that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For revalued assets, the impairment loss is recognised in the surplus or deficit.

Value in Use for Non-cash-Generating Assets

Non-cash-generating assets are those assets that are not held with the primary objective of generating a commercial return.

For non-cash-generating assets, value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

Value in Use for Cash-Generating Assets

Cash-Generating Assets are those assets that are held with the primary objective of generating a commercial return.

The value in use for cash-generating units is the present value of expected future cash flows.

Investment property

Properties leased to third parties under operating leases are classified as investment property unless the property is held to meet service delivery objectives, rather than to earn rentals or for capital appreciation.

Investment property is measured initially at its cost, including transaction costs.

After initial recognition, the Council measures all investment property at fair value at each reporting date.

Gains or losses arising from a change in the fair value of investment property are recognised in surplus or deficit.

Payables

Short-term creditors and other payables are recorded at their face value.

Borrowings

Borrowings are initially recognised at the amount borrowed plus transaction costs. Interest due on borrowings is subsequently accrued.

Borrowings are classified as current liabilities unless the Council has an unconditional right to defer settlement of the liability for at least 12 months after balance date.

Employee entitlements

Short-term employee entitlements

Employee benefits expected to be settled within 12 months after the end of the period in which the employee renders the related service are measured based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date, annual leave earned to, but not yet taken at balance date, and sick leave.

A liability for sick leave is recognised to the extent that absences in the coming year are expected to be greater than the sick leave entitlements earned in the coming year. The amount is calculated based on the unused sick leave entitlement that can be carried forward at balance date, to the extent that the Council anticipates it will be used by staff to cover those future absences.

A liability and an expense are recognised for bonuses where the Council has a contractual obligation or where there is a past practice that has created a constructive obligation.

Presentation of Employee Entitlements

Sick leave and annual leave are classified as a current liability. All other employee entitlements are classified as a non-current liability.

Superannuation schemes

Defined contribution schemes

Obligations for contributions to defined contribution superannuation schemes are recognised as an expense in the surplus or deficit as incurred.

Provisions

A provision is recognised for future expenditure of uncertain amount or timing when there is a present obligation (either legal or constructive) as a result of a past event, it is probable that an outflow of future economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised as an interest expense and is included in "finance costs".

Equity

Equity is the community's interest in the Council and is measured as the difference between total assets and total liabilities. Equity is disaggregated and classified into the following components:

- Accumulated funds
- Council created reserves
- Asset revaluation reserves
- Fair value through other comprehensive revenue and expense reserve

Council Created reserves

Council created reserves are a component of equity generally representing a particular use to which various parts of equity have been assigned. Reserves may be legally restricted or created by the Council. Council created reserves are those subject to specific conditions accepted as binding by the Council and which may not be revised by the Council without reference to the Courts or a third party. Transfers from these reserves may be made only for certain specified purposes or when certain specified conditions are

Also included in council created reserves are reserves restricted by Council decision. The Council may alter them without references to any third party or the Courts. Transfers to and from these reserves are at the discretion of the Council.

Asset revaluation reserves

This reserve relates to the revaluation of property, plant and equipment to fair value.

Fair value through other comprehensive revenue and expense reserves

This reserve comprises the cumulative net change in the fair value of assets classified as fair value through other comprehensive revenue and expense.

Good and Service Tax (GST)

All items in the prospective financial statements are stated exclusive of GST, except for receivables and payables, which are stated on a GST inclusive basis. Where GST is not recoverable as input tax then it is recognised as part of the related asset or expense.

The net amount of GST recoverable from, or payable to, the Inland Revenue Department (IRD) is included as part of receivables or payables in the statement of financial position.

The net GST paid to, or received from the IRD, including the GST relating to investing and financing activities, is classified as an operating cash flow in the statement of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

Cost allocation

The Council has derived the cost of service for each of its significant activity using the cost allocation system outlined below.

Direct costs are those costs directly attributable to a significant activity. Indirect costs are those costs, which cannot be identified in an economically feasible manner, with a specific significant activity.

Direct costs are charged directly to significant activities. Indirect costs are charged to significant activities using appropriate cost drivers such as actual usage, staff numbers and floor area.

Indirect costs relate to the overall costs of running the organisation and include staff time, office space and information technology costs. Indirect costs are allocated as overheads across all activities utilising an appropriate driver.

Critical accounting estimates and assumptions

In preparing these prospective financial statements estimates and assumptions have been made concerning the future. These estimates and assumptions may differ from the subsequent actual results. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations or future events that are believed to be reasonable under the circumstances. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

Critical judgments in applying accounting policies

The reader is referred to a full list of underlying assumptions adopted with the 2021-2031 Long Term Plan.

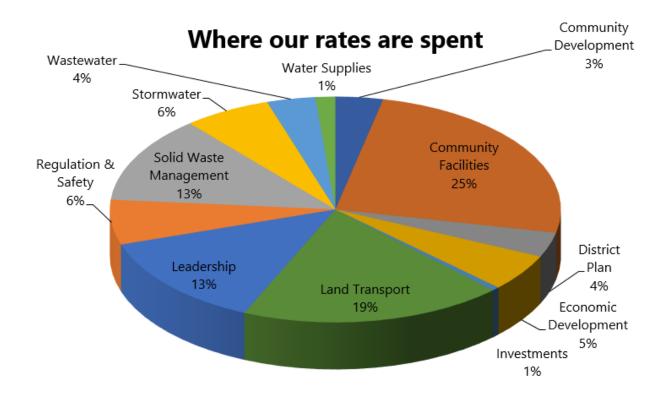
Funding Impact Statement

The funding impact statement provides an overview of how the Council obtains its funding.

The Council has set out the sources of its funding in the Revenue and Financing Policy. Each property in the district pays toward the provision of facilities and services for the community by way of rates.

All rateable properties pay a Uniform Annual General Charge which is the same amount for all properties. They also pay **General Rates** which are calculated on the capital value of the property.

Where services are provided to some areas of the district and not others, or where Council believes there is a greater benefit to some properties, a **Targeted Rate** is applied to those properties that have access to or benefit from a particular service. More information on the sources of the Ōpōtiki District Council's funding is provided in the following information.



Funding Impact Statement for 2022/23 (Whole of Council)

	LTP	LTP	Annual Plan
	2021/2022	2022/2023	2022/2023
Sources of Operating Funding			
General rates, uniform annual general	9,071	9,567	9,786
charge, rates penalties			
Targeted rates	2,975	3,183	3,179
Subsidies and grants for operating purposes	2,147	2,028	2,028
Fees and charges	1,637	1,692	1,692
Interest and dividends from investments	46	47	47
Local authorities fuel tax, fines, infringement	357	368	368
fees, and other receipts			
Total Operating Funding (A)	16,233	16,885	17,100
Applications of Operating Funding			
Payments to staff and suppliers	13,878	14,315	14,572
Finance costs	314	406	539
Other operating funding applications	-	-	-
Total applications of operating funding (B)	14,192	14,721	15,111
Surplus (deficit) of operating funding (A-B)	2,041	2,164	1,989
Sources of capital funding			
Subsidies and grants for capital expenditure	15,614	4,760	4,760
Development and financial contributions	-	-	-
Increase (decrease) in debt	2,210	4,352	9,961
Gross proceeds from sale of assets	-	-	-
Lump sum contributions	-	-	-
Other dedicated capital funding	-	-	-
Total sources of capital funding (C)	17,824	9,112	14,721
Applications of capital funding			
Capital expenditure			
- to meet additional demand	389	4,495	9,533
- to improve the level of service	12,653	3,597	3,597
- to replace existing assets	8,823	3,699	4,095
Increase (decrease) in reserves	-	-	-
Increase (decrease) of investments	(2,000)	(515)	(515)
Total applications of capital funding (D)	19,865	11,276	16,710
Surplus (deficit) of capital funding (C-D)	(2,041)	(2,164)	(1,989)
	.,,	.,,	., -,
Funding Balance ((A-B)+(C-D))	-	-	

Rates

The following rates (including GST) are proposed to be set and assessed within the District for the 2022/23 year:

District Wide Rates

General Rates

A general rate set under section 13 of the Local Government (Rating) Act 2002 for the purposes of providing all or some of the cost of the Council activities set out in this 2022/23 Annual Plan.

For the 2022/23 year this rate will be 0.3379 cents per dollar (including GST) based on the rateable capital value of all land within the district.

Uniform Annual General Charge

A rate set under section 15 of the Local Government (Rating) Act 2002 per rating unit within the district. This rate is for the purpose of providing some of the cost of the Council activities set out in this 2022/23 Annual Plan.

For the 2022/23 year this rate will be \$527.68 (including GST).

General rates and uniform annual general charges are used to fund the following activities:

Community Development	3%	Leadership	13%
Community Facilities	25%	Regulation & Safety	6%
District Plan	4%	Solid Waste Management	12%
Economic Development	5%	Stormwater	6%
Investments	1%	Wastewater	3%
Land Transport	19%	Water Supplies	1%

Definitions:

Separately Used or Inhabited Parts of a Rating Unit

A separately used or inhabited part of a rating unit is defined as:

Any part of a rating unit that is, or is able to be, separately used or inhabited by the owner or by any other person or body having the right to use or inhabit that part by virtue of a tenancy, licence or other agreement.

Examples of separately used or inhabited parts of a rating unit:

- For residential rating units, each self-contained household unit is considered a separately used or inhabited part. Each situation is assessed on its merits, but factors considered in determining whether an area is self-contained would include the provision of independent facilities such as cooking/kitchen or bathroom, and its own separate entrance
- Residential properties, where a separate area is used for the purpose of operating a business, such as a medical or dental practice. The business area is considered a separately used or inhabited part.

These examples are not considered inclusive of all situations.

Targeted Rates

Lump sum payments will not be invited for targeted rates. These are generally done by Councils to fund capital projects, and come with a long list of complexities that would require ongoing management. We would however consider these in the future should there be a request from the community.

3 Communities of Interest

Targeted rate set under section 16 of the Local Government (Rating) Act 2002 across the whole district based on land use. The rates are set on a uniform basis on all rateable rating units as follows:

(a) Residential Communities of Interest

This targets a charge for certain activities to the Ōpōtiki Town Ward plus all rating units less than 0.5 hectares outside the Ōpōtiki Town Ward on the seaward side of the area commencing from Ōhiwa Harbour at the intersection of Ruatuna Road and State Highway 2 and following State Highway 2, Waiotahi Valley Road, Gabriels Gully Road, Browns Road, Verralls Road, Paerata Ridge Road, Old Creamery Road, Crooked Road, Dip Road, Armstrong Road, McGregor Road, line from intersection of McGregor and Woodlands Road to intersection of State Highway 2 and Clarks Cross Road, Stump Road, line bisecting Tablelands and Tirohanga Road to Te Wakanui Road, Te Wakanui Road concluding at intersection with State Highway 35. The activities include litter control, playgrounds, compliance, economic development, animal control, and stormwater.

For the 2022/23 year this rate will \$73.43 per rating unit.

(b) **Rural Communities of Interest**

This targets the rural areas of the district excluding properties included in the residential communities of interest, and commercial/industrial communities of interest. The activities include rural stormwater, cycleway, economic development, compliance, and rural litter control.

For the 2022/23 year this rate will be \$41.61 per rating unit.

(c) **Commercial/Industrial Communities of Interest**

This targets a charge for certain activities to rating units where the land use is commercial or industrial. The activities include cycleway, litter control, stormwater, economic development, compliance, property, tourism, and health.

For the 2022/23 year this rate will be \$1,274.86 per rating unit.

4 Water Supply Rates

A targeted rate set under section 16 of the Local Government (Rating) Act 2002 for water supply operations of a fixed amount per separately used or inhabited part of a rating unit or per rating unit as set out below. The purpose of this rate is to fund water supplies for Ōpōtiki/Hukutaia, Te Kaha and Ōhiwa.

The purpose of this rate is to fund the maintenance, operation and capital upgrades of water supplies and treatment in those parts of the district where these systems are provided.

The rate is subject to differentials as follows:

- (a) A charge per separately used or inhabited part of a rating unit <u>connected</u> in the Ōpōtiki/Hukutaia, Te Kaha and Ōhiwa communities.
- (b) A half-charge per rating unit which is serviceable in the above locations.

For this rate:

- "Connected" means a rating unit to which water is supplied.
- "Serviceable" means a rating unit to which water is not being supplied, but the property is situated within 100 metres of the water supply.

For the 2022/23 year these rates will be:

	WATER RATES	
	Connected	Serviceable
Ōpōtiki/Hukutaia	282.41	141.21
Te Kaha	386.79	193.38
Ōhiwa	714.39	357.20

Metered Water Rate

A targeted rate under Section 19 of the Local Government (Rating) Act 2002 per cubic metre of water supplied, to any property that is connected to one of the water supplies in Ōpōtiki, Te Kaha or Ōhiwa Districts.

Any property that is connected to the Ōpōtiki, Te Kaha or Ōhiwa Water supplies, where there is a water meter, the metered volumes of water used shall be charged to the following rates per cubic meter, for average daily use up to 2m ³				
Ōpōtiki 65.5 c/m ²				
Te Kaha \$1.15 /m ²				
Ōhiwa	\$1.15 /m³			

High volume use

Any property that is connected to the Ōpōtiki, Te Kaha or Ōhiwa Water supplies, where there is a water meter, the metered volumes of water used shall be charged to the following rates per cubic meter, for average daily use between the following thresholds:						
Ōpōtiki						
2m³ to 3.5 m³	98.25 c/m³					
3.5m³ to 4.5m³	\$1.31 /m³					
4.5³ to 10m³ \$1.64 /						
Te Kaha						
2m³ to 3.5 m³	\$1.73 /m³					
3.5m³ to 4.5m³	\$2.30 /m³					
4.5³ to 10m³	2.88 /m³					
Õhiwa						
2m³ to 3.5 m³	\$1.73 /m³					
3.5m³ to 4.5m³	\$2.30 /m³					
4.5³ to 10m³	2.88 /m³					

6 **Sewerage Rates**

A targeted rate set under Section 16 of the Local Government (Rating) Act 2002 for the Council's sewage disposal function of fixed amounts in relation to which the Council's sewage disposal service is provided or available as follows:

The purpose of this rate is to fund the maintenance, operation and capital upgrades of sewerage collection, and treatment and disposal systems in those parts of the district where these systems are provided.

- A charge per separately used or inhabited part of a rating unit connected. (a)
- (b) A charge per pan within the separately used or inhabited part of a rating unit, where there are multiple connections.
- (c) A charge per rating unit which is serviceable but not connected.

For this rate:

- "Connected" means the rating unit is connected to a public sewerage system and not liable for the multiple connections charge.
- "Serviceable" means the rating unit is not connected to a public drain, but the property is situated within 30 metres of such a drain
- A rating unit used primarily as a residence for one household is treated as not having more than one pan
- For rating units with multiple connections each pan will be rated at 80 percent of the full charge. This relates to properties other than those defined as a residence and applies instead of the charge per SUIP for connected rating units.

For the 2022/23 year these rates will be:

	SEWERAGE	RATES (GST INCL)				
	Connected	Serviceable	Multi-			
			connection			
Ōpōtiki	506.90	253.45	405.51			
Waihau Bay	776.91	388.46				

(d) Waioeka Wastewater Extension Charge

A targeted rate set under Section 16 of the Local Government (Rating) Act 2002 for each rating unit connected to the wastewater extension to Factory Road, Ōpōtiki of \$22,933.88 per rating unit. This covers the loan cost for the capital works involved in providing the extension to the properties following a formal request to Council to provide the infrastructure ahead of schedule.

Refuse Collection Rate

A targeted rate set under section 16 of the Local Government (Rating) Act 2002 for the purposes of funding collection of household refuse in the Ōpōtiki district.

The collection area is:

- Within the Ōpōtiki Ward with the exception of Dip Road, Crooked Road and State Highway 2 west of Baird Road
- Within the Waioeka/Waiotahe/Otara Ward for the Waiotahi Drifts Subdivision, Appleton Road, State Highway 2 between Waiotahi Drifts and Paerata Ridge Road, Whakaari Road and Paerata Ridge Road up to but excluding Thompson Road, Otara Road to Factory Road, Factory Road, Stoney Creek Road and Waioeka Road/State Highway 2 to rural number 126.

The rate is subject to differentials as follows:

- (a) A full charge of \$264.09 on each separately used or inhabited part of a rating unit (that is used or inhabited) within the collection area.
- (b) A half-charge of \$132.04 on each separate rating unit where the property is not used or inhabited within the collection area.

8 Due dates for payment of rates

Instalment No	Period	Invoice Date	Date for last day of payment (before penalties apply)				
1	Jul – Sept 2022	1 July 2022	26 August 2022				
2	Oct – Dec 2022	1 October 2022	25 November 2022				
3	Jan – Mar 2023	1 January 2023	24 February 2023				
4	Apr – June 2023	1 April 2023	26 May 2023				

9 Additional charges (penalties)

An additional charge of 10% is to be added to all rates levied in respect of the 2022/23 financial year and which, although due, remain unpaid on the following dates:

Instalment No 1 31 August 2022

Instalment No 2 30 November 2022

Instalment No 3 1 March 2023

Instalment No 4 31 May 2023

Rating Base information as at 30 September 2019

Number of rating units – 5,670 Capital Value of all rating units – \$2,699,553,800 Land Value of all rating units - \$1,377,965,300

The rating base information disclosed is based on the rating base information following the latest district rating revaluation undertaken in September 2019.

Scheduled Rates

The following schedule details the rates for 2022/23 (excl GST).

Description	Land Liable	Differential	Factor of Liability	Rate Value (Excl GST)	Amount Sought	Last Year
District Wide Rates	•				•	•
General	All rateable property	Uniform	Capital Value	0.2938 cents in the dollar	\$ 7,942,288	\$7,185,622
Uniform Annual General Charge	All rateable property	Uniform	Fixed amount per rating unit	\$ 458.85	\$ 2,203,933	\$1,962,148

Targeted Rates

Opotiki/Hikutaia Water	Service available	Service available/connected	Amount per SUIP	\$245.57 Connected	\$ 579,474	\$ 556,848
			Amount per rating unit	\$122.79 Available		
Te Kaha Water	Service available Service available/connec		Amount per SUIP	\$336.32 Connected	\$ 126,493	\$ 100,150
			Amount per rating unit	\$168.16 Available		
Ohiwa Water	Service available	Service available/connected	Amount per SUIP	\$621.21 Connected	\$ 13,356	\$ 14,683
			Amount per rating unit	\$310.605 Available		
Opotiki Sewerage	Service available	· ·	Amount per SUIP	\$440.78 Connected	\$ 769,371	\$ 855,539
			Amount per rating unit	\$220.39 Available		
			Amount per pan	\$352.62 Multiple		
Waihau Bay Sewerage	Service available	Service available/connected	Amount per SUIP	\$675.57 Connected	\$ 17,227	\$ 11,047
			Amount per rating unit	\$337.79 Available		
Waioeka Wastewater Extension	Service available	Service available/connected	Amount per rating unit	\$19942.5 Connected	\$ 39,885	\$ 39,885
Refuse Collection	Service available	Service available/provided	Amount per SUIP	\$229.64 Collected	\$ 517,250	\$ 446,331
			Amount per rating unit	\$114.82 Available		

Communities of Interest Rates

Residential	Residential property	Uniform	Amount per rating unit	\$ 63.85	\$ 137,557	\$ 77,002
Rural	Rural property	Uniform	Amount per rating unit	\$ 36.18	\$ 87,956	\$ 51,821
Commercial	Commercial/Industrial	Uniform	Amount per rating unit	\$ 1,108.57	\$ 233,354	\$ 154,605

Refer to section 5 of the Rates Schedule above for full volumetric water rates.

Rating examples

Property Type	Ca	pital Value	202	21/22 Rates	202	22/23 Rates	\$ I	ncrease	% Increase
Ōpōtiki Property	\$	180,000	\$	2,157	\$	2,263	\$	106	5%
Ōpōtiki Property	\$	220,000	\$	2,286	\$	2,398	\$	112	5%
Ōpōtiki Property	\$	280,000	\$	2,479	\$	2,601	\$	121	5%
Hikutaia/Woodlands Property	\$	350,000	\$	2,198	\$	2,330	\$	132	6%
Hikutaia/Woodlands Property	\$	425,000	\$	2,440	\$	2,584	\$	143	6%
Hikutaia/Woodlands Property	\$	520,000	\$	2,747	\$	2,905	\$	158	6%
Ōhiwa Property on water	\$	540,000	\$	3,028	\$	3,140	\$	112	4%
Ōhiwa Property on water	\$	720,000	\$	3,608	\$	3,748	\$	140	4%
Rural Residential Property	\$	150,000	\$	1,033	\$	1,076	\$	43	4%
Rural Residential Property	\$	260,000	\$	1,388	\$	1,448	\$	60	4%
Rural Residential Property	\$	430,000	\$	1,936	\$	2,022	\$	86	4%
Rural Property	\$	221,000	\$	1,262	\$	1,316	\$	54	4%
Rural Property	\$	900,000	\$	3,452	\$	3,610	\$	159	5%
Rural Property	\$	1,944,500	\$	6,820	\$	7,139	\$	320	5%
Te Kaha on water	\$	300,000	\$	1,886	\$	2,001	\$	116	6%
Te Kaha on water	\$	500,000	\$	2,531	\$	2,677	\$	146	6%
Kiwifruit Property	\$	1,500,000	\$	5,386	\$	5,637	\$	251	5%
Kiwifruit Property	\$	3,097,500	\$	10,538	\$	11,035	\$	497	5%
Commercial/Industrial Property	\$	170,000	\$	3,254	\$	3,430	\$	176	5%
Commercial/Industrial Property	\$	280,000	\$	3,609	\$	3,802	\$	193	5%
Commercial/Industrial Property	\$	470,000	\$	4,222	\$	4,444	\$	222	5%
Commercial/Industrial Property	\$	2,620,000	\$	11,154	\$	11,708	\$	554	5%

^{*}Summary rates includes GST but excludes Regional Council Rates

The table above provides examples of rates across a range of properties of differing value and category.

The values are based on the last rating revaluation which was completed in 2019.

Rates increases are across the board and are due largely to inflation increasing our costs. Insurance, maintenance projects, and Councillor remuneration are some of the areas seeing cost escalations above what was expected in the Long Term Plan. While the General Rate has increased the proportion each property pays under the Uniform Annual General Charge (UAGC) has not changed from what was set in the Long Term Plan.

The far right column shows the percentage movement across each property type. As cost increases are spread over most of council's activities these rating increases are spread relatively evenly across all property types.